NOTICE OF MEETING & AGENDA

Stirling & Clackmannanshire City Region Deal Joint Committee

AGENDA

Thursday 5 November 2026 at 3.00 – 4.00 pm

This meeting will be held in the Council Chambers, Old Viewforth, Stirling, FK8 2ET with remote participation also available via MS Teams.

The meeting will be broadcast live at: https://stirling.public-i.tv/core/portal/home

A recording of the meeting will also be made available following the meeting

Neil Harman, Head of Regional Programme Management Office

City Region Deal Regional Programme Management Office | Old Viewforth | Stirling FK8 2ET |

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Stirling & Clackmannanshire City Region Deal

AGENDA		Page Nos.
1.0	**Apologies and substitutions**	-
2.0	**Declaration of interests** Members should declare any financial and non-financial interests they have in the items of business for consideration, identifying the relevant agenda item and the nature of their interest.	-
3.0	**Urgent business**	-
4.0	***Previous minutes, actions and forward Planning***	
4.1	Minutes of the Meeting of the Stirling & Clackmannanshire City Region Deal Joint Committee – 18 June 2026 (Copy attached)	05 – 10
4.2	Joint Committee Rolling Action Log (Copy attached)	11 – 12
4.3	Joint Committee Forward Plan (Copy attached)	13 – 16
5.0	***Items for consideration***	
5.1	**Report** – CRD Chief Officers' Group (COG) Summary Report October 2026 – submitted by Neil Harman, Head of Regional Programme Management Office (RPMO) (Copy attached)	17 – 26
5.2	**Report** – CRD Funding Report– submitted by Neil Harman, Head of Regional Programme Management Office (RPMO) (Copy attached)	27 – 40
5.3	**Report** – CRD Audit Report Update – submitted by Neil Harman, Head of RPMO (Copy attached)	41 – 46

Stirling & Clackmannanshire City Region Deal

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Joint Committee Membership

Clackmannanshire Council (Chair) Councillor Ellen Forson	**Stirling Council (Vice Chair)** Councillor Susan McGill	**University of Stirling** Mr Graeme Duff
Clackmannanshire Council Councillor Martha Benny	**Stirling Council** Councillor Neil Benny	**University of Stirling** Ms Eileen Schofield
Clackmannanshire Council Councillor Janine Rennie	**Stirling Council** Councillor Gerry McGarvey	**University of Stirling** Professor Leigh Sparks

Substitutes (appointed by Council)

Clackmannanshire Council:	**Stirling Council:**
Councillor Denis Coyne	Councillor Jen Preston
Councillor Graham Lindsay	Councillor Elaine Watterson
Councillor Kenneth Earle	Councillor Jim Thomson

If a Member who is a representative of the University of Stirling is unable to attend a meeting of the Joint Committee that Member may arrange for a substitute representative of the University of Stirling to attend.

Stirling & Clackmannanshire City Region Deal

City Region Deal Joint Committee

MINUTES

Agenda Item 4.1

MINUTES of MEETING of the STIRLING AND CLACKMANNANSHIRE CITY REGION DEAL JOINT COMMITTEE held in the COUNCIL CHAMBERS, CLACKMANNANSHIRE COUNCIL, KILNCRAIGS, ALLOA and by MICROSOFT TEAMS on THURSDAY 18 JUNE 2026 at 3.00 pm

Present

Councillor Ellen Forson, Clackmannanshire Council (**Chair**)
Councillor Martha Benny, Clackmannanshire Council
Councillor Neil Benny, Stirling Council
Graeme Duff, University of Stirling
Councillor Kenneth Earle, Clackmannanshire Council (Substitute)
Councillor Gerry McGarvey, Stirling Council
Councillor Susan McGill, Stirling Council
Eileen Schofield, University of Stirling
Professor Leigh Sparks, University of Stirling

In Attendance

Nikki Bridle, Chief Executive, Clackmannanshire Council
Jean Campbell, S95 Officer, Stirling Council
John Craig, Head of the City Region and Growth Deal Programme, University of Stirling
Sally Dimeo, Chief Finance Officer, University of Stirling (Via Teams)
Claire Ferguson, Solicitor, Stirling Council
Emma Fyvie, Head of Economic Development, Planning & Climate Change, Stirling Council
Lauren Gonzalez, Programme Officer: Analysis and Impact Monitoring, RPMO
Neil Harman, Head of RPMO
Mark Henderson, Communications Team Leader, Stirling Council
Julia McAfee, Executive Director – Finance, Governance and Transformation, Stirling Council
Mhairi Miller, Solicitor, Clackmannanshire Council (Clerk)
Brian Roberts, Chief Executive, Stirling Council
Lena Schelling, Senior Programme Manager, RPMO
Graham Templeton, Audit Manager, Stirling Council
Kevin Wells, Strategic Director of Place, Clackmannanshire Council

Melanie Moore, Committee Services, Clackmannanshire Council
Gillian White, Committee Services, Clackmannanshire Council (Minutes)

Recording of Meeting started

Prior to the start of the meeting, the Chair of the Joint Committee, welcomed everyone and advised that the meeting was open to members of the public via the Clackmannanshire Council website and that a recording would also be made publicly available on the website following the meeting.

The Chair asked the Clerk to carry out a roll call to confirm the Joint Committee members present.

On carrying out the roll call, it was noted that the meeting was not quorate, there being only one representative from Stirling University, where two are required. The Chair paused the meeting, with the two further representatives from Stirling University attending shortly after.

CRD61 APOLOGIES AND SUBSTITUTIONS

Apologies were submitted on behalf of Councillor Janine Rennie from Clackmannanshire Council with Councillor Kenneth Earle attending as substitute. Apologies were also received from Mark Easton, Stirling Council and Iain Docherty, Chair of REAG.

CRD62 DECLARATIONS OF INTEREST

None.

CRD63 URGENT BUSINESS

The undernoted item of urgent business was brought under Standing Order 36 and was accepted by the Chair:

Following the conclusion of the Internal Audit Review of the Stirling and Clackmannanshire City Region Deal partnership-level governance arrangements, the Internal Audit Report – S&C City Region Deal Partnership Level Review (27 March 2026) was submitted as an item of urgent business to Joint Committee members for consideration and approval alongside Agenda Item 5.1: CRD Audit Report - Action Plan (June update).

CRD64 MINUTES – STIRLING & CLACKMANNANSHIRE CITY REGION DEAL JOINT COMMITTEE – 10 MARCH 2026

The Minutes of the Meeting of the Stirling and Clackmannanshire City Region Deal Joint Committee held on 10 March 2026 were submitted for approval.

Decision

The Stirling & Clackmannanshire City Region Deal Joint Committee approved the minutes of the meeting of 10 March 2026 as an accurate record of proceedings.

CRD65 JOINT COMMITTEE ROLLING ACTION LOG – JUNE 2026

The Joint Committee Rolling Action Log for June 2026 was submitted for review with updates provided accordingly.

Senior officers present answered a range of questions from Joint Committee members regarding the information set out within the action log.

During debate on the Rolling Action Log, updates were requested to two of the actions (Refs. RAL1 And RAL11) along with a request that closed items are to be removed from the Rolling Action Log except for the preceding quarter's closed actions, which are to be retained for continuity.

Decision

The Stirling & Clackmannanshire City Region Deal Joint Committee agreed to note the updates provided and agreed the noted action updates.

Actions

To update action reference RAL1 in relation to the Funding Report: that the report is to be added as an agenda item to the Forward Plan for Joint Committee scheduled for September 2026.

To update action reference RAL11 in relation to the Forward Plan: that discussions have progressed at the Chief Officers' Group (COG) on 16/06/26 with report setting out the outcome of this work to be added as an agenda item to the Forward Plan for Joint Committee scheduled for September 2026.

That closed items are to be removed from the Rolling Action Log except for the preceding quarter's closed actions, which are to be retained for continuity.

CRD66 JOINT COMMITTEE FORWARD PLAN

The Joint Committee Forward Plan was submitted for review with updates provided accordingly.

Senior officers present answered a range of questions from Joint Committee members regarding the information set out within the forward plan.

The Chief Executive, Stirling Council, highlighted that there are only three Joint Committee Meetings scheduled before the end of the financial year and before the next local election. The COG advised that they would review the existing programme of Joint Committee meetings and briefing sessions in terms of frequency and timing, aiming to tie these in with business need. The review will be completed within 2 weeks (by 2 July 2026).

The Joint Committee also requested that an opportunity to talk about the annual conversation and the annual report is embedded into the Forward Plan in Quarter four so that Joint Committee have the opportunity to discuss it ahead of it going anywhere.

Decision

The Stirling & Clackmannanshire City Region Deal Joint Committee agreed to note the forward plan and the action proposed by the COG. The Joint Committee also requested an opportunity to discuss the Annual Conversation and the Annual Report in Quarter 4.

Actions

COG to review the existing programme of Joint Committee meetings and briefing sessions in terms of frequency and timing, aiming to tie these in with business need. The review is to be completed within 2 weeks (by 2 July 2026).

Forward Plan Quarter 4 – add an opportunity for the Joint Committee to discuss the Annual Conversation and the Annual Report.

CRD67 CRD AUDIT REPORT – ACTION PLAN (JUNE UPDATE) & URGENT BUSINESS CRD AUDIT REPORT

An Internal Audit Review of the Stirling and Clackmannanshire City Regional Deal partnership-level governance arrangements was undertaken by Stirling Council Internal Audit during 2025/26 with the final audit report issued on 27 March 2026.

The CRD Joint Committee were being asked to note the CRD Audit Report – Action Plan (June Update) which had been updated following feedback provided at the Joint Committee briefing. Also submitted was the Internal Audit Report – S & C City Region Deal Partnership Level Review (27 March 2026) which had been submitted to Joint Committee as urgent business to be taken in conjunction with this item of business.

Senior officers present answered a range of questions from Joint Committee members regarding the information set out within the report.

Decision

The Stirling & Clackmannanshire City Region Deal Joint Committee agreed to:-

1. note the updated Action Plan in response to the Internal Audit recommendations;
2. note that progress against the Action Plan be monitored through the established governance arrangements and reported to the Joint Committee as appropriate;
3. delegate authority to the Head of Regional Programme Management Office to implement the approved actions in conjunction with partner organisations and relevant governance groups; and
4. note the content of the Internal Audit Report – S & C City Region Deal Partnership Level Review 27 March 2026, which had been considered alongside the updated CRD August Report Action Plan (June update) forming Item 5.1 of the agenda for the meeting of 18 June 2026.

The following item of business had been listed in the Agenda as Confidential as defined in Standing Orders and as set out in Standing Orders 37 and 38.

The Clerk confirmed the item was not exempt but was classified as confidential as it forbids the disclosure of information to the public. The information presented in the report is currently in draft form and will be subject to a number of further changes.

There followed a debate between the Joint Committee and officers, with no clear outcome.

As the matter had been listed as Confidential, members of the public withdrew from the meeting and the matter was considered in private.

CRD68 STIRLING AND CLACKMANNANSHIRE CITY REGION DEAL – ANNUAL REPORT 2026

The report sought formal approval of the Annual Report 2026 for publication in July 2026 subject to final edits.

Senior officers present answered a range of questions from Joint Committee members regarding the information set out within the report.

During debate and contrary to the officers' recommendations 2 and 3 as set out in the report, the Joint Committee decided that they would note the report only, and that once any changes were made, a final version would be circulated by e-mail to Joint Committee for their agreement prior to publication.

Decision

The Stirling & Clackmannanshire City Region Deal Joint Committee agreed to amend recommendations 2 and 3 set out in the report and agreed:

1. to note that feedback has been provided by Joint Committee members via e-mail to RPMO before and after the Joint Committee briefing session on the Stirling and Clackmannanshire City Region Deal Annual Report 2026. RPMO are actioning this feedback;
2. to note the Stirling and Clackmannanshire City Region Deal Annual Report 2026 as presented; and
3. that following incorporation of the changes provided by the Joint Committee members, the final version of the Stirling and Clackmannanshire City Region Deal Annual Report 2026, will be circulated by e-mail to all Joint Committee members for their agreement prior to publication.

Actions

Following incorporation of the changes provided by the Joint Committee members, the final version of the Stirling and Clackmannanshire City Region Deal Annual Report 2026, will be circulated by e-mail to all Joint Committee members for their agreement prior to publication.

The Chair declared the meeting closed at 4.20 pm


Stirling &
Clackmannanshire
City Region Deal

THIS RELATES TO
ITEM 4.2
ON THE AGENDA

CITY REGION DEAL JOINT COMMITTEE ROLLING ACTION LOG

Note – Action Log only shows open items or closed items that have been closed in current 3 month cycle between JC's – remove after next

RAL No.	Joint Committee Date	Report Title	Action	Action Owner	Completion Date (expected or actual)	Comments / Update
1	19/6/2025	STIRLING AND CLACKMANNANSHIRE CITY REGION DEAL – ANNUAL REPORT 2024-2025	**Finance Data regarding private sector investment and regional partner investment to be provided to Joint Committee Members**	COG	Joint Committee Mar 2026	**PROPOSAL TO CLOSE** – this action sets out a **Funding Report** that covers all funding types (CRD Funding, Match/Partner Funding & Leverage Funding). Propose closure at November Joint Committee meeting.
10	10/3/2026 *(further updated at 18/6/2026)*	FORWARD PLAN	**COG with RPMO to consider spread of items across Joint Committee meetings – consideration to be given to the swift movement of items of business set out in the Forward Plan to accommodate any items that drop off or those that can be brought forward to expedite business**	COG / RPMO	2 July 2026	**PROPOSAL TO CLOSE** – COG continue to review the existing programme of Joint Committee meetings and briefing sessions in terms of frequency and timing, aiming to tie these in with evolving business need. Forward look has been expanded to entirety of this FY (26/27) and next FY (27/28) with appropriate entries added where possible (this includes Annual Conversation prep with Joint Committee members). Inclusion of various Briefing slots have also been included to Forward Look and scheduled to end of FY. Propose closure at November Joint Committee meeting.

Item 4.0: Joint Committee Rolling Action Log

RAL No.	Joint Committee Date	Report Title	Action	Action Owner	Completion Date (expected or actual)	Comments / Update
11	10/3/2026	FORWARD PLAN	**COG and RPMO to agree a suitable solution to Joint Committee request for greater transparency on COG decision making and sight of the COG meeting minutes where possible.**	COG / RPMO	31 July 2026 (aligned with Audit Report Action Plan)	**PROPOSAL TO CLOSE** – COG & RPMO considered best approach, alongside other areas of improvement covered in Audit Report (e.g Dashboard Reporting) A CRD COG Summary Report have been brought to the Joint Committee scheduled for November 2026. Propose closure at November Joint Committee meeting.
13	18/6/2026	ANNUAL REPORT	**Following incorporation of the changes provided by the Joint Committee members, the final version of the Stirling and Clackmannanshire City Region Deal Annual Report 2026, will be circulated by e-mail to all Joint Committee members for their agreement prior to publication**			**PROPOSAL TO CLOSE** - The Annual Report has been circulated by e-mail to all Joint Committee members for their agreement prior to publication. Further feedback from one member being actioned to conclude activity and prepare Annual Report for publication. Propose closure at November Joint Committee meeting.

THIS RELATES TO
ITEM 4.3
ON THE AGENDA

Item 4.3: Joint Committee Forward Plan

Stirling & Clackmannanshire City Region Deal Joint Committee

Forward Plan: November 2026 to March 2028

The forward plan sets out the items expected at each Joint Committee and members' briefing. Items, dates and timings may change as business cases progress. Briefings are informal and no decisions are taken at them. Updated 28 October 2026.

Item	Lead	Purpose
November 2026		
Joint Committee: Thursday 5 November 2026, 3.00–4.00pm Council Chambers, Stirling Council, and MS Teams		
Minutes of the meeting of 18 June 2026	Chair	Approval
Joint Committee Rolling Action Log	RPMO	Noting
Joint Committee Forward Plan	RPMO	Noting
CRD Chief Officers' Group (COG) Summary Report, October 2026	COG	Noting
CRD Funding Report	COG & RPMO	Noting
CRD Audit Report update	RPMO	Noting
Members' briefing: Thursday 5 November 2026, 4.00–6.00pm following the Joint Committee		
CRD Reset	COG	Briefing (no decisions)
CRD Benefits Realisation Dashboard demonstration	RPMO	Briefing (no decisions)
December 2026		
Members' briefing: Thursday 3 December 2026, 9.30–11.30am University of Stirling, NATIH building		
CRD Reset: next steps (to be confirmed)	COG	Briefing (no decisions)
Special Joint Committee: date to be confirmed (December 2026)		
SIEC Phase 1 Delivery Report	University of Stirling	To be confirmed
Culture, Heritage & Tourism: Alloa Heritage & Enterprise Centre Outline Business Case (OBC) *Placeholder. Date to be set once the Governments have endorsed the OBC.*	Clackmannanshire Council	Approval

Item	Lead	Purpose
January 2027		
Joint Committee: Thursday 14 January 2027		
Minutes of the meetings of 5 November 2026 and the December special meeting	Chair	Approval
Joint Committee Rolling Action Log	RPMO	Noting
Joint Committee Forward Plan	RPMO	Noting
Joint Committee Reporting Pack (COG Report, Delivery Dashboard inc.key Risk & Issues, Benefits Realisation Dashboard)	RPMO	Noting
CRD Reset Report (to be confirmed)	COG	To be confirmed
Active Travel: Fishcross to Stirling University Business Justification Case (BJC) *Subject to Government feedback on the BJC.*	Clackmannanshire Council	Approval
Innovation: Stirling Screen, Creative Skills & Enterprise Centre Strategic Outline Case (SOC) *Subject to the business case being ready.*	Stirling Council	Approval
Culture, Heritage & Tourism: The Smith Art Gallery & Museum BJC *Subject to the business case being ready.*	Stirling Council	Approval
Culture, Heritage & Tourism: The Albert Halls OBC *Subject to the business case being ready.*	Stirling Council	Approval
Culture, Heritage & Tourism: Bannockburn House BJC and change request *Subject to the business case being ready.*	Stirling Council	Approval
Standing Orders review (Audit Recommendations 1 and 4) set alongside Audit Report Completion Report *Date to be confirmed.*	To be confirmed	Approval
March 2027		
Members' briefing: Wednesday 10 March 2027, 9.30–11.30am Council Chambers, Clackmannanshire Council		
Discussion ahead of the Annual Conversation with the Governments	COG	Briefing (no decisions)
CRD Reset: next steps (to be confirmed)	COG	Briefing (no decisions)
Joint Committee: Thursday 25 March 2027		
Minutes of the meeting of 14 January 2027	Chair	Approval

Item	Lead	Purpose
Joint Committee Rolling Action Log	RPMO	Noting
Joint Committee Forward Plan	RPMO	Noting
Joint Committee Reporting Pack (COG Report, Delivery Dashboard inc.key Risk & Issues, Benefits Realisation Dashboard)	RPMO	Noting
CRD Reset Report (to be confirmed)	COG	To be confirmed
Active Travel: Dunblane to Causewayhead BJC	Stirling Council	Approval
Digital: Alloa Regional Digital Hub BJC *Linked to the Alloa Heritage & Enterprise Centre and Innovation projects.*	Clackmannanshire Council	Approval
April to May 2027: no meetings (pre-election period for the local government elections)		
June 2027 (host council changes from Clackmannanshire to Stirling)		
Members' briefing: date to be confirmed		
Potential introduction for new Joint Committee members (to be confirmed)	COG	Briefing (no decisions)
Joint Committee: date to be confirmed may not take place, depending on the post-election timetable		
Minutes of the meeting of 25 March 2027	Chair	Approval
Joint Committee Rolling Action Log	RPMO	Noting
Joint Committee Forward Plan	RPMO	Noting
Joint Committee Reporting Pack (COG Report, Delivery Dashboard inc.key Risk & Issues, Benefits Realisation Dashboard)	RPMO	Noting
Annual Conversation update	COG	Noting
CRD Reset Report (to be confirmed)	COG	To be confirmed
Annual Report publication approval	RPMO	Approval
Culture, Heritage & Tourism: Alloa Heritage & Enterprise Centre Full Business Case (FBC) *Subject to the business case being ready.*	Clackmannanshire Council	Approval

Item	Lead	Purpose
August 2027 to March 2028		
Members' briefings: August 2027, November 2027 and February 2028 (dates to be confirmed)		
CRD Reset: next steps, with agendas confirmed by COG (to be confirmed)	COG	Briefing (no decisions)
Joint Committees: September 2027, January 2028 and March 2028 (dates confirmed when rotates to Stirling Council Committee Services in FY27/28)		
Standing items: minutes, Rolling Action Log, Forward Plan and Joint Committee Reporting Pack	RPMO	Noting
Business cases as they become ready	Partners	Approval
CRD Reset Report (to be confirmed)	COG	To be confirmed

Stirling & Clackmannanshire City Region Deal

REPORT

Joint Committee 5 November Agenda Item: 5.1

CRD Chief Officers' Group (COG) Summary Report - October 2026

Executive summary

This report gives the Joint Committee a summary of the business and decisions of the CRD Chief Officers' Group (COG) from mid-June to mid-September 2026. This includes a written summary, supported by the COG decisions for the period (Appendix A).

Neil Harman, Head of Regional Programme Management Office

harmann@stirling.gov.uk

Recommendations

Joint Committee is asked to:

1. Note the report and progress made within the defined period.

Implications

None

Legal & Risk Implications and Mitigation

None

Background

In response to the ask for increased transparency on City Region Deal Chief Officers' Group (COG) progress and decision-making, the RPMO have provided Joint Committee with a summarised report which includes COG's key decisions.

Considerations

Joint Committee members are asked to note the report and progress it describes in relation to the decisions made.

The next report to Joint Committee members will be part of standard cycle and is expected as part of the January 2027 Joint Committee Agenda and will cover the COG meetings held in October, November and December 2026 (scheduled for 27 October, 12 November and 17 December).

Resource Implications

Financial Details

The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate.

Yes ☐

Finance Officers have been consulted and have agreed the financial implications

as set out in the report. Yes ☐

Staffing

The full implications on staffing are set out in the report.

Yes ☐

Exempt Reports

Is this report exempt? Yes ☐ (please detail the reasons for exemption below) No ☐

Equalities Impact

Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations? n/a

Legality

It has been confirmed that in adopting the recommendations contained in this report, the Joint Committee is acting within its legal powers.

Yes ☐

Sustainability and Environmental

It has been confirmed that sustainability and environmental issues have been considered within the report.

Yes ☐

Policy Implications

None

Consultations

None

Background Papers

Have you used other documents to compile your report?
No ☐

Appendices

Please list any appendices attached to this report. If there are no appendices, please state "none".

1. Appendix A: COG Decisions - 16 June to 13 August 2026

Approved by:

Neil Harman, Head of Regional Programme Management Office

harmann@stirling.gov.uk

CRD Chief Officers' Group (COG) Summary Report - October 2026

Item	Detail
Reporting period	Mid-June to mid-September 2026
COG meetings covered	16 June, 7 July and 13 August 2026
Author	RPMO
Status	For noting

1. Purpose

This report gives the Joint Committee a summary of the business and decisions of the CRD Chief Officers' Group (COG) from mid-June to September 2026. It comprises a short written summary, supported by the COG decisions for the period (Appendix A).

Members are asked to note the report.

2. COG meetings this period

Date	Format	Main business	Appendix
16 June 2026	2 hours, MS Teams	Programme update format; CRD Audit Report and Action Plan; Annual Conversation 2026 minutes; CRD Funding Report; 9 June JC Briefing note and Reset next steps	A
7 July 2026	2 hours, MS Teams	Draft monthly COG and quarterly JC dashboard templates; action logs; COG and JC forward plans; Risk & Issue Register; Grant Claim Process; Annual Report tracker; RPMO governance recommendations	
13 August 2026	1 hour, MS Teams	First monthly CRD Delivery Dashboard summary; format of COG reporting to JC; CRD Reset update; agenda for 17 Sept JC Briefing; Benefits Realisation Dashboard; forward plans	
23 September 2026	Replaced by a Reset-focused session	Following the 17 September JC Briefing, the planned agenda was replaced with a focused session on Reset-related activity (see section 3.4)	-

3. Key COG decisions

3.1 Delivery Reporting (June – August)
In June, COG agreed the introductory programme update would be replaced by formal dashboard reporting, aligned to COG's monthly meetings and written from an SRO perspective. In July, COG agreed the monthly Delivery Dashboard approach as a trial, with a summary produced by RPMO and SROs, and agreed in principle a quarterly Joint Committee version. In August, COG agreed the monthly summary should focus on delivery status and flag projects at risk as red escalations, with the definition and escalation process to be improved. All Reset-associated projects are to be reported as red escalations and completed projects report Benefit Realisation status only.

3.2 Audit and Annual Conversation (June)
In June, COG agreed the concluded CRD Audit Report should be issued as an urgent Joint Committee item alongside the updated Action Plan and agreed the minutes and actions of the Annual Conversation held on 27 April 2026.

3.3 CRD Funding Report (June)
In June, COG agreed the Funding Report should be submitted to the next Joint Committee, with the Forward Look updated and separate briefing arrangements considered. The report was not covered at the 17 September briefing due to agenda constraints, but the CRD Funding report is expected to be an item at next Joint Committee.

3.4 CRD Reset and Joint Committee schedule (July – October)
In July, COG agreed the September Joint Committee would become a briefing, with a formal meeting in October. In August, in connection with Reset COG asked RPMO to set up regular milestone check-ins and sessions with SROs and COG ahead of the 17 September briefing as well as for the draft Reset timeline to be redone as a 12-month schedule. As the 17 September briefing reached only two of its six items and formal Reset sign-off was not ready for 22 October, the 23 September COG was refocused on Reset: agreeing the briefing summary note and action tracker, next steps on the Ministerial letter, a baseline survey of member views, and timing of the formal Joint Committee decision. The 22 October meeting was held as a further Reset briefing, a further briefing follows this meeting on 5 November, and the formal decision is expected at a future Joint Committee meeting.

3.5 Benefits Realisation Dashboard (August)
In August, COG agreed the proposed dashboard structure, subject to further evidence behind metrics such as GVA and jobs, and asked for a cover paper on methodology, assumptions and caveats. The final dashboard will be reviewed by COG before it is demonstrated at a future Joint Committee briefing.

3.6 Reporting to Joint Committee (August)
In August, COG agreed that its report to Joint Committee will be a short, written summary with the preceding three months' COG decision notes. A CRD Delivery Dashboard will be brought online too.

4. Delivery position

There is now a CRD Joint Committee-level Delivery Dashboard available for future Joint Committees. The latest COG level summary showed 8 projects escalated to COG, all associated with the Reset, 10 on the Amber watch list and 8 on track.

5. Next report

The next COG Summary report and introduction of a CRD Joint Committee-level Delivery Dashboard is due at the January 2027 Joint Committee.

Appendices

Ref	Document
A	COG Decisions - 16 June to 13 August 2026

Stirling & Clackmannanshire City Region Deal
Item 5.1 - CRD Chief Officers' Group (COG) Summary Report October 2026

Appendix A

COG Decisions - 16 June to 13 August 2026

COG Decisions - 16 June to 13 August 2026

Decisions recorded in the COG decision notes for the meetings held on 16 June, 7 July and 13 August 2026.

#	COG meeting	Agenda item / paper	Subject	COG decision
1	**16 June 2026**	Item 3	**Project / Programme Delivery Progress**	COG acknowledged the programme update provided was an introductory format and would be replaced with more formalised dashboard reporting. The frequency of these reports is to be aligned with COG's existing monthly meeting schedule and must be positioned from an SRO perspective.
2	**16 June 2026**	Item 4	**Audit Report and Updated Action Plan**	COG agreed that the concluded CRD Audit Report must be issued as an urgent Joint Committee item alongside the updated Action Plan. This was later also confirmed by the Clackmannanshire COG member as being necessary.
3	**16 June 2026**	Item 6	**Annual Conversation Minutes**	COG was content to agree the minutes and associated actions as an accurate record of the Annual Conversation held on 27 April 2026.
4	**16 June 2026**	Item 6	**Funding Report**	The Stirling Chief Officer agreed that the Funding Report contains up-to-date information on partner and leveraged funding for Stirling. The University of Stirling Chief Officer advised that further funding data would be supplied once the review of commercially sensitive financial information has been completed. COG agreed the Funding Report is to be submitted as part of the September Joint Committee agenda. The Forward Look will be updated and separate briefing arrangements will also be considered.
5	**7 July 2026**	Item 3	**Project / Programme Delivery Progress**	COG content with the monthly Reporting Dashboard approach on the basis that a summary version is produced by RPMO and SROs and brought forward to August COG. This can be treated as a trial, with further changes made depending on this first cycle. COG also content in principle with the example summary version of the Reporting Dashboard for Joint Committee every quarter, with detail to be agreed with RPMO and SROs and brought forward to COG in the lead-up to the October Joint Committee.
6	**7 July 2026**	Item 5	**COG Forward Plan (July)**	COG confirmed the September Joint Committee meeting is to be changed to a briefing, with the Joint Committee meeting held at a new preferred date in October instead (22 October identified as most likely). RPMO and SROs to review the Forward Plan and bring forward salient points to August COG as a standard agenda item.

#	COG meeting	Agenda item / paper	Subject	COG decision
7	**13 August 2026**	Paper 2.1	**COG reporting to Joint Committee**	COG agreed that the COG report to Joint Committee will consist of a shortened written summary, the three preceding months' COG decision notes and the new CRD Delivery Dashboard covering the three-month period. An example format of the written summary is to be developed by RPMO.
8	**13 August 2026**	Paper 3.1	**CRD Delivery Dashboard – Monthly COG Summary**	COG agreed that the CRD Delivery Dashboard – Monthly COG Summary should focus on project delivery status (deprioritising projects that are completed and in Benefit Realisation), with a red escalation flag reflecting those projects at risk and requiring attention. COG agreed that the definition and escalation process associated with a red escalation flag should be improved to support decision making by COG. COG reached a majority view that SIEC Phase 1 should be associated with the Reset, although not all members were in agreement. It was further decided that the August Dashboard should be amended by RPMO to: 1) reflect all projects determined as being associated with the Reset as red escalated projects; and 2) show all completed projects in that completed phase, with only the Benefit Realisation RAG reported.
9	**13 August 2026**	Paper 5.2	**CRD Reset – update**	COG agreed that a dedicated project manager should be allocated to oversee and coordinate Reset activity, and COG are exploring options in the first instance. COG asked RPMO to establish regular milestone / check-in meetings and additional sessions involving both SROs and COG ahead of the September Joint Committee Briefing (17 September). COG agreed that where meetings were not available, support would be provided via email. COG further agreed the draft Reset timeline should be redone as a 12-month schedule.
10	**13 August 2026**	Paper 5.4	**Benefits Realisation Dashboard**	COG is content with the proposed dashboard structure, subject to further detail and evidence supporting metrics such as GVA and jobs. COG require a cover paper explaining the methodology, assumptions and caveats to accompany the Benefits Realisation Dashboard. COG agreed that the final dashboard must be reviewed by COG before being presented to the Joint Committee.

Stirling & Clackmannanshire City Region Deal

REPORT

Joint Committee 5 November Agenda Item: 5.2

CRD Funding Report

Executive summary

This report provides an updated overview of the current funding position for the City Region Deal (CRD), covering three elements:
CRD core programme funding (UK and Scottish Government investment),

Partner Funding, and

Leveraged Funding (additional private investment that the Government and Partner Funding has unlocked).

Neil Harman, Head of Regional Programme Management Office

harmann@stirling.gov.uk

Recommendations

Joint Committee is asked to:

1. Note the report and progress made in the different funding categories.

Implications

None

Legal & Risk Implications and Mitigation

None

Background

In response to the ask from members for increased transparency on the Stirling and Clackmannanshire City Region Deal's funding position, the RPMO has worked with colleagues across the partnership including the Chief Officers' Group (COG), Senior Responsible Officers (SROs) and delivery officers to establish a baseline position. This report sets out these findings which include detail on all three funding categories; City Region Deal, Partner Funding and Leveraged funding.

While the definitions are set out within the report itself, to ensure consistency, the categories were defined in the following way:
CRD Funding - relates to the deal investment provided by UK and Scottish Government over an agreed 10-year period. The full data is provided in Appendix A for reference.
Partner Funding - relates to direct investment from partners. The full data is provided in Appendix B for reference.
Leveraged Funding - relates to additional investment that the Governments CRD and Partner Funding has been able to unlock

Considerations

Joint Committee members are asked to note the report and progress it describes in relation to the funding position of the Stirling and Clackmannanshire City Region Deal.

Resource Implications

Financial Details

The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate.

Yes ☐

Finance Officers have been consulted and have agreed the financial implications

as set out in the report. Yes ☐

Staffing

The full implications on staffing are set out in the report.

Yes ☐

Exempt Reports

Is this report exempt? Yes ☐ (please detail the reasons for exemption below) No ☐

Equalities Impact

Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations? n/a

Legality

It has been confirmed that in adopting the recommendations contained in this report, the Joint Committee is acting within its legal powers.

Yes ☐

Sustainability and Environmental

It has been confirmed that sustainability and environmental issues have been considered within the report.

Yes ☐

Policy Implications

None

Consultations

None

Background Papers

Have you used other documents to compile your report?
Yes ☐

1. RPMOs: CRD Master Finance Profile

Appendices

Please list any appendices attached to this report. If there are no appendices, please state "none".

1. Appendix A: CRD Funding Data
2. Appendix B: Partner Funding Data
3. Appendix C: Leveraged Funding Data

Approved by:

Neil Harman, Head of Regional Programme Management Office

harmann@stirling.gov.uk

CRD Funding Report

1. Executive Summary

This report provides an updated overview of the current funding position for the City Region Deal (CRD), covering three elements: CRD core programme funding (UK and Scottish Government investment), Partner Funding, and Leveraged Funding (additional private investment that the Government and Partner Funding has unlocked).

2. CRD Core Programme Funding

2.1 CRD Funding Overview

Similar to Joint Committee Briefing on 9 June 2026. An updated CRD Funding Profile is provided. CRD Funding relates to the deal investment provided by UK and Scottish Government over an agreed 10-year period. The full data is provided in Appendix A for reference.

Category	CRD allocation	Drawn down to date	Balance
Projects completed/nearing completion	£28,436,411.00	£28,437,600.79	-£1,189.79
Projects in active delivery	£13,178,000.00	£9,004,145.76	£4,173,854.24
Projects under development (inc. proposals)	£48,581,510.00	£0.00	£48,581,510.00
Total CRD funding	**£90,195,921.00**	**£37,441,746.55**	**£52,754,174.45**

Source: CRD Master Finance Profile. Total Deal envelope £90,200,000 (£4,079 is currently unallocated to named projects)

2.2 CRD Funding Drawn Down to Date (as at 31 August 2026)

- Total CRD funding drawn down to date: **£37,441,746.55**

2.3 Projects in Delivery (yet to Complete Drawdown) (as at 31 August 2026)

- Total remaining CRD funding allocated to projects currently in delivery not yet drawn down**: £4,173,854.24**

2.4 Projects in Development Stage (as at 31 August 2026)

- Funding currently allocated to future/remaining projects**: £48,581,510.00**

This position provides ongoing opportunity to shape the next phase of the programme, including the reset and any revised investment proposals. Please refer to the current version of the **CRD Reset Proposals** for the opportunities relating to our future CRD Funding position.

3. Partner Funding — Current Position

For the first time, a Partner Funding Profile is provided. Partner Funding relates to investment from partners. The full data is provided in Appendix B for reference.

3.1 Summary Position

	Value
Current identified partner funding	£13,413,571.88

3.2 Points to note:

- **Enhanced reporting maturity**: a comprehensive and consistent approach to capturing and reporting partner funding is now in place across the portfolio, including — for the first time — full validation from the University of Stirling using nationally-recognised Higher Education Statistics Agency (HESA) funding categories.
- **Future reporting**: continued updates will be presented through future Funding Reports and CRD Reporting Dashboards, coordinated centrally through RPMO.

4. Leveraged Funding (Wider Investment) — Current Position

For the first time, a Leveraged Funding Profile is provided. Leveraged Funding relates to additional investment that the Governments CRD and Partner Funding has been able to unlock. The full data is provided in Appendix C for reference.

4.1 Summary Position

	Value
Current reported leveraged funding	£76,358,851.92

4.2 Points to note:

- **Overall position**: Reported leveraged funding is now £76.4m, all of it secured investment. Leveraged funding associated with the programme is expected to keep developing as facilities recently completed become fully operational and projects mature. Research and innovation activity can take time to translate into measurable leverage.
- **Definition and assurance**: the University's use of HESA funding categories gives a consistent, sector-recognised basis for their reporting, addressing sensitivities around underlying commercial and research activity while still providing a transparent basis for scrutiny. RPMO will continue to work with all 3 partners to ensure there is consistent definitions, eligibility criteria and alignment with agreed programme principles.
- **Future reporting**: continued updates will be presented through future Funding Reports and CRD Reporting Dashboards, including our CRD Benefit Realisation Dashboard, coordinated centrally through RPMO.

5. Summary

- Continued delivery of a significant programme of investment, with substantial funding drawn down and supporting delivery activity across the portfolio.
- A strong remaining programme allocation, providing flexibility to shape the next phase of investment and reset priorities.
- Leveraged funding of £76.4m with continued validation and assurance work underway to identify related opportunities.
- Continued, tangible progress in strengthening the consistency, quality and completeness of partner and leveraged funding reporting

A consolidated and fully assured funding position will continue to be periodically presented in future reports, alongside dashboard reporting and strengthened programme-wide financial tracking.

Appendices

- Appendix A: CRD Funding Data. A breakdown is provided for the total reported
- Appendix B: Partner Funding Data. A breakdown is provided for the total reported
- Appendix C: Leveraged Funding Data. A breakdown is provided for the total reported

Appendix A: CRD Funding Data

CRD funding from the UK and Scottish Governments by project. Drawn down to date as at 31 August 2026.

Theme	Project / Programme	Partner	Status	CRD allocation	Drawn down to date	Remaining
PROJECTS COMPLETED						
Transport & Low Carbon	Walk, Cycle, Live Stirling (WCLS)	Stirling Council	Complete	£2,539,000.00	£2,539,000.00	£0.00
Transport & Low Carbon	Regional Energy Masterplan	Stirling Council	Complete	£200,000.00	£199,445.09	£554.91
Digital	Cowie Digital Hub	Stirling Council	Complete	£550,000.00	£550,000.00	£0.00
CHT	Japanese Gardens	Clackmannanshire Council	Complete	£750,000.00	£750,000.00	£0.00
Innovation	National Aquaculture Technology & Innovation Hub (NATIH)	University of Stirling	Complete	£17,000,000.00	£17,000,000.00	£0.00
Infrastructure	Ministry of Defence site (Forthside)	Stirling Council	Complete	£5,000,000.00	£5,000,000.00	£0.00
Skills & Inclusion	Inclusion Workers & Investment Fund (revenue)	Stirling Council	Complete	£397,411.00	£399,651.57	-£2,240.57
Digital	Stirling Digital Hub	Stirling Council	Complete	£2,000,000.00	£1,999,504.13	£495.87
	Subtotal: Projects completed			**£28,436,411.00**	**£28,437,600.79**	**-£1,189.79**
PROJECTS IN DELIVERY						
Innovation	Scotland's International Environment Centre (SIEC) Phase 1	University of Stirling	Not yet agreed	£9,704,000.00	£8,625,207.54	£1,078,792.46
Digital	Callander Digital Hub	Stirling Council	Continue	£790,000.00	£0.00	£790,000.00
Skills & Inclusion	Flexible Skills (revenue)	Clackmannanshire Council	At risk	£1,500,000.00	£378,938.22	£1,121,061.78
Skills & Inclusion	Lone Parent Programme (revenue)	Clackmannanshire Council	Continue	£100,000.00	£0.00	£100,000.00
CHT	City Park Stirling	Stirling Council	Continue	£754,000.00	£0.00	£754,000.00
CHT	Stirling Trail - Wayfinding & Interpretation	Stirling Council	Continue	£330,000.00	£0.00	£330,000.00
	Subtotal: Projects in delivery			**£13,178,000.00**	**£9,004,145.76**	**£4,173,854.24**
PROJECTS UNDER DEVELOPMENT						
Transport & Low Carbon	Active Travel - Dunblane to Causewayhead	Stirling Council	Continue	£2,230,000.00	£0.00	£2,230,000.00
Transport & Low Carbon	Active Travel - Alloa to Springkerse	Stirling Council	Tbc	£0.00	£0.00	£0.00
Transport & Low Carbon	Active Travel - Fishcross to Stirling University	Clackmannanshire Council	Continue	£2,230,000.00	£0.00	£2,230,000.00
Transport & Low Carbon	Active Travel - Burghmuir Road	Stirling Council	Tbc	£0.00	£0.00	£0.00
Digital	Alloa Regional Digital Hub	Clackmannanshire Council	Continue	£660,000.00	£0.00	£660,000.00
CHT	Alloa Heritage & Enterprise Centre	Clackmannanshire Council	Continue	£5,500,000.00	£0.00	£5,500,000.00
CHT	The Albert Halls	Stirling Council	At risk	£5,170,714.00	£0.00	£5,170,714.00
CHT	The Smith Art Gallery & Museum	Stirling Council	At risk	£2,213,155.00	£0.00	£2,213,155.00
CHT	Bannockburn House	Stirling Council	At risk	£1,032,131.00	£0.00	£1,032,131.00
Innovation	SIEC Phase 2	University of Stirling	Paused	£7,295,510.00	£0.00	£7,295,510.00
Innovation	Intergenerational Living Innovation Hub (ILIH)	University of Stirling	Paused	£7,250,000.00	£0.00	£7,250,000.00

Theme	Project / Programme	Partner	Status	CRD allocation	Drawn down to date	Remaining
Innovation	International Research Centre	University of Stirling	Paused	£5,000,000.00	£0.00	£5,000,000.00
	Subtotal: Projects under development			**£38,581,510.00**	**£0.00**	**£38,581,510.00**
PROPOSALS (NOT YET FUNDED)						
Innovation	Stirling Screen, Creative Skills & Enterprise Centre	Stirling Council	New	£10,000,000.00	£0.00	£10,000,000.00
Innovation	Robotics Skills & Innovation for Health & Care	Clackmannanshire Council	New	£0.00	£0.00	£0.00
Innovation	Regional Project Opportunity	Clackmannanshire Council	New	£0.00	£0.00	£0.00
	Subtotal: Proposals (not yet funded)			**£10,000,000.00**	**£0.00**	**£10,000,000.00**
	TOTAL — CRD FUNDING			**£90,195,921.00**	**£37,441,746.55**	**£52,754,174.45**

Source: CRD MASTER PROFILE (CRD, Partner & Leverage). Drawn down to date includes actual claims to date for FY26/27. CHT = Culture, Heritage & Tourism.

Appendix B: Partner Funding Data

Direct investment from partners, by project. Actual to date covers investment to FY25/26 Q3; forecast covers FY25/26 Q4 onwards.

Theme	Project / Programme	Partner	Actual to date	Forecast	Total
PROJECTS COMPLETED					
Transport & Low Carbon	Walk, Cycle, Live Stirling (WCLS)	Stirling Council	£0.00	£0.00	£0.00
Transport & Low Carbon	Regional Energy Masterplan	Stirling Council	£31,600.00	£0.00	£31,600.00
Digital	Cowie Digital Hub	Stirling Council	£200,000.00	£0.00	£200,000.00
CHT	Japanese Gardens	Clackmannanshire Council	£7,900.00	£0.00	£7,900.00
Innovation	National Aquaculture Technology & Innovation Hub (NATIH)	University of Stirling	£6,748,737.00	£0.00	£6,748,737.00
Infrastructure	Ministry of Defence site (Forthside)	Stirling Council	£149,763.00	£0.00	£149,763.00
Skills & Inclusion	Inclusion Workers & Investment Fund (revenue)	Stirling Council	£0.00	£0.00	£0.00
Digital	Stirling Digital Hub	Stirling Council	£24,650.00	£0.00	£24,650.00
Digital	Stirling Council Digital Investment at Codebase	Stirling Council	£1,800,000.00	£0.00	£1,800,000.00
	Subtotal: Projects completed		**£8,962,650.00**	**£0.00**	**£8,962,650.00**
PROJECTS IN DELIVERY					
Innovation	Scotland's International Environment Centre (SIEC) Phase 1	University of Stirling	£7,905.00	£0.00	£7,905.00
Digital	Callander Digital Hub	Stirling Council	£19,401.00	£0.00	£19,401.00
Skills & Inclusion	Flexible Skills (revenue)	Clackmannanshire Council	£41,600.00	£0.00	£41,600.00
Skills & Inclusion	Lone Parent Programme (revenue)	Clackmannanshire Council	£199,500.00	£0.00	£199,500.00
CHT	City Park Stirling	Stirling Council	£68,091.00	£0.00	£68,091.00
CHT	Stirling Trail - Wayfinding & Interpretation	Stirling Council	£8,200.00	£0.00	£8,200.00
	Subtotal: Projects in delivery		**£344,697.00**	**£0.00**	**£344,697.00**
PROJECTS UNDER DEVELOPMENT					
Transport & Low Carbon	Active Travel - Dunblane to Causewayhead	Stirling Council	£140,000.00	£150,000.00	£290,000.00
Transport & Low Carbon	Active Travel - Alloa to Springkerse	Stirling Council	£45,000.00	£0.00	£45,000.00
Transport & Low Carbon	Active Travel - Fishcross to Stirling University	Clackmannanshire Council	£922,850.00	£10,000.00	£932,850.00
Transport & Low Carbon	Active Travel - Burghmuir Road	Stirling Council	£0.00	£0.00	£0.00
Digital	Alloa Regional Digital Hub	Clackmannanshire Council	£11,850.00	£9,900.00	£21,750.00
CHT	Alloa Heritage & Enterprise Centre	Clackmannanshire Council	£1,339,282.88	£1,189,390.00	£2,528,672.88
CHT	The Albert Halls	Stirling Council	£193,937.00	£0.00	£193,937.00
CHT	The Smith Art Gallery & Museum	Stirling Council	£20,000.00	£0.00	£20,000.00
CHT	Bannockburn House	Stirling Council	£0.00	£0.00	£0.00
Innovation	SIEC Phase 2	University of Stirling	£0.00	£0.00	£0.00

Theme	Project / Programme	Partner	Actual to date	Forecast	Total
Innovation	Intergenerational Living Innovation Hub (ILIH)	University of Stirling	£0.00	£0.00	£0.00
Innovation	International Research Centre	University of Stirling	£0.00	£0.00	£0.00
	Subtotal: Projects under development		**£2,672,919.88**	**£1,359,290.00**	**£4,032,209.88**
PROPOSALS (NOT YET FUNDED)					
Innovation	Stirling Screen, Creative Skills & Enterprise Centre	Stirling Council	£74,015.00	£0.00	£74,015.00
Innovation	Robotics Skills & Innovation for Health & Care	Clackmannanshire Council	£0.00	£0.00	£0.00
Innovation	Regional Project Opportunity	Clackmannanshire Council	£0.00	£0.00	£0.00
	Subtotal: Proposals (not yet funded)		**£74,015.00**	**£0.00**	**£74,015.00**
	TOTAL — PARTNER FUNDING		**£12,054,281.88**	**£1,359,290.00**	**£13,413,571.88**

Source: CRD MASTER PROFILE (CRD, Partner & Leverage). CHT = Culture, Heritage & Tourism.

Appendix C: Leveraged Funding Data

Additional investment reported by partners as unlocked by CRD and partner funding, by partner. Includes the Clackmannanshire Council updates of 1 and 2 October 2026.

Theme	Year	Project / funding source	Secured investment
CLACKMANNANSHIRE COUNCIL			
CHT	2022	Alloa Hub, Place Based Investment Fund	£500,000.00
CHT	2022	Dumyat Visitor Hub, Visit Scotland grant	£139,268.00
CHT	2022	Dumyat Visitor Hub, Energy Savings Trust Fund	£22,338.00
CHT	2024	Clackmannan Tollbooth restoration, Historic Environments Grant Programme	£125,000.00
CHT	2024	Resonate Together, Place Based Investment Fund	£96,500.00
LOW CARBON	2023	Clackmannanshire Living Lab, Scottish Vacant and Derelict Land Fund	£500,000.00
LOW CARBON	2024	Clackmannanshire Living Lab, Place Based Investment Fund	£112,000.00
LOW CARBON	2025	Heat Network Efficiency Scheme with Zero Waste Scotland	£50,000.00
LOW CARBON	2025	Just Systems UKRI funding	£300.00
LOW CARBON	2025	Just Systems UKRI funding, Aberdeen University capacity building fund	£45,000.00
LOW CARBON	2026	Energy Efficiency Scotland Area Based Scheme (EES ABS)	£748,730.00
TRANSPORT	2024	Development of a Journey Hub at Cambus - Transport Scotland Tier 1	£359,000.00
TRANSPORT	2024	Sustrans Embedded Senior Project Officer - to support active travel design of infrastructure	£60,000.00
TRANSPORT	2024	Transport Scotland ATTF Tier 2 - Menstrie to Alva infrastructure upgrades	£1,800,000.00
TRANSPORT	2025	Sustrans Embedded Senior Project Officer - to support active travel design of infrastructure	£60,000.00
TRANSPORT	2025	Transport Scotland ATIF Tier 2 - Lighting on NCN Approach Cambus to Wellbeing Hub	£80,000.00
TRANSPORT	2025	Transport Scotland Bus Tier 1 Major Bus Stop Improvement Projects	£262,225.00
TRANSPORT	2025	Transport Scotland Bus Tier 2 Real Time Passenger Information	£250,000.00
INNOVATION	2021	Primrose Place Dementia design affordable housing, Kingdom Housing, Scottish Gov & CC Grant subsidy	£8,900,000.00
		Subtotal: Clackmannanshire Council	**£14,110,361.00**
STIRLING COUNCIL			
CHT	2017	Bannockburn House Trust - Scottish Land Fund	£648,300.00
CHT	2021	Bannockburn House Trust - PBIP planters and picnic benches	£2,930.20
CHT	2022	CARS - HES Investment	£41,523.00
CHT	2023	Bannockburn House Trust - PBIP Improved Transport Infrastructure	£300,000.00
CHT	2023	CARS - HES Investment	£61,500.00
CHT	2024	CARS - HES Investment	£178,032.00
CHT	2025	CARS - HES Investment	£368,374.00
LOW CARBON	2018	SG and ERDF Smart Cities Scotland Fund for a Smart Energy Hub (Building Management System)	£90,000.00

Theme	Year	Project / funding source	Secured investment
LOW CARBON	2019	SG Low Carbon Infrastructure Transition Programme for Forthside DHN (awarded 2017 but completed 2019)	£2,095,331.00
LOW CARBON	2025	SG Heat Network Support Unit for Detailed Feasibility Study for expansion of Forthside DHN	£50,000.00
TRANSPORT	2019	Transport Scotland Switched on Towns and Cities	£2,216,062.00
TRANSPORT	2020	Transport Scotland's Low Carbon Travel and Transport fund (includes ERDF funding) for Castleview Low Carbon Hub (solar canopies, battery storage and EV chargers)	£599,500.00
TRANSPORT	2023	Station Square, Stirling redevelopment	£5,000,000.00
TRANSPORT	2023/2025	Transport Scotland Tier 1 Funding, design of active travel routes	£200,000.00
TRANSPORT	2025	Sustrans Active Travel WCLS	£8,400,000.00
TRANSPORT	2025	Scottish Government funding, Callander Bridge	£2,500,000.00
TRANSPORT	2025	Sustrans Active Travel Manor Powis/Kerse Road	£2,000,000.00
INFRASTRUCTURE	2019	Scottish Government Infrastructure at Kildean	£2,500,000.00
DIGITAL	2022	Sc Gov RCGF and Town Centre funding for Cowie Digital Hub	£1,370,000.00
INNOVATION	2023	Levelling Up Funding for Forthside, regeneration of MOD site for employment and new city centre active travel routes	£19,000,000.00
		Subtotal: Stirling Council	**£47,621,552.20**
UNIVERSITY OF STIRLING			
INNOVATION	2024-25	UK based Charities	£1,000,000.00
INNOVATION	2024-25	UK central government bodies/local authorities, health and hospital authorities	£9,995.32
INNOVATION	2025-26	UK Industry, commerce and public corporations	£99,704.00
INNOVATION	2025-26	DSIT Research Councils. The Royal Society, British Academy and The Royal Society of Edinburgh	£1,116,171.10
INNOVATION	2025-26	Non-EU (non-UK) other	£272,276.03
INNOVATION	2025-26	UK Industry, commerce and public corporations	£148,173.00
INNOVATION	2020-21	UK Industry, commerce and public corporations	£2,364,064.27
INNOVATION	2021-22	UK central government bodies/local authorities, health and hospital authorities	£13,254.00
INNOVATION	2022-23	Non EU Industry, Commerce and Public Corporations	£18,623.00
INNOVATION	2022-23	UK central government bodies/local authorities, health and hospital authorities	£6,432.00
INNOVATION	2022-23	UK Other sources	£6,346.00
INNOVATION	2022-23	UK central government bodies / UK based Charity	£490,381.00
INNOVATION	2022-23	UK Industry, commerce and public corporations	£251,530.00
INNOVATION	2022-23	DSIT Research Councils. The Royal Society, British Academy and The Royal Society of Edinburgh	£464,669.00
INNOVATION	2022-23	EU government bodies	£49,351.00
INNOVATION	2022-23	UK central government bodies/local authorities, health and hospital authorities	£186,714.00
INNOVATION	2022-23	UK Industry, commerce and public corporations	£167,742.00
INNOVATION	2023-24	UK central government bodies/local authorities, health and hospital authorities	£188,912.00
INNOVATION	2023-24	UK central government bodies/local authorities, health and hospital authorities	£53,607.00
INNOVATION	2023-24	DSIT Research Councils. The Royal Society, British Academy and The Royal Society of Edinburgh	£4,167,987.00

Theme	Year	Project / funding source	Secured investment
INNOVATION	2023-24	UK central government bodies/local authorities, health and hospital authorities	£1,128,379.00
INNOVATION	2024-25	UK Industry, commerce and public corporations	£50,729.00
INNOVATION	2024-25	UK based Charities	£10,000.00
INNOVATION	2024-25	UK central government bodies / UK based Charity	£203,971.00
INNOVATION	2024-25	EU Industry, Commerce and Public Corporations	£20,938.00
INNOVATION	2024-25	EU other	£184,420.00
INNOVATION	2024-25	UK central government bodies/local authorities, health and hospital authorities	£546,496.00
INNOVATION	2025-26	UK central government bodies/local authorities, health and hospital authorities	£7,800.00
INNOVATION	2025-26	UK based Charities	£50,000.00
INNOVATION	2025-26	UK central government bodies/local authorities, health and hospital authorities	£634,100.00
INNOVATION	2025-26	UK Other sources	£10,000.00
INNOVATION	2025-26	DSIT Research Councils. The Royal Society, British Academy and The Royal Society of Edinburgh	£464,556.00
INNOVATION	2026-27	UK based Charities	£134,210.00
INNOVATION	2026-27	UK central government bodies/local authorities, health and hospital authorities	£105,408.00
		Subtotal: University of Stirling	**£14,626,938.72**
		TOTAL — LEVERAGED FUNDING	**£76,358,851.92**

Source: CRD MASTER PROFILE (CRD, Partner & Leverage). University of Stirling lines are reported by HESA funding category.

Stirling & Clackmannanshire City Region Deal

REPORT

Joint Committee 5 November Agenda Item: 5.3

CRD Audit Report update

Executive summary

Resulting from the CRD Internal Audit that took place on 27 March 2026, this report provides Joint Committee members of the Stirling and Clackmannanshire City Region Deal with a status update on the eleven recommendations accepted from the CRD Internal Audit.

Six recommendations are complete. The remaining five, including the review of the Standing Orders and CRD Appraisal Framework (Recommendations 1 and 4), will conclude at a future Joint Committee.

Neil Harman, Head of Regional Programme Management Office

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Recommendations

Joint Committee is asked to:

a) note the status of the eleven recommendations: six are complete and five will conclude at a future Joint Committee;

b) note that the review of the Standing Orders and the CRD Appraisal Framework (Recommendations 1 and 4) is being finalised with all three partners and will be brought to a future Joint Committee for approval;

c) note that Recommendations 2, 6 and 7 conclude through a Joint Committee Reporting Pack on a future Joint Committee agenda; and

d) note that the Audit Action Plan will be closed once all remaining recommendations have concluded, with the master CRD Audit Report & Action Plan retained by RPMO as the reference record.

Implications

None

Legal & Risk Implications and Mitigation

None

Background

Members received a progress update at the 17 September briefing, when 4 of 11 recommendations were complete and 7 in progress, with several due to conclude at the October Joint Committee. As the October meeting became a Reset briefing, those items were carried forward to a future Joint Committee. The full findings, step-by-step actions and progress history is retained in the master CRD Audit Report & Action Plan.

Considerations

Recommendation 11 confirms Internal Audit resources have been confirmed as allocated for the two-yearly review.

Resource Implications

Financial Details

The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate.

Yes ☐

Finance Officers have been consulted and have agreed the financial implications

as set out in the report. Yes ☐

Staffing

The full implications on staffing are set out in the report. Yes ☐

Exempt Reports

Is this report exempt? No ☐

Equalities Impact

Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations? N/A

Legality

It has been confirmed that in adopting the recommendations contained in this report, the Joint Committee is acting within its legal powers. Yes ☐

Sustainability and Environmental

It has been confirmed that sustainability and environmental issues have been considered within the report. Yes ☐

Policy Implications

None

Consultations

None

Background Papers

Have you used other documents to compile your report?
Yes ☐

1. City Region Deal – Partnership Level Review (27 March 2026)

Appendices

Please list any appendices attached to this report. If there are no appendices, please state "none".

1. CRD Audit Report update

Approved by:

Neil Harman, Head of Regional Programme Management Office

harmann@stirling.gov.uk

Item 5.3: CRD Audit Report update

CRD Audit Recommendations - Status Update

Item	Detail
Report by	RPMO

1. Purpose

To update Joint Committee on the status of the eleven recommendations accepted from the CRD Internal Audit.

2. Members are asked to

a) note the status of the eleven recommendations: six are complete and five will conclude at a future Joint Committee (section 4);

b) note that the review of the Standing Orders and the CRD Appraisal Framework (Recommendations 1 and 4) is being finalised with all three partners and will be brought to a future Joint Committee for approval;

c) note that Recommendations 2, 6 and 7 conclude through a Joint Committee Reporting Pack on a future Joint Committee agenda; and

d) note that the Audit Action Plan will be closed once all remaining recommendations have concluded, with the master CRD Audit Report & Action Plan retained by RPMO as the reference record.

3. Background

Members received a progress update at the 17 September briefing, when 4 of 11 recommendations were complete and 7 in progress, with several due to conclude at the October Joint Committee. As the October meeting became a Reset briefing, those items were carried forward to a future Joint Committee. The full findings, step-by-step actions and progress history remain in the master CRD Audit Report & Action Plan.

4. Status of the eleven recommendations

No.	Recommendation	Resolution	Status
1	Full review of Standing Orders, with the revised version submitted to Joint Committee for approval	Review of the Standing Orders and an updated CRD Appraisal Framework, giving Joint Committee earlier oversight of business cases, being finalised with governance officers from all three partners.	In progress – will conclude at a future Joint Committee
2	Reintroduce programme status reporting to every Joint Committee meeting	Monthly COG dashboard in place since August; first quarterly Joint Committee-level Delivery Dashboard presented at a future Joint Committee.	Ready – will conclude at a future Joint Committee
3	Minute all COG meetings, recording decisions, direction and actions	Decision notes and action logs in place since June; first COG Summary Report to Joint Committee presented today.	Complete
4	Consider whether a member holding a dual COG and Joint Committee role should be prohibited	Being considered as part of the Standing Orders review (Recommendation 1).	In progress – will conclude at a future Joint Committee
5	Review arrangements for chairing COG to comply with the Terms of Reference	2026/27 rotation in place (Clackmannanshire chairing JC, Stirling chairing COG); 2027/28 to follow the established process.	Complete

No.	Recommendation	Resolution	Status
6	Set a target date for introducing Benefits Realisation reporting	Dashboard developed with a Government-funded specialist; reviewed by COG and to be demonstrated to members. Following a demo to members at a future briefing and any further build changes resulting, an extract will be presented with a methodology note at a future Joint Committee.	Ready – will conclude at a future Joint Committee
7	Prepare a Risk & Issue Management Strategy, including reporting of key risks to Joint Committee	Strategy prepared in a standard industry format. Register extract to be presented at a future Joint Committee as part of a new combined Joint Committee Reporting Pack.	Ready – will conclude at a future Joint Committee
8	Strengthen the risk and issue register (impacts, named owners, target dates, % complete)	All amendments made.	Complete
9	Document roles for processing, reviewing and approving grant claims, including exceptions	Grant Claim Process documented June 2026, reviewed by COG July; Finance, SRO & COG approval now complete.	Complete
10	Introduce sample-based checks on grant claim forms	Sample-check process built into the Grant Claim Process (as per Recommendation 9).	Complete
11	Confirm Internal Audit resources for the two-yearly review	Audit Team has confirmed resources are allocated.	Complete

Complete: 6 (Recommendations 3, 5, 8, 9, 10 and 11)

Concluding at a future meeting: 5 (Recommendations 1, 2, 4, 6 and 7)

5. Next steps

The review of the Standing Orders and CRD Appraisal Framework will be finalised with governance officers from all three partners and brought to a future Joint Committee for approval. COG Report, Programme status, Benefits Realisation and key risk reporting will all be included as a standing item (Joint Committee Reporting Pack) on future Joint Committee agendas. The next Internal Audit review will take place under the two-yearly arrangement confirmed through Recommendation 11.