

Stirling and Clackmannanshire City Region Deal – Programme Status Report

Joint Committee – 27th September 2022

Agenda Item 6.1

Author

Ann Jacob-Chandler, Head of Regional Programme Management Office (RPMO)

jacobchandlera@stirling.gov.uk

1. Deal programme highlights

- Business cases update:
 - a. Further work undertaken on the Japanese Gardens Benefits Realisation Plan following conditional approval of the Business Case at the July Joint Committee.
 - b. Cowie OBC/FBC approved at the July Joint Committee and the project expected to complete by Autumn 2022.
 - c. Feedback received on the second iteration of National Aquaculture Technology and Innovation Hub (NATIH) Phase 1 (OBC) and second iteration of Active Travel (Programme OBC). Discussions are ongoing between RPMO, Governments and Project Teams to get these to Joint Committee at the earliest opportunity.
 - d. Project team working on feedback from government departments on second iteration of Culture Heritage and Tourism Assets (Programme OBC).
- The first risk workshop held with SROs and Project Leads. Further discussions to be held with COG and Joint Committee following completion of baseline work.
- Work on communications work stream including branding (approved), website and Annual Report publication gaining momentum.
- First checkpoint review on Innovation theme with Scottish and UK Government held.

2. Progress overview

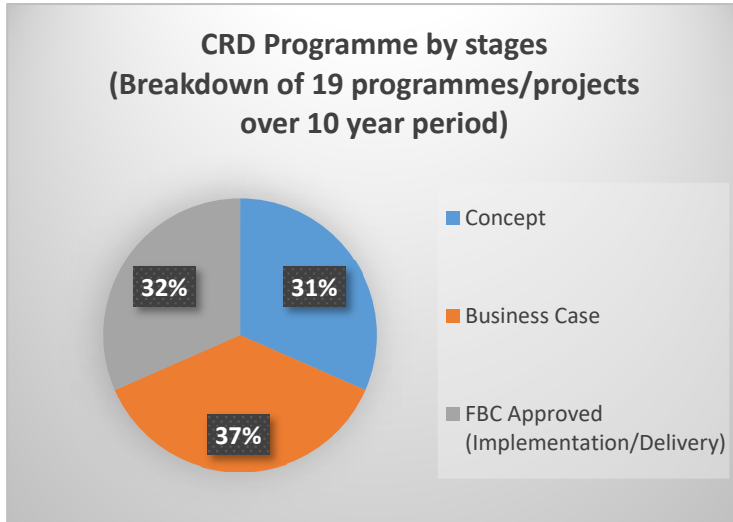


Figure 1 Programme/Project Stages

- 69% of Programme in development
- 32% (6 projects) of programme received Full Business Case approval and moving into Implementation and delivery
- 2 Programmes and 5 Projects within business case journey
- 6 projects at concept stage

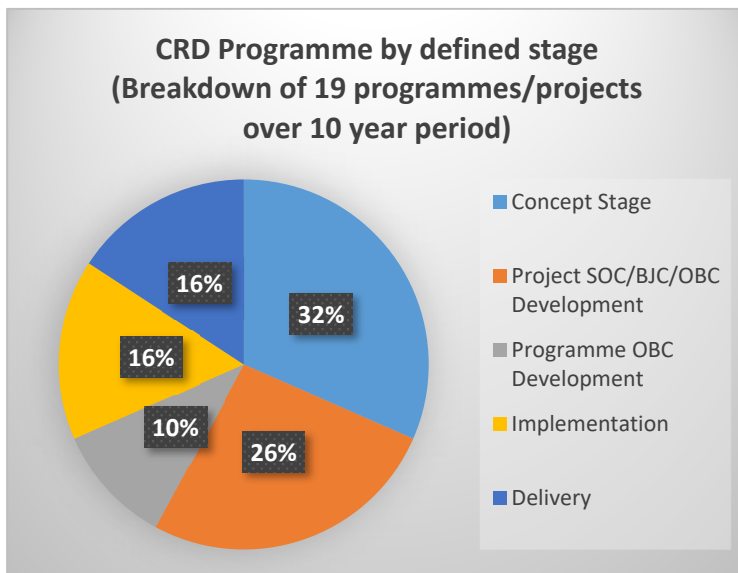


Figure 2 Programme/Project by detailed stage

*Variance in figures between charts due to rounding of statistical figures in percentage calculation

- Three capital projects (Scotland's International Environment Centre (SIEC) - Phase 1, Walk Cycle Live Stirling (WCLS) and Cowie – Regional Digital hub) in Implementation phase.
- One capital project (Regional Energy Masterplan (REM)) in delivery.
- Two revenue projects (Flexible Skills Programme and Inclusion Workers Investment Fund (IWIF)) in delivery.

3. Finance

- Work on reviewing milestones & financial profile for next year now beginning (to allow plans for mitigation against cash flow pressures) with early draft of Implementation Plan to JC in January.

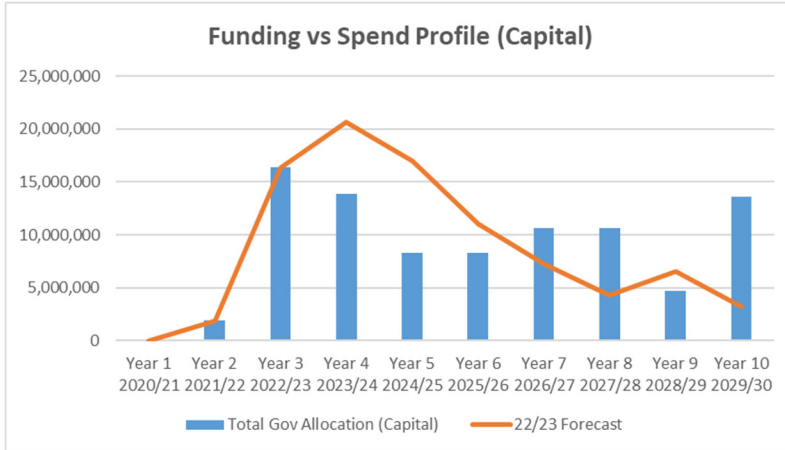


Figure 1 Capital funding vs forecast spend

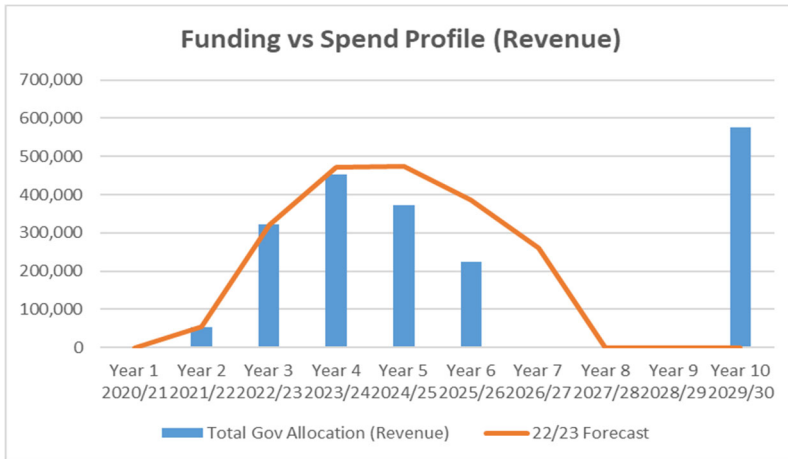


Figure 2 Revenue funding vs forecast spend

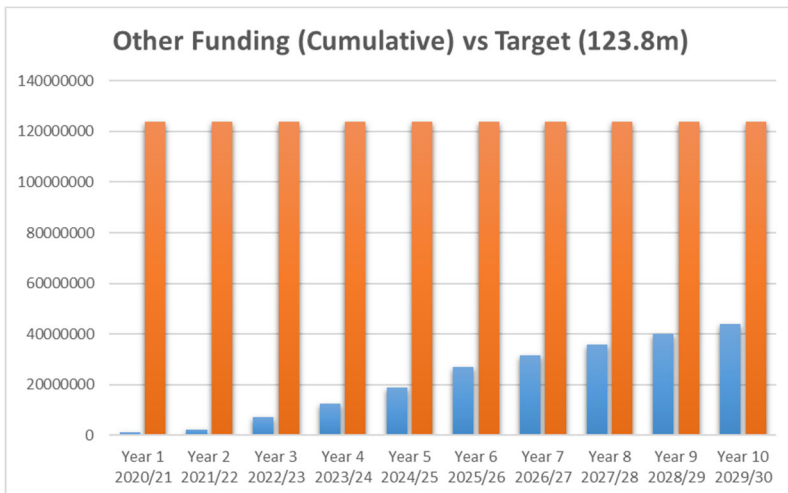


Figure 5 Investment Funding Gap

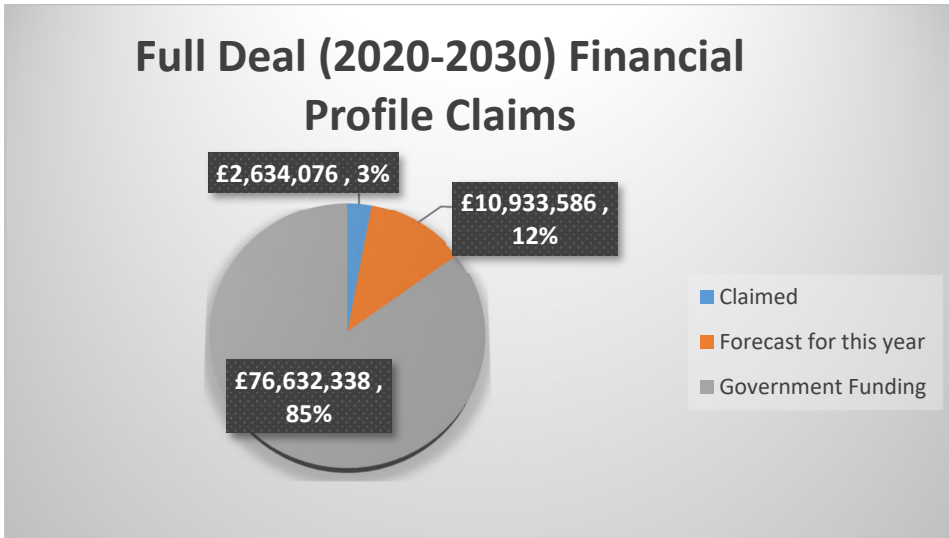


Figure 6 Full Deal Financial Allocation

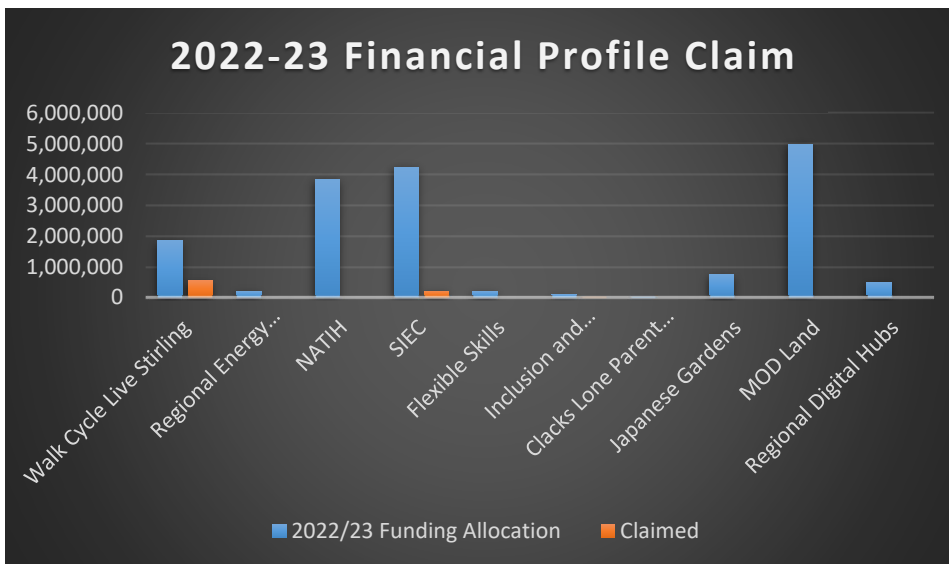


Figure 7 Financial Allocation vs claims for 2022-23

- Q1 claims made – total drawdown of £768,000 (WCLS, SIEC and IWIF)
- Monthly finance returns submitted for July 22.
 1. Q2 claim forecast as £2,434,000
 2. Q3 claim forecast as £1,958,000
 3. Q4 claim forecast as £3,487,000 (£5m MOD separate)
 4. Latest forecast for NATIH shows a 70% reduction in forecast spend for this financial year but options being explored.

4. Risks

- **R1** - Project cost escalation due to construction inflation and supply chain pressures impacting project viability and delivery timescales
- **Action** – SROs and Management Group to provide early warning of delivery risks to RPMO, and look at options for accelerating other projects alongside responding to delivery risks. COG to provide steer on proposed options.
- **R2** - R1 impacting ability meet current financial profile and adding to potential cash flow pressures in future years.
- **Action** – RPMO (following discussion and agreement at Management Group and COG) to provide governments early sight of potential impact on financial profile so as to seek support at re-adjusting this for an appropriate point.
- **R3** - Other funding streams required to sustain project viability and delivery not forthcoming
- **Action** - SROs and Management Group to provide early warning to RPMO and COG. The partnership to work collaboratively to look at alternative funding options.
- **R4** – Resource and capacity challenge across the partnership leading to project related delays.
- **Action** - SROs and Management Group to provide early warning to RPMO and COG. The partnership to work collaboratively and agree prioritisation of projects and seek potential avenues for additional resource.

5. Opportunities

- Partnership to discuss potential avenues for leveraging private sector funding.
- Opportunities for the RPMO to support the wider partnership, particularly around linking funding opportunities through Shared Prosperity Fund, Levelling Up Fund etc.

6. Benefits

- Discussions ongoing with partners around capturing benefits through an updated reporting template.
- Further discussions with Prof. Mirko Moro (University of Stirling) and Scottish Futures Trust (Inclusive Growth Research), Scottish Enterprise and Skills Development Scotland around establishing the Monitoring and Evaluation Framework.

7. RPMO operational matters

- RPMO Finance Manager role appointed.

- Discussions ongoing around of RPMO structure, roles and gaps. Paper to be taken to to COG in due course.



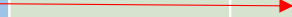


review



Appendix

1. Dashboard with project level data and timelines for approvals.

Stirling & Clackmannanshire City Region Deal – Progress Report - August 2022 Business Case Timeline

Key : OBC – Outline Business Case
(P)OBC – Programme Outline BC
FBC – Full Business Case
BJC – Business Justification Case
SOC – Strategic Outline Case
JC – Joint Committee

	August	September	October	November	December	January	February	March
National Aquaculture Technology Innovation Hub (Phase 1)		OBC						
MOD Land at Forthside		SOC						
Active Travel		(P)OBC						
Developing Culture, Heritage and Tourism Assets		(P)OBC						
Active Travel Project 1				OBC				
Regional Digital Hub – Callander						OBC		
Regional Digital Hub – Clackmannanshire						OBC		
National Aquaculture Technology Innovation Hub (Phase 1)						FBC		
Culture, Heritage and Tourism – Stirling Project 1								OBC

 Submission to Joint Committee brought forward
 Submission to Joint Committee delayed

Stirling & Clackmannanshire City Region Deal – Progress Report – August 2022 Project Milestones

Project	SRO	Last Completed Milestone	Next Milestone	
Active Travel (Programme)	David Hopper (SC)	Programme OBC Submission to SG and UKG 2 nd iteration submitted June 2022	Programme OBC Endorsed by SG and UKG September 2022	A
Walk Cycle Live Stirling	David Hopper (SC)	Commencement of Work Work Begins Causewayhead June 2022	Work Begins Raploch Road August 2022	G
Regional Energy Masterplan (REM)	David Hopper (SC)	Commencement of Work March 2022	Integrate stakeholder engagement outcomes into Regional Energy Masterplan July 2022	G
National Aquaculture Technology and Innovation Hub (Phase 1)	John Rogers (UoS)	OBC to S&UKG 2 nd iteration submitted June 2022	OBC endorsed by S&UKG Sept 2022	A
Scotland's International Environment Centre (Phase 1 & 2)	John Rogers (UoS)	Phase 1 – Create Interim Data Store May 2022 Phase 2 -	Phase 1 – Completion of purchasing sensors December 2022 Phase 2 – RIBA Stage 1 (Prep & Brief) April 2022	G
Flexible Skills Programme	Emma Fyvie (CC)	Submission of Business Justification Case to Joint Committee March 2022	Recruitment of Flexible Skills Co-ordinator April 2022	G
Inclusion Workers and Investment Fund	Emma Fyvie (CC)	Appointment of 4 th Team Member April 2022	First Six Monthly Impact Report June 2022	G
Clackmannanshire Lone Parent Fund	Emma Fyvie (CC)	Agree project content and mechanism for funding. Ongoing	Project delivery agent appointed. TBC	G

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Japanese Gardens	Fiona Colligan (CC)	Submission of Business Justification Case to Joint Committee July 2022	Submission of (updated) Business Justification Case to Joint Committee September 2022	G
Intergenerational Innovation Hub (ILIH)	John Rogers (UoS)	Milestone Timeline to be confirmed	Milestone Timeline to be confirmed	G
MOD Land Forthside	Brian Roberts (SC)	Discussions with S & UK Government on business case process for transfer of Land Ongoing	SOC submitted to RPMO May 2022	A
Culture, Heritage and Tourism Fund (Programme)	Stuart Oliver (SC)	Programme OBC Submitted to S&UKG Feedback received and 2 nd iteration ongoing	Submission of Programme OBC to COG's & Joint Committee November 2022	G
National Tartan Centre	Stuart Oliver (SC)	Project Manager Appointed In post March 2022	OBC submitted to RPMO November 2022	A
Stirling Digital Hub	Stuart Oliver (SC)	SRO identified. June 2020	OBC submitted to RPMO September 2022	G
Regional Digital Hub - Cowie	Stuart Oliver (SC)	OBC/FBC submitted to Joint Committee July 2022	Delivery	G
Regional Digital Hub - Callander	Stuart Oliver (SC)	RIBA Stage 2 January 2022	RIBA Stage 3 June 2022	A
Regional Digital Hubs - Clackmannanshire	Emma Fyvie (CC)	N/A	OBC to RPMO June 2022	G

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