THIS PAPER RELATES TO ITEM 5 ON THE AGENDA

CLACKMANNANSHIRE COUNCIL

Report to:	Place Committee
Date of Meeting:	21 March, 2019
Subject:	Housing Contribution Statement 2019-22 (draft)
Report by:	Strategic Director (Place)

1.0 Purpose

1.1. The report provides Committee with information on the Housing Contribution Statement, required as part of the Strategic Plan for the Clackmannanshire and Stirling Health and Social Care Partnership

2.0 Recommendations

- 2.1. It is recommended that the Committee:
- 2.2. note and support the draft Housing Contribution Statement, attached in Appendix 1, which details how Housing Services will contribute towards the priorities and goals of delivering Clackmannanshire and Stirling Health & Social Care Partnership (CSH&SCP) Strategic Plan.

3.0 Housing Contribution Statement

- 3.1. The Scottish Government produced a Housing Advice Note in 2015 providing statutory guidance, under Section 53 of the Public Bodies (Joint Working) (Scotland) Act, 2014. The guidance focuses on housing services as an integral part of the delivery of health and social care integration and sets out the requirements for a Housing Contribution Statement as part of the Strategic Commissioning Plan required by integration authorities.
- 3.2. The Housing Contribution Statement links, both the Council's Local Housing Strategy and the CSH&SCP Strategic Plan, and sets out actions to deliver on shared outcomes and service priorities.
- 3.3. Clackmannanshire Council's Housing Services is represented on the Clackmannanshire and Stirling Health and Social Care Partnership's Strategic Planning Group. A sub-group of the Strategic Planning Group, a joint Housing and Social Care Group meets quarterly. The membership of the group includes housing and social services officers from Clackmannanshire and Stirling Councils, colleagues from the Health Board, colleagues from registered social landlords and representatives from the Third Sector.

- 3.4. The responsibilities of the Housing & Social Care Group include; developing the Housing Contribution Statement every 3 years to highlight the main issues to be addressed in relation to Housing and Social Care, develop an Action Plan to deliver the main issues raised in the Statement and ensure the priorities of the Partnership's Strategic Plan are met, alongside meeting the priorities for each authority's local housing strategies and strategic housing investment plans.
- 3.5. The members of the Group work across all relevant Services and external bodies to ensure that the issues raised in the Statement are addressed and the Action Plan is implemented.
- 3.6. The draft Housing Contribution Statement 2019-22, is an update on the initial Statement. It takes account of any progress made to priorities since 2016 and any current or future implications of statutory legislation affecting the main issues.

4.0 Specialist Housing Needs Research

- 4.1. To establish the needs of vulnerable client groups across the Partnership, the Housing and Social Care Group employed Newhaven Research in 2016 to examine the specialist housing needs of both, Older People and Homelessness.
- 4.2. This research has helped inform the priorities of the Housing Contribution Statement and has also been used in the preparation of recent Housing strategic documents including the Local Housing Strategy and the Housing Needs and Demand Assessment.
- 4.3. Some key points established from this research in respect of homelessness are:
 - Rough sleeping has significantly declined in Clackmannanshire compared to recent years
 - Youth homelessness in Clackmannanshire is a cause for concern.
 - Evidence in homeless population across Clackmannanshire of a significant group with a range of complex needs including mental health, addiction and isolation issues
- 4.4 Key points highlighted in respect of older people are;
 - Both Clackmannanshire and Stirling will experience a sharp increase in the number of both older people and older households in the future
 - As the number of households increase, they will also reduce in size and evidence suggests older households would prefer to live in a house or bungalow
 - There has been a rise in demand in the level of adaptations in recent years, and this is expected to increase in both the public and private sector

5.0 Main Issues

- 5.1. The Statement highlights the agreed housing related issues which require to be addressed;
 - Older People
 - People with physical disabilities
 - People with learning disabilities
 - People experiencing mental health difficulties
 - People affected by drug and alcohol misuse
 - Survivors of domestic abuse
 - Vulnerable young people
 - Black and ethnic minority communities
 - Gypsy/Traveller community
- 5.2. These issues have then been addressed in line with the 6 main priorities highlighted in the Local Housing Strategy, as briefly detailed below;
 - i) Investing in new housing supply during 2019 a new development of flats in Alloa town centre for older people
 - Best Use of Existing Housing reviewing Council's allocation policy to ensure it is transparent and enables as many people in need as possible
 - iii) Homelessness creating a Rapid Rehousing Transition Plan to respond to the Government's new approach to Homelessness to encourage a move away spending any significant length of time in temporary accommodation to providing settled accommodation to people experiencing homelessness
 - iv) Specialist Housing & Independent living Officers are continuing to look at how existing housing and new developments can be made as flexible and adaptable as possible to meet the needs of wide range of client groups including people with physical disabilities. This will be developed further to include reviewing how the housing needs of the emerging aging population of people with learning disabilities can be met.

6.0 Strategic Commissioning Plan

6.1. The draft Housing Contribution Statement plays a vital role in the Partnership's overall strategic planning process towards the integration of health and social care and implementing change at a local level. As such the Statement will be included in the supporting documentation of the Strategic Commissioning Plan when it is presented to the Strategic Planning Group on 27 March, 2019.

7.0 Sustainability Implications

7.1. The supply of affordable housing is a central contributor to the Council's commitment to reduce carbon emissions. The projects are all built to

'Greener Standards' and the Council will pursue the inclusion of renewable energy on sites where possible.

8.0	Resource Implications
8.1.	Financial Details There are no funding implications from this report that will not be met from within existing resources.
8.2.	The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate. Yes \Box
8.3.	Finance have been consulted and have agreed the financial implications as set out in the report. Yes \Box
8.4.	Staffing
8.5.	There are no staffing implications arising from this report
9.0	Exempt Reports
9.1.	Is this report exempt? Yes \square (please detail the reasons for exemption below) No \checkmark
10.0	Declarations
	The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.
(1)	Our Priorities (Please double click on the check box ☑)
	Clackmannanshire will be attractive to businesses and people and ensure fair opportunities for all $\hfill\Box$
	Our families, children and young people will have the best possible start in life $\ensuremath{\square}$
	Women and girls will be confident and aspirational, and achieve their full potential $\hfill\Box$
	Our communities will be resilient and empowered so that they can thrive and flourish $\hfill \square$

Council Policies (Please detail)

(2)

11.0 Equalities Impact

11.1.	Have you	undertaken	the	required	equalities	impact	assessment	to	ensure
	that no gro	oups are adv	ersel	y affected	d by the re	commer	ndations?		

Yes □ No ✓

12.0 Legality

12.1. It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes □

13.0 Appendices

13.1. Please list any appendices attached to this report. If there are no appendices, please state "none".

Appendix 1 – Housing Contribution Statement

14.0 Background Papers

14.1. Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered).

Yes ☐ (please list the documents below) No ✓

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Clackmannanshire and Stirling Health & Social Care Partnership Strategic Plan Clackmannanshire Council's Housing Contribution Statement 2019/22 (draft)

A key factor in developing the Partnership is the recognition that joint working is imperative to the delivery of the priorities and goals of providing an integrated health and social care service. The importance of strategic Housing authorities in the Partnership has been clear from beginning, as stated in the Housing Advice Note published by the Scottish Government in 2015;

'Housing organisations have a track record of providing holistic support to tenants, residents and homeless people, which makes them well placed to align their services with integrated health and social care services'.

To date progress has been made in building vital links between Housing, Social Services and Health and it is important that these links are continued to be built upon and strengthened as the work of the Partnership progresses.

This responsibility is taken very seriously in Clackmannanshire and the Council's recently updated Local Housing Strategy, which sets out the future priorities for housing in the area, has a vision that every household in our area should have access to a good quality and affordable home, with advice and support services that meet their need.

Overall, to achieve improved health and social care outcomes across the population, it is important that Integration Authorities and Strategic Housing Authorities work closely together on key aspects of housing support including:

- Assessing the range of housing support needs across the population and understanding the link with health and social care needs;
- Identifying common priorities that are reflected in both the Local Housing Strategy and the Strategic Commissioning Plan;
- Identifying and making best use of resources to meet the housing support needs of the local population.

1. The role of the local housing sector in the governance arrangements for the integration of health & social care.

Clackmannanshire Council's Housing Service is represented on the Health and Social Care Integration Strategic Planning Group, and the Council also has Councillor representation on the Partnership Board.

Following the development of the previous Housing Contribution Statement, the Housing Contribution Group, which comprises of officers from Clackmannanshire and Stirling Council's Housing Services, Social Services and NHS, felt it was appropriate to refocus their remit. It was agreed by the Strategic Planning Group, in order to accurately reflect the scope of the Group it should be renamed the Housing and Social Care Group. A Terms of Reference and revised remit was agreed which helped to reiterate the role of the Group, being to support the Strategic Planning

Group (SPG), particularly in relation to housing related issues affecting health and social care. This will be achieved by working with partners and colleagues to identify relevant resources, needs, priorities and challenges for housing services.

Wider consultation in Clackmannanshire generally takes place through:

- The Community Planning 'Alliance' framework, which brings together the wide range of community partners
- The Private Sector Adaptations Review Panel, which involves Occupational Therapists and private sector housing officers
- Council housing adaptation group
- Focus sessions as required with individual groups

2. An overview of the shared evidence base and key issues identified in relation to housing needs and the link with health and social care needs.

In order to accurately deliver the priorities of the Partnership, there needs to be a clear understanding of the connection between the issues raised within both, the Strategic Needs Assessment (SNA) and the Housing Needs and Demand Assessment (HNDA). Both these documents identify a number of trends in relation to the housing, support and health requirements specialist groups.

The main housing-related issues and gaps in the joint evidence base are described in the Table below

As with the overall national picture, the population of Clackmannanshire is set to become increasingly
older. By 2041 it is predicted there will be a 99.5% increase in people aged 75+ within
Clackmannanshire, this is greater than the projection for Stirling of an 81.5% increase and significantly
greater that the national figure of 78.6%. Over the same period the percentage of working age people is
set to decline by 11.7%. This creates a reduction of people available to provide support to the aging
population.

The 2016 based population projections¹ highlight that between 2016 and 2041:

Throughout 2017/18, 420 people in Clackmannanshire completed a community care assessment due to old age.

The Scottish Care Home Census 2016² highlights there are 6 registered care homes across Clackmannanshire for older people providing 282 places. At the time of the Census there were 269 residents, of which 258 were long stay residents.

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Older people

¹ Population Projections for Scotland (2016-based) – National Records of Scotland

² Scottish Care Home Census 2016 data – ISD Scotland

Of these long stay residents;

- 81% require nursing care (a 13% increase from the 2014 data previously reported),
- 6% have a learning disability, and;
- 57% have dementia (51% medically diagnosed & 6% non medically diagnosed).
- Average age of long stay residents is 82 years

Those will medically diagnosed dementia have increased 19% since the 2014 figures reported in the previous Housing Contribution Statement.

In 2016, Kingdom Housing Association built 17 bungalows in Tillicoultry. These have proved very popular with tenants and are in constant demand.

A housing development of approximately 60 properties will begin Spring 2019 in Primrose Street, Alloa. During the design phase of the development Clackmannanshire Council are working closely with Stirling University who are assisting with their expertise in dementia design to ensure the properties are able to provide comfortable, easily accessible homes for older people with or without dementia.

In 2017, Alzheimer Scotland estimated the number of people with dementia in Clackmannanshire was 837, 96% of whom are aged over 65 years. Figures suggest that there will be an increase in the number of people with dementia, with a significant difference in the number of female to male cases.

People with physical disabilities

During 2017/18, 794³ people of all ages in Clackmannanshire were assessed as having a physical disability last year.

Across Clackmannanshire there are approximately 800 specialist homes in the social sector provided by the Council and all local housing associations. As highlighted in the latest Housing Needs and Demand Assessment 2016 there are 53 wheelchair properties in Clackmannanshire and 94 ambulant disabled properties.

In 2017/18 there were 35 major disabled adaptations carried out to Council owned stock⁴ and a further 10 bathroom replacements were carried out as part of the Capital Programme bathroom replacement programme. In the private sector, during the same financial year, 22 major adaptations were approved.

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³ Social Services Adult Care data – Clackmannanshire Council

⁴ HRA Capital Programme End of Year Report, 2017/18 – Clackmannanshire Council

	Throughout 2017/18, Clackmannanshire Social Services issued 3,597 ⁵ pieces of adaptation equipment.
People with learning disabilities	As at 31 March, 2018, 180 ⁶ people in Clackmannanshire completed a community care assessment due to learning disabilities. This is an increase of 15% in community care assessments since the previous Housing Contribution Statement. People with learning disabilities are living longer, which presents potential challenges to ensure there is adequate housing and support available to provide appropriate home environments for this client group.
	The 2011 Census ⁷ data highlighted there were 210 people in Clackmannanshire with a learning disability. The data suggests, at that time, the largest proportion of people who have a learning disability were in the 35-49 age group, for both male and females.
	There are 3 care homes ⁸ located in the Clackmannanshire area for people with learning disabilities providing 74 registered care places.
	Recent data ⁹ on Care at Home services provided by Adult Care highlights that although the service is provided to approximately 100 people with learning disabilities, the number of hours of care provided is around 160,000 per year, second only to the number of hours provided to those with a physical disability. In terms of Day Care services provided, people with learning disabilities account for the highest number of days provided, at an average of 157 days per year per person. This compares to people with dementia receiving around 71 days per year per client. The data also highlights the majority of people with learning disabilities are aged between 18-64.
	To fully provide the necessary care to people with learning disabilities in the future, more information requires to be gathered on the on their support needs and of their ageing carers.
People experiencing mental health difficulties	71 people ¹⁰ in Clackmannanshire completed a community care assessment in 2017/18 due to mental health issues. There is often a link with mental health issues and homelessness and the Council offers support services to allow people to sustain their own tenancy.

Social Services Adult Care data – Clackmannanshire Council
 Social Services Adult Care data – Clackmannanshire Council
 Scotland Census 2011
 Scottish Care Home Census 2016 data – ISD Scotland
 Strategic Commissioning Plan 2019 (draft), Clackmannanshire and Stirling and Social Care Partnership
 Social Services Adult Care data – Clackmannanshire Council

People affected by drug and alcohol misuse	Forth Valley Alcohol and Drug Partnership has recently carried out an needs assessment of those affected by drug and alcohol issues across Forth Valley to establish future requirements for services. There are a range of services available within both the statutory and voluntary sector in Clackmannanshire offering treatment and interventions to support the recovery of those affected by alcohol and/or drugs. This also includes a family support service for substance misuse. Drug and alcohol related problems can lead to a range of housing issues including homelessness, antisocial behaviour and problems with tenancy sustainment, all of which require additional housing support options.
Survivors of domestic abuse	Clackmannanshire Women's Aid offers refuge accommodation and currently has 3 shared flats in the area.
Vulnerable young people	Children and young people coming out of care are not part of the Integration Authority, but these issues are highlighted as a priority because they inevitably overlap with other services and are important to prevention of future problems. Young people coming out of care who require housing are placed in temporary accommodation until a permanent place can be found. Support is provided from social services, through-care, after-care team. Young people taking on their first tenancy will be supported by the housing support team to help sustain the tenancy.
Black & minority ethnic communities	According to research carried out in 2007, the size of the ethnic minority community in Clackmannanshire is around 1,100, the 2011 census shows 1,900 people coming from black & ethnic minority backgrounds. Since 2015 Clackmannanshire has resettled 20 Syrian refuge families and has plans to provide accommodation for a further family in the near future. This has brought a range of challenges for health services, due to the needs of both children and adults, and therefore it has been agreed that no future resettlements will be considered at present. In order to provide appropriate support to the families, Housing Support staff regularly work with Social Services and NHS colleagues.
Gypsy / Traveller community	Clackmannanshire has a site with capacity for 17 travelling families, including a pitch suitable for a wheelchair user. The site is rarely full.

3. Shared outcomes and service priorities linking the Strategic Commissioning Plan and Local Housing Strategy.

The nine national health and well-being outcomes are:

1 Healthier living	People are able to look after and improve their own health and wellbeing, and live in good health for longer.
2 Independent living	People, including those with disabilities, long-term conditions, or who are frail, are able to live as far as reasonably practicable, independently at home, or in a homely setting, in their
community.	
3 Positive experiences and outcomes	People who use health and social care services have positive experiences of those services, and have their dignity respected.
4 Quality of life	Health and social care services are centred on helping to maintain or improve the quality of life of service users.
5 Reduce health inequality	Health and social care services contribute to reducing health inequalities.
6 Carers are supported	People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and well-
being.	The state of the s
7 People are safe	People who use health and social care services are safe from harm.
8 Engaged workforce	People who work in health and social care services are supported to continuously improve
they	the information, support, care and treatment they provide, and feel engaged with the work do.
9 Resources are used effectively and efficiently	To deliver Best Value and ensure scarce resources are used effectively and efficiently in the provision of health and social care services.

Clackmannanshire's Local Housing Strategy (LHS) 2018-23 has a vision that:

Every household in our area should have access to a good quality and affordable home, with advice and support services that meet their needs.

Quality housing and access to support and advice when needed is pivotal to the health and wellbeing of our citizens. The Local Housing Strategy links in to the improvement and support of many of the social care services and health outcomes.

The Health and Social Care Integration framework supports and encourages partners to come together in a focussed way, to agree the key shared priorities. Essential to this is the Integration Authority's Strategic Needs Assessment, which provides more detailed and accurate information to inform the necessary improvements to service delivery. Shared priorities will include sharing data, faster assessment, reshaping care for older people and integrated delivery of services.

The 6 priorities identified in the Housing Strategy, and their outcomes, detailed below, contribute to these national outcomes, but particularly to Outcome 2: Independent Living; Outcome 4: Quality of Life; Outcome 7: People are Safe and Outcome 9: Resources are used effectively and efficiently.

Priority	Outcome	Actions	Responsibility / Involvement	Timescale
Investing in new Housing Supply	Quality affordable housing is maximised	Work with partners, including planning and Scottish Government to maximise the amount of additional housing across all tenures.	Housing Services/RSL	Ongoing
		In 2019, commence a new development of flats in Alloa town centre for older people. Work in partnership with Stirling University regarding appropriate design and layout to make the properties 'dementia friendly'.	Housing Services/RSL/ Social Services/Stirling University	2019/20 to 2021/22
		Target areas of highest housing need, prioritising town centres and regeneration.	Housing/RSL	Ongoing
Best Use of Existing Housing	The housing we already have is optimised and effective in	Review the allocations policy by April 2019 so it continues to be transparent in our goal to house as many people in need as possible.	Housing Services/RSLs	Ongoing
	providing choice and meeting need	Utilise nomination arrangements with local RSLs to make sure those most in need are prioritised.	Housing Services/RSLs	Ongoing

Appendix 1

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		Continue to invest in improving properties to meet the Scottish Housing Quality Standard.	Housing Services	Ongoing
		Ensure that, throughout the bathroom replacement project, tenants who requested a walk-in shower are provided this.	Housing Services	Ongoing
Homelessness	People have access to appropriate housing options, support and advice working towards homelessness	Continue to target resources at prevention to provide better outcomes for people and reduce the need for costly crisis intervention. The Scottish Government has recently introduced the Rapid Rehousing approach to tackling homelessness. The main essence of Rapid Rehousing is to remove reliance on temporary accommodation, particularly B&Bs, and move towards rehousing people in settled accommodation as quickly as possible. Part of this approach is providing settled housing with intensive support known as Housing First.	Housing Services	Ongoing
		Complete a Rapid Rehousing Transition Plan which details how to move away from temporary accommodation and provide settled accommodation quicker to people experiencing homelessness.	Housing Services	2019/20 – 2024/25
		As part of the Rapid Rehousing approach we are keen to understand the levels of 'sofa surfing', the full extent of repeat homelessness and, where and when tenancies fail. We will review our processes to establish where the gaps in our service are and aim to address these accordingly.	Housing Services	2019/20
		All evidence nationally points to crisis prevention being the most effective method in dealing with homelessness. Continue to provide homelessness prevention activities such as mediation, debt counselling and assessment of support needs.	Housing Services / Social services	Ongoing
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Specialist Housing & Independent Living	Those requiring assistance to live independently at home have access to effective housing support	Together with colleagues from Council, Health, Voluntary and Independent Sectors to establish how best to provide services for older people, establish the needs of older people with alcohol and/or drug dependency and the future issue of aging sex offenders.	Housing Services/Support Services/Health	2019/20
	одроге	In line with the national 'Getting It Right For Every Child' (GIRFEC) principles and our Corporate Parenting Strategy, improve joint working for young people leaving care for example: improved referral processes, risk assessments and information exchange.	Housing Services/Support Services/Health	Ongoing
		Explore options to develop a Housing First approach.	Housing Services/support services /Health	Ongoing
		Review the use of concierge accommodation to ensure it is fully operating to meet the needs of the client group.	Housing Services	2019/20
		Work with Child Care's Through Care/After Team to provide accommodation for young people coming through the care route	Housing Services/ Social Services	Ongoing
		Develop a flexible model of housing that is adaptable for a wide range of client groups.	Housing Services	Ongoing
		Identify people at risk of tenancy failure and put in place support packages.	Housing Services / Social Services	Ongoing
		Improve referral processes and information sharing between services.	Housing Services / Social Service	2019/20
		Review the stock and use of specialist housing to ensure that the Council is able to meet the needs of this client group moving forward.	Housing Services / Social Services	2019/20
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Appendix 1

		Establish the full extent of the needs of young people with learning difficulties and how services can assist independent living.	Housing Services / Social Services	
		Improve the quality of the Westhaugh Gypsy Traveller site.	Housing Services	
Energy Efficiency and Fuel Poverty	Energy efficiency is improved and fuel poverty and carbon emissions are reduced across all tenures.	Referrals made to the Energy Efficiency Team by Adult Care if they are aware of clients who would benefit from this service.	Housing Services/Home Energy Team/Adult Care	Ongoing
Improving Neighbourhoods and Communities	Improve long term outcomes for local communities and target town centres for improvement and regeneration to benefit the community.	Developing joint working with the voluntary sector is a Council priority and the Clackmannanshire Third Sector Interface (CTSI) and the Tenants' and Residents' Federation, in particular, have an important role to play in this. The Housing Service will look to develop area plans with partners, targeting resources and initiatives to the agreed priority areas.	Council/CTSI/ Clackmannanshire Tenant's and Residents Federation	Ongoing

4. An overview of the housing- related challenges going forward and improvements required.

Challenges identified so far include:

- Barriers to sharing information, in terms of data collection and establishing overall need and gaps in service, in terms of casework for individual cases and for potentially vulnerable people for emergency planning.
- Need to look at overall circumstances of an individual and adopt more person centred responses
- Earlier notification admission to hospital and need for support (including adaptations) to be arranged
- Services available to home owners and tenants can differ need to address level of equity of provision, irrespective of tenure
- Revisit the need for a specialist housing Occupational Therapy service
- Streamline the provision and recording of adaptation equipment offered
- Support for people with alcohol and drug dependency issues (including ARDB)
- Care needs of ageing prison population (particularly sex offenders) who will need to be re housed in the community eventually (although this is not part of the Integration Scheme)
- Community safety for vulnerable adults
- Consider healthy weight and lifestyle issues as part of housing and environment design

These challenges will be considered by the Housing Contributions Group, and ways found to resolve the issues they raise. This will be done through improved networking and taking on board lessons from good practice.

5. Current and future resources and investment required to meet these shared outcomes and priorities

The appropriate budget allocations have now been transferred to the Integrated Authority.

Legislation sets out the housing related functions that must be delegated by the two local authorities to the Clackmannanshire & Stirling Integration Joint Board at 1 April 2016. The specified housing adaptations, aids and equipment functions that fall within the scope of the integration scheme and will transfer to the Joint Board include:

- 1) Statutory Private Sector Housing Disabled Adaptation Grants (Clackmannanshire & Stirling Councils)
- 2) Council Housing Adaptations (Clackmannanshire & Stirling Councils)
- 3) Council Housing Garden Maintenance Scheme (Clackmannanshire & Stirling Councils)
- 4) Private Housing Garden Maintenance Scheme (Stirling Council)
- 5) Private Sector Housing Minor Adaptations (Clackmannanshire Council)
- 6) Care & Repair Service (Stirling Council)
- 7) Equipment (Clackmannanshire and Stirling Councils)

A Service Level Agreement, based on the Strategic Plan priority outcomes, will be drawn up to continue delivery of the existing operational service arrangements for the delegated housing functions. There will be ongoing development of procedures to ensure effective delivery of these housing services, to help meet the priorities set out in the three partners' strategic planning documents.

6. Additional Statement by Integration Authorities

The Integration Joint Board will work with the housing authorities to ensure delivery of outcomes.

