Community Wellbeing Plan 2026 - 2027

*One Fund, **One Plan,** One Report*

Clackmannanshire Council | Comhairle Siorrachd Chlach Mhanann

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Introduction

The Community Wellbeing Plan 2026/27 (One Plan) is a shared strategic framework for improving wellbeing and life **outcomes for children, families and communities. It brings together statutory duties, partnership commitments and local priorities into a coherent outcomes-based integrated plan** and approach. The 2025/26 Year End Report, being submitted at Council Audit and Scrutiny on 27 August 2026, demonstrates that the integrated approach is delivering measurable improvements. Educational attainment has exceeded stretch aims, attendance has improved, young people's mental wellbeing has increased, youth justice indicators have improved and the number of children requiring statutory intervention has fallen significantly. The Family Wellbeing Partnership, Whole Family Support approach and Clackmannanshire Transformation Space have been key enablers of this progress.

The One Plan sets:

- What we are collectively trying to change
- How success will be evaluated
- How the system will learn and improve

This Plan is owned jointly by the Wellbeing Directorate of Clackmannanshire Council and its Community Planning Partners and reflects a shared commitment to prevention, early intervention, human rights and inclusive growth. This Plan also incorporates the People Business Plan for the forthcoming year (see Annex A) and has influenced the direction of the Council Target Operating Model.

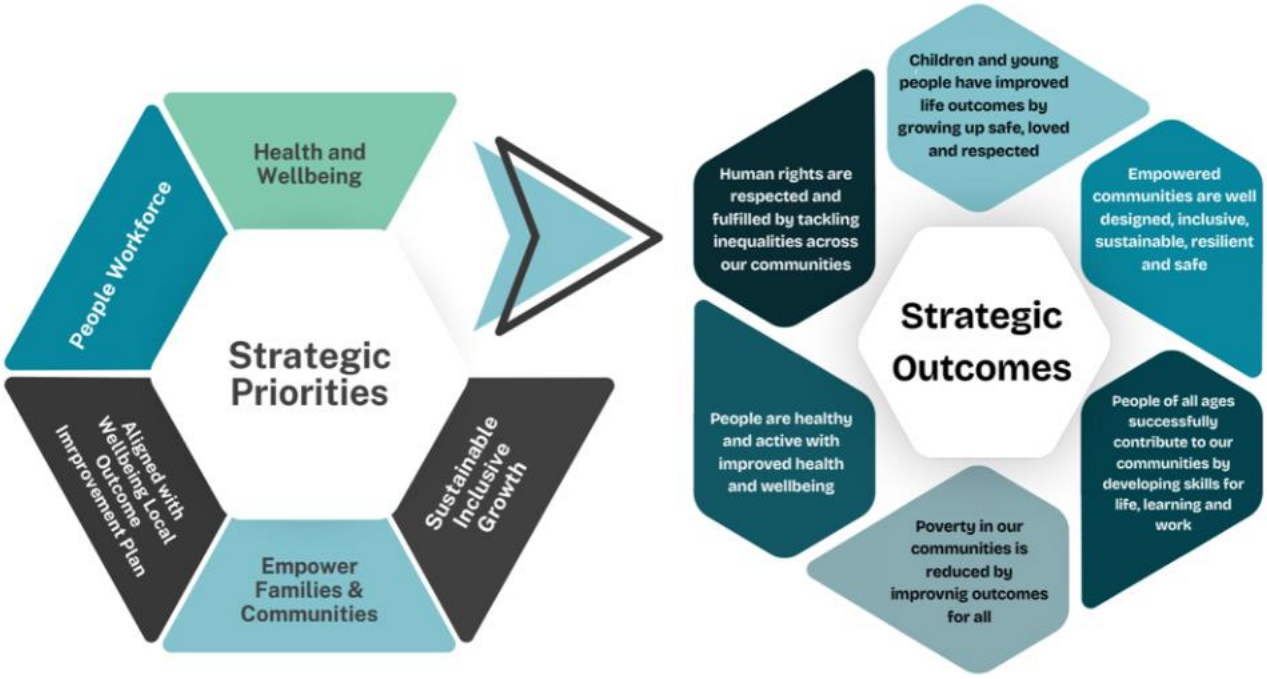
What is different in 2026/27 from previous 'One Plan' iterations

This One Plan marks a further step in system maturity within Clackmannnanshire. Previous years focused on required alignment, integration and reform infrastructure. In 2026/27, the emphasis shifts decisively toward, impact for people and communities, evidence-informed decision-making, clearer prioritisation, reducing duplication and reporting burden. This plan is supported by:

- A ONE Plan on a Page (Community Wellbeing Plan 2026/2027) setting out strategic priorities, outcomes and actions
- An Outcomes Improvement Framework (OIF) providing detailed performance evidence, trends and assurance

Detailed operational delivery continues beneath the One Plan but, hereafter, are no longer published as separate Plans on a Page. This reflects increased confidence in the positive impact of the integrated approach and fulfilment of statutory duties and partnership commitments. This is intended to strengthen clarity of the One Plan, rather than reduce transparency.

People Community Wellbeing Plan 2025/26:Strategic Priorities and Strategic Outcomes – agreed at Council on 21 August 2025



Community Wellbeing Plan 2026/27

Community Wellbeing Plan 2026/2027

An integrated outcomes framework bringing together statutory plans, partnership commitments and local priorities to improve wellbeing across Clackmannanshire *

Strategic Priorities

- Empowered Families and Communities
- Health and Wellbeing
- Sustainable, Inclusive Growth
- Skilled and resilient workforce

Strategic Outcomes

- Children and young people are safe, supported early and experience stable, positive relationships
- People and communities are empowered, influence decisions and contribute to prevention and system change
- People engage, progress and achieve sustained outcomes in learning, life and work
- Poverty and inequality is reduced through early intervention, financial inclusion and whole family support
- People experience improved mental health and wellbeing through prevention and early intervention

Strategic System Actions

- Whole Family Support and integrated partnership working improve and sustain positive outcomes.
- Early identification, prevention and demand management are consistently applied across the system
- Children and young people thrive through strengthened protective factors and reduced inequalities
- People of all ages are supported to lead active, healthy and independent lives
- Economic security is improved through employability, fair work, income maximisation and reduced household costs
- A comprehensive mental health and wellbeing prevention system is scaled and accessible
- Integrated partnership planning, commissioning and accountability are embedded across the system
- Data, insight and an adaptable, skilled and trauma-informed workforce drive continuous improvement and evidence-led decision making.

What People Experience

- People receive the support they need, when they need it.
- Support feels connected, coordinated and easy to access.
- Trust in services increases.
- People influence decisions affecting their lives. Barriers to opportunity are reduced.
- Families experience greater economic security, wellbeing and stability

System Change

- Strong strategic leadership and accountability Whole Family Support governance through the Alliance
- Reduced organisational and cultural barriers
- Increased partnership working
- Community voice and lived experience shape decisions and investment
- Better use of data and insight
- Improved data sharing and outreach
- More efficient and coordinated public services

Performance & Accountability

The Outcomes Improvement Framework (OIF) supports the One Plan approach, bringing together statutory duties, partnership commitments and local priorities within a shared outcomes framework.

* Includes:

- Children Service's Plan (and The Promise),
- Community Learning and Development
- Community Justice
- Local Child Poverty Action
- National Improvement Framework
- Violence Against Women and Girls
- Sport and Active Living Framework
- Libraries
- Family Wellbeing Partnership
- United Nations Convention of the Rights of the Child (UNCRC)
- Educational Psychology Plan.

Delivered in collaboration with community planning partnerships and partners and aligned to the Wellbeing Local Outcomes Improvement Plan (LOIP) 2024-2034.
Prepared by Clackmannanshire Council, Wellbeing Directorate

Outcomes Improvement Framework and Demographic Profile

The Wellbeing Directorate Demographic Profile 2026 as well as the Community Wellbeing Plan **Outcomes Improvement Framework** has informed the evolution of the overarching Community Wellbeing Plan 2026/2027, the refinement of the Strategic Outcomes and Strategic Outcomes and the associated delivery Plans on Page for 2026/2027.

The Outcomes Improvement Framework (OIF) is a structured approach to measure, monitor, and evaluate how the Wellbeing Directorate and partners are making a difference into improving lives and communities across Clackmannanshire. It provides a way to link activities and resources (inputs) with the results achieved (impact against our outcomes), ensuring that progress is not only measured but also acted upon.

The OIF provides the scrutiny necessary for any independent or internal review, checking whether actions and investments are driving meaningful outcomes. It ensures there is accountability, transparency, and that decisions are evidence-based rather than assumed. The OIF also supports assurance tests on whether risks are being managed, policies are being followed, and any improvements made are sustainable.

Crucially, the data and evidence from scrutiny and assurance allows for improved decision making and continuous improvement by linking outputs to outcomes, identifying gaps and adapting and learning going forward.

Each delivery plan on a page, has a set of Contextual Indicators which supplement the Overarching (Core) Indicators used to measure impact against the strategic outcomes of the Community Wellbeing Plan. These are used alongside the Supplementary Indicators that provide more detailed evidence about progress, adding depth, context, flexibility and improving decision making. All indicators in this Framework rely on a range of available public resources, i.e., published data. This creates difficulties in the 'analysis' stage as organisations may publish their data at different times of the year and not always with the same time period, for example data reported as a rolling one year or three year average. In addition, there may be a lag in reporting with the most recent data being two or three years old by the time it is reported on. This is where supplementary indicators can often inform the 'gap' in reporting allowing agile response to service delivery.

Where possible threats and risks identified have mitigations in place, either through service delivery and/or partnership working.

What the Data Tells Us

Outcome 1: Children are safer and supported earlier.

- Developmental concerns continue to reduce.
- Non-offence reporter referrals have almost halved.
- Fewer children require compulsory measures of intervention.
- Earlier intervention through STRIVE, Whole Family Support and Family Wellbeing Hubs is helping families receive support before concerns escalate.

Outcome 2: Communities have greater influence.

- £819,646 Over £x has been allocated through Transformation Space.
- Community Voice Panel members are influencing funding decisions and service design.
- Community participation is increasingly shaping investment decisions.

Outcome 3: More people are achieving and progressing.

- School attendance rate remains the same or above the national attendance rate.
- Literacy and numeracy attainment exceeded targets.
- Positive destinations remain above the Scottish average.
- The poverty-related attainment gap remains lower than the national average.
-

Outcome 4: Poverty is reducing.

- £2.45 million secured through CAB support.
- 84 fewer children are living in poverty.
- Whole Family Support is becoming the core delivery model for tackling poverty.

Outcome 5: Health and wellbeing are improving.

- Young people's mental wellbeing increased from 41% to 48%.
- Drug-related admissions reduced by more than 60%.
- Physical activity participation increased from 36% to 50%.

Outcome 6: Rights and inclusion are strengthening.

- UNCRC and The Promise are increasingly embedded, experienced attainment continues to improve, and participation is increasingly influencing policy and resource allocation.

Core Indicators

Core Indicators - Last updated 06 August 2026 *Where possible the"anticipated publication date" is included as to when the next set of data is available	**KEY**: AY – Academic Year (01 Aug – 31 July) CY – Calendar Year (01 Jan – 31 Dec) FY – Financial Year (01 April – 31 March)					**Target**
Child Poverty Rate (0 -15 years Clackmannanshire) – relative poverty after housing costs. Source: https://endchildpoverty.org.uk/child-poverty-2025/	FY 2021/22 28.3%	FY 2022/23 29.2%	FY 2023/24 28.5%	N/A	Now an Archived Data Set	N/A
Percentage of **children** (aged under 16) living in **Relative low income** families, after Housing Costs Source:https://www.gov.scot/publications/poverty-and-income-inequality-in-scotland-2022-25/	No data	No data	FY 2023/24 17.7%	FY 2024/25 17%	March 2027	(YE 2026) 16.5%
Percentage of **children** with **one or more developmental concerns** at **27-30 month reviews** Source:https://publichealthscotland.scot/publications/early-child-development/early-child-development-statistics-scotland-2023-to-2024	FY 2020/21 21.3%	FY 2021/22 20.1%	FY 2022/23 17.7%	FY 2023/24 17.6%	*Apr 2027	15%
Reduction in the number of **children** who require **statutory measures of intervention** Source**:** SCRA CSO Number of Children subject to CSO at year end	FY 2021/22 162	FY 2022/23 146	FY 2023/24 113	FY 2024/25 119	FY 2025/26 90	110 or fewer
Number of children **referred to Children's Reporter** (**non-offences** only) – rates per 1000 children Source:https://www.scra.gov.uk/resources_articles_category/official-statistics/ [SCRA Dashboard]	FY 2021/22 16.4	FY 2022/23 11.3	FY 2023/24 11.4	FY 2024/25 12.1	FY 2025/26 8.6	8.0
Number of children **referred to Children's Reporter** (**offences** only) – rates per 1000 children Source:https://www.scra.gov.uk/resources_articles_category/official-statistics/ [SCRA Dashboard]	FY 2021/22 5.8	FY 2022/23 10.5	FY 2023/24 13	FY 2024/25 9.4	FY 2025/26 7.8	7.0
Number and percentage of **children in the care system** living **within the community** (not including residential care)	Aug 2021 to July 2022 94.9% (250)	Aug 2022 to July 2023 94.7% (213)	Aug 2023 to July 2024 93.7% (199)	Aug 2024 to July 2025 93% (205)	*April 2027	94%+

Core Indicators - Last updated 06 August 2026 *Where possible the"anticipated publication date" is included as to when the next set of data is available	**KEY**: AY – Academic Year (01 Aug – 31 July) CY – Calendar Year (01 Jan – 31 Dec) FY – Financial Year (01 April – 31 March)					**Target**
Source:- Pentana [CHC LAC B3a: https://www.gov.scot/publications/childrens-social-work-statistics-looked-after-children-2023-24/documents/						
Number of **children (0-17 years) entering the 'care system'** during the year [August – July] Source:https://www.gov.scot/publications/childrens-social-work-statistics-looked-after-children-2023-24/documents/ [Additional Tables}	Aug 2021 to July 2022 61	Aug 2022 to July 2023 44	Aug 2023 to July 2024 68	Aug 2024 to July 2025 69	*April 2027	60
Attendance Rate – all (taken from stretch aims) Source:https://www.gov.scot/publications/school-attendance-and-absence-statistics/	AY 2021/22 90.3%	AY 2022/23 90.7%	AY 2023/24 90.1%	AY 2024/25 91.2%	AY 2025/26 91.34% (unpublished)	92%
Attendance Rate – **Care Experienced** (taken from stretch aims) Source:https://www.gov.scot/collections/childrens-social-work/Educational Outcomes for Looked After Children – Table 4.4	AY 2021/22 89.5%	AY 2022/23 86.1%	AY 2023/24 85.6%	AY 2024/25 89.9%	AY 2025/26 90.1% (unpublished)	92%
Active Travel to School Source: Pentana: SAP PHO T01 - ScotPHO tool: care and wellbeing dashboard - PHS Planning Tools - Resources and tools - Public Health Scotland	AY 2021/22 66.1%	AY 2022/23 65.3%	AY 2023/24 62.2%	AY 2024/25 62.5%	*June 2026 overdue	65%
Percentage of **Children and Young People** who describe their **mental health as good or very good** Source: Planet Youth Survey **Biannual 2021, 2023, 2025**	2021 41%	2023 41%		2025 48%	2027 Survey TBC	53%
Proportion of adolescents who have consumed alcohol in last 30 days Source: Planet Youth Survey **Biannual 2021, 2023, 2025**	2021 36%	2023 28%		2025 29%	2027 Survey TBC	<25%
Percentage of **Children and Young** People (**under 18's**) participating in **extracurricular school sport and physical activity**	AY 2021/22 36%	AY 2022/23 42%	AY 2023/24 45%	AY 2024/25 48%	AY 2025/26 50%	55%

Core Indicators - Last updated 06 August 2026 *Where possible the"anticipated publication date" is included as to when the next set of data is available	**KEY**: AY – Academic Year (01 Aug – 31 July) CY – Calendar Year (01 Jan – 31 Dec) FY – Financial Year (01 April – 31 March)					**Target**
Source:https://sportscotland.org.uk/schools-colleges/active-schools/active-schools-reports/active-schools-report-2024-2025						
% of Girls in Clackmannanshire participating in **recreational activity** Source: Internal Data – Sport and Leisure Team	No data	No data	No data	AY 2024/25 50%	AY 2025/26 51%	55%
Percentage of **P1, P4 and P7** pupils combined achieving expected **CfE Level in Literacy** (taken from stretch aims) Source:https://www.gov.scot/publications/achievement-of-curriculum-for-excellence-cfe-levels-2024-25/	AY 2021/22 63.3%	AY 2022/23 69.6%	AY 2023/24 74%	AY 2024/25 72.2%	AY 2025/26 75.5% (unpublished)	77%
Percentage of **P1, P4 and P7** pupils combined achieving expected **CfE Level in Numeracy** (taken from stretch aims) Source:https://www.gov.scot/publications/achievement-of-curriculum-for-excellence-cfe-levels-2024-25/	AY 2021/22 71.7%	AY 2022/23 72.4%	AY 2023/24 77.3%	AY 2024/25 75.3%	AY 2025/26 79% (unpublished)	80%
Attainment **gap at Senior Phase - SCQF Level 5** percentage points (pp) Source: Scotxed, INSIGHT	AY 2021/22 10.4	AY 2022/23 9.2	AY 2023/24 21	AY 2024/25 11.1	*Aug. 2026	<10 pp
Percentage of **School Leavers achieving at SCQF Levels in Literacy and Numeracy** (Levels **4, 5 & 6**) Source: Scotxed, INSIGHT	AY 2021/22 54.5%	AY 2022/23 53.7%	AY 2023/24 63.8%	AY 2024/25 58.5%	*Feb 2027	65%
Percentage of **Care Experienced School Leavers** achieving at **SCQF Levels in Literacy & Numeracy** (Levels **4, 5 & 6**) Source**:** Scotxed, INSIGHT	AY 2021/22 26.3%	AY 2022/23 30.2%	AY 2023/24 28.6%	AY 2024/25 30.6%	*Feb 2027	65%
Drug-related Hospital Admissions – Young People (**11-25 years**, per 100,000 population) - 3 year average Source: Pentana: SAP ADP D04ScotPHO ScotPHO tool: care and wellbeing dashboard - PHS Planning Tools - Resources and tools - Public Health Scotland	2019/20-2021/22 150	2020/21-2022/23 134	2021/22-2023/24 133.2	2022/23-2024/25 91.5	*Early 2027	<90 (3-year rolling average)

Core Indicators - Last updated 06 August 2026 *Where possible the"anticipated publication date" is included as to when the next set of data is available	**KEY**: AY – Academic Year (01 Aug – 31 July) CY – Calendar Year (01 Jan – 31 Dec) FY – Financial Year (01 April – 31 March)					**Target**
Number of **diversions from prosecution** successfully completed Source:https://www.gov.scot/publications/justice-social-work-statistics-additional-time-series-tables/	FY 2021/22 28	FY 2022/23 13	FY 2023/24 32	FY 2024/25 33	*Feb 2027	35+
Deaths from suicides – Young People (**11-25 years**) *5 year average – per 100,000 population* Source: Pentana: SAP PHO O04 - ScotPHO tool: care and wellbeing dashboard - PHS Planning Tools - Resources and tools - Public Health Scotland	2017-2021 9.5	2018-2022 4.8	2019-2023 2.4	2020-2024 0	*Sep.2026	0
Teenage pregnancy (ending in a delivery or termination) by local authority of residence and year of conception (**under 20 years**) Rate per 1000 women (annual yearly rate – January to December) Source: https://publichealthscotland.scot/publications/teenage-pregnancies/teenage-pregnancies-year-of-conception-ending-31-december-2024/	CY 2021 29.0	CY 2022 33.0	CY 2023 23.6	CY 2024 42.8	*July 2027	<22
Unemployment Rate Young People (aged **16-24 years**) Source: Pentana: DVM ECD F3c: ONS NOMIS Data Portal	FY 2021/22 4.5%	FY 2022/23 5.6%	FY 2023/24 4.9%	FY 2024/25 4.6%	FY 2025/26 5.3%	3.7%
Domestic Abuse Incidents (rate per 10,000 population)- Clackmannanshire Source https://www.gov.scot/publications/domestic-abuse-statistics-recorded-police-scotland-2024-25/documents/	FY 2021/22 146	FY 2022/23 127	FY 2023/24 141	FY 2024/25 128	*June 2027	116
Number of **all sexual crimes** (includes rape & attempted rape and sexual assault) per 10,000 population Source:https://www.gov.scot/publications/recorded-crime-scotland-2024-25/documents/	FY 2021/22 29	FY 2022/23 23	FY 2023/24 25	FY 2024/25 24	*June 2026	<22

Corporate Indicators

Corporate Indicator	2021/ 2022	2022/ 2023	2023/ 2024	2024/ 2025	2025/ 2026	Target 2026/ 2027
Average FTE working days lost through sickness absence PPL AB1 GOV	11.9	12.3	14.02	13.16	12.9	12.0
% of Freedom of Information requests dealt with within timescale PPL FOI GOV	90%	92%	86%	78.9%	94.2%	100%
% of Councillor Enquiries dealt with within timescale PPL CNQ BUS	91%	93%	96%	96.8%	87.5%	100%
% of MP/MSP enquiries dealt with within timescale PPL MPQ BUS*	76%	86%	83%	89.5%	98.3%	100%
% formal complaints closed within timescale (stages 1 and 2) PPL C02 CUS	55%	80%	96%	91.7%	77.2%	100%
% formal complaints dealt with that were upheld/partially upheld PPL C04 CUS *[*Data is monitored to identify trends and inform service improvement]*	23%	49%	37.3%	20.8%	38%	*Monitor only
% of employees who have completed mandatory training by the due date	No Data	10.3%	58%	63.32%	71%	85%