
Report to Audit and Finance Committee

Date of Meeting: 15 September 2016

Subject: Council Financial Performance 2016/17 – June Outturn

Report by: Chief Accountant

1.0 Purpose

- 1.1 This paper provides an update on the financial performance of the Council in respect of both revenue and capital spend for the current financial year, 2016/17.

2.0 Recommendations

- 2.1. The Committee is asked to note:

2.1.1 The draft General Fund revenue overspend for the year of £2.595m.

2.1.2 Progress on delivering 78.9% of the planned savings in the year.

2.1.3 The draft favourable outturn of £0.439m on the Housing Revenue Account.

2.1.4 The draft underspend in General Services capital of £3.215m.

2.1.5 The draft underspend on HRA capital of £4.498m of which £3.670m are savings in delivery of programme with the remainder carried forward to 2017/18.

- 2.2 The Committee is asked to:

2.2.1 endorse the additional funding of £150k for the Scottish Welfare Fund from the underspend within Housing and Community Safety and recommend this to Council for approval

3.0 Background

3.1 This overall report summarises the financial position of the Council. Given that this report consolidates all of the detailed service financial data, it is intended that the Audit and Finance focuses on the corporate financial position.

3.2 The draft Outturn position reflected in this report is based on rigorous reviews of service spending activity by accountants and service managers.

4.0 General Fund Revenue

- 4.1 Appendix A to this paper sets out the actual spend for each service area.
- 4.2 Overall the Council's net expenditure this year is expected to record an overspend of £2.595m for the year ended 31st March 2017. This overspend assumes full utilisation of £1.523m included in the budget from Reserves. As this is the first outturn for the year variances may fluctuate as the year progresses and actuals become known.
- 4.3 Although most Services are reporting an underspend there is an overspend in Social Services of £3.953m. This is mainly due to overspends within Adult Services of £2.656m primarily due to increased activity levels, the implementation of the Scottish Living Wage and unachievable savings. A separate report to this Committee details the overspend and management recovery plan.
- 4.4 Table 1 below provides an overview of the Council's outturn position within each Service Expenditure area. The commentary aims to flag the **key** reasons for material variances from the approved budget.

Table 1 Summary of Service Budget Variances

| Service | Annual Budget | Projected 31 st March 2017 (under)/over | Commentary |
|--------------------------------|---------------|--|---|
| Resources & Governance | £22.361m | (£0.289m) | <p>Resources and Governance are forecasting an underspend of £0.289m. This is made up as follows:</p> <p>Accountancy is projecting an underspend of £114k mainly within Staffing due to delays in filling vacant posts.</p> <p>Catering Contracts is forecasting an underspend of 405k relating Primary P1–P3 Free Meals. The saving has been achieved as a result of various efficiency savings and grant received from Scottish Government for Free School meals.</p> <p>Staffing underspends are also forecast across Governance and IT of £53k.</p> <p>Central IT is forecasting an overspend of £27k due to additional costs of Software Maintenance.</p> <p>Property Maintenance is forecasting an overspend of 153k primarily relating to Building maintenance and operations costs 106k and Cleaning charges 64k.</p> <p>Asset management is forecasting an overspend of £99k across the estates and design services.</p> |
| Strategy and Customer Services | £5.967m | £0m | The Services is projecting spend in line with budget. |

| Service | Annual Budget | Projected 31 st March 2017 (under)/over | Commentary |
|------------------------------------|---------------|--|---|
| Development & Environment Services | £10.998m | £0.069m | The forecasted overspend of £69k is made up of a variety of small over and underspends across the Service. |
| Social Services | £25.403m | £3.953m | <p>Adult Services is projecting a £2.656m overspend. This is due to in year pressures from increased activity levels affecting : Care at Home £850k and Long Term Placements £554k. The Service is also facing pressures from increased provider rates primarily due to the implementation of the Scottish Living Wage from 1 October £741k. Savings were put forward by Adult Services that are no longer achievable which contributes to the overspend by £511k.</p> <p>Residential Schools budget is projecting an overspend of £1.041m. This relates to ongoing placements from prior years which the service is currently reviewing.</p> <p>Child Care is projecting a £256k overspend. This is made up of overspends in the following areas : Looked after children £114k and Transport of Clients £77k ,Care at Home £77k, Agency Staff £32k offset by underspends in Throughcare Aftercare payments (£50k).</p> |
| Education | £36.783m | (£0.225m) | <p>The service is currently preparing for the new session starting in August, and the leavers/appointments of teachers are still being finalised. The service continues to experience difficulties in recruiting teachers which could increase the underspend. Budgets will be realigned in September once the Pupil Census has taken place.</p> <p>The service is to receive £954k additional funding via the Scottish Attainment Challenge for 16/17 – no additional costs relating to this are reported in these figures as funding has not yet been received.</p> <p>Early Years budget will increase during 16/17 due to the Children and Young Persons Act expansion requirements. This is anticipated to be fully utilised through the increased service provision.</p> |
| Housing | £2.710m | (£0.913m) | The service is forecasting an underspend of £0.913m. This is in line with the final outcome for last financial year where an underspend of £0.987m |

| Service | Annual Budget | Projected 31 st March 2017 (under)/over | Commentary |
|-----------------------|------------------|--|--|
| | | | <p>was recorded.</p> <p>The main reason for the underspend is in the Rent Allowances of £284k and Rent Rebates of £464k. The expenditure and income in both of these cost centre has been forecast in line with last year where there was a year end underspend of £732k.</p> <p>An underspend of £219k is forecast within staffing as the Service continues to examine all vacancies in line with the ongoing restructure in conjunction with Housing Revenue Account. The service continues to monitor all vacancies as they arise.</p> <p>Additional income of £44k in Homeless Accommodation and £36k in Billing & Assessment is forecast in line with income to date and last year's actuals.</p> <p>Scottish Welfare Fund is currently forecasting an overspend of £114k after utilisation of earmarked reserves of £93k. The reason for the forecast overspend this year is that the volume of applications has increased and is intrinsically linked to the number of property offers being made. Therefore as the number of Void properties increase demand for this service has similarly increased. Partner agencies are also becoming clearer on signposting and assisting applicants to make awards and or reviews if necessary. The criteria that the awards are made under are constantly under review and currently awards are only being made to high priority applicants and goods which will have an immediate impact on their situation.</p> |
| Executive Team | £0.432m | £0m | The Service is projecting spend in line with budget. |
| Corporate Adjustments | (£0.179m) | £0m | The Service is projecting spend in line with budget. |
| Non Distributed Costs | £1.215m | £0m | The Service is projecting spend in line with budget. |
| Total | £105.690m | £2.595m | |

- 4.5 The council is asked to approve an additional £150k for the Social Welfare Fund to be met from the projected underspend within Housing and Community Safety. The Council is already only making awards from this fund on a high priority basis and at present rates of application and levels of award for both Crisis and Community Care Grants, funds will be exhausted by January 2017. This additional budget will ensure that funds are available to

make awards to this vulnerable group in the last quarter of 2016/17. If approval isn't given, funds will need to be ring-fenced for crisis awards only and that could mean that the Council could face additional costs.

- 4.6 Appendix A also highlights a number of non-service expenditure and income areas of the Council budget (not detailed in Table 1).
- 4.7 The 2016/17 budget incorporated approved savings of £7.501m. 78.9% are forecast to be achieved in the year. Table 2 below sets this out for each council service portfolio.

Table 2 Budgeted 2016/17 savings progress

| Department | Savings full year 16/17 (£000) | Draft full Year Saving (£000) | (Under)/ Over Achievement (£000) | Comments |
|---------------------------|--------------------------------|-------------------------------|----------------------------------|--|
| Resources & Governance | 1,532 | 1,751 | 220 | Compensatory cash savings of £425k have been identified allowing full level of budgeted savings to be achieved. |
| Strategy and Customer | 839 | 882 | (108) | Compensatory savings of £150k have been identified, however, these would require Council approval before they could be applied to the outturn. |
| Development & Environment | 1,146 | 1,107 | (39) | A number of small savings are deemed not to be achievable within the year. |
| Social Services | 2,005 | 816 | (1,189) | A number of reviews are yet to be commenced and concluded. |
| Education | 611 | 412 | (199) | A number of small savings are deemed not to be achievable within the year. |
| Housing | 417 | 417 | - | All savings have been achieved. |
| Corporate | 951 | 679 | (272) | Underachievement relates to review of working week which is expected to be realised in 2017/18. |
| Total | 7,501 | 5,915 | (1,586) | |

- 4.8 Of the £7.501m savings approved by Council, Services are forecasting £2m of these to be unachievable. However, £425k compensatory savings that do not require a policy decision have been identified by Resources and Governance that will allow the Service to meet the level of savings identified for 2016/17. This reduces the forecasted unachievable savings to £1.586m. Further detail on the unachievable savings for each service is given in appendix E - Corporate Savings Position (19 August 2016).

5.0 Housing Revenue Account

- 5.1 Appendix B to this paper sets out the summary budget for the Housing Revenue Account for this year in accordance with its Business Plan. It is forecast that the Service will achieve a surplus in the year of £5.357m which is £439k greater than budgeted
- 5.2 Repairs and Maintenance are forecasting an underspend of £448k, the main reason for this is an underspend of £283k for the Central Support Allocation due to a revision of the charge allocation basis. An underspend is also forecast in staffing with current vacancies and vacancies held as they become vacant. This may fluctuate during the year as the posts are filled and the full HRA restructuring moves towards completion. Supervision & Management is forecasting an underspend of £247k. There is an underspend of £112k forecast in staffing costs, as vacancies continue to be held pending restructuring completion. Appointments are now being made and allowance for the costs of those who previously have gone requires to be made. Underspends on all other areas within Supervision & Management also contribute to the underspend.
- 5.3 There has been a spike in void numbers, resulting in a potential overspend on void rent loss of £197k if numbers continue at the current level. The budget had been significantly reduced reflecting last year's performance. There is also a projected shortfall in Rental Income of £56k due to a higher than estimated number of house sales

6.0 Capital

6.1 General Services

- 6.2 Appendix C to this paper details the General Services capital programme for the quarter ended 30th June 2016 where individual projects are listed within the various asset management plans.
- 6.3 Overall, the General Services capital programme is expected to record an underspend of £3.215m against the £11.255m gross budget.
- 6.4 A summary of the projected outturn position and movement for each of the Asset plans is shown in the table below.

Table 3 General Services Capital Budget Variances

| Asset Plan | Budget (£000) | Projected to 31 March 2017 (£000) | Over / (under) Spend (£000) | Comments |
|-------------------------------|---------------|-----------------------------------|-----------------------------|---|
| Community Investment Strategy | 5,956 | 3,821 | (2,135) | Greenside Cemetery Project not being progressed £330k. Land in Dollar to settle before development can commence £300k, Ongoing review of school estate and early years strategy £1.3m |
| Property | 1,040 | 50 | (990) | Childcare Residential Unit – Concept design to identify potential sites has been completed. Ongoing further assessments required. |

| Asset Plan | Budget (£000) | Projected to 31 March 2017 (£000) | Over / (under) Spend (£000) | Comments |
|--------------------------------|----------------------|--|------------------------------------|--|
| Roads | 2,703 | 2,703 | 0 | Spend is projected to be in line with budget. |
| Lands | 30 | 30 | 0 | Spend is projected to be in line with budget. |
| Fleet | 726 | 726 | 0 | Spend is projected to be in line with budget but will depend on the outcome of the fleet review. |
| IT | 800 | 710 | (90) | Social Services Integrated System being reviewed. |
| Total Capital Programme | 11,255 | 8,040 | (3,215) | |

Housing Revenue Account

6.5 Appendix D to this paper details the HRA capital programme for the current year where individual projects are listed within the various asset management plans.

6.6 The current net HRA Capital Budget is now £11.754m. The expenditure forecast is £7.256m showing a projected underspend of £4.498m. Of this it is anticipated that £0.828m will be required to be carried forward to next year. This relates sole to the new build at The Orchard, Tullibody where a final decision regarding this site has still to be confirmed.

6.7 The significant projects that contribute to the underspend of £3.670m are detailed in Table 4 below and comments are also recorded in Appendix D:

Table 4 HRA Capital Budget Variances

| Project | Variance (£000) | Comments |
|--------------------------|------------------------|--|
| Structural Works | (110) | Less expenditure on Asbestos as programme moves away from Kitchens & Bathrooms |
| Roof & Render | (1,000) | Forecast for significant delay in projected spend as a significant amount of work will involve Private Owners & Landlords. |
| Sale of Council Property | (2,560) | There are more sales than predicted as the deadline for applying has now passed. |

7.0 Conclusions

7.1 General Services revenue spend is anticipated to record an overspend of £2.595m.

- 7.2 The Council is asked to approve an increase of £150k for the Social Welfare Fund from the projected underspend within Housing and Community Safety.
- 7.3 Of the £7.501m approved savings, £5.915m is expected to be achieved in the year.
- 7.4 The Housing Revenue Account is anticipating an underspend of £439k.
- 7.5 The current review of the capital programme indicates a projected underspend in the year (including carry forwards) of £3.215m on General Services Capital. Detail on each project is shown in appendix C.
- 7.6 The HRA Capital Programme indicates an underspend (and savings) of £3.670m as detailed above.

8.0 Sustainability Implications

8.1 None

9.0 Resource Implications

9.1 Financial Details

9.2 The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate. Yes

9.3 Finance have been consulted and have agreed the financial implications as set out in the report. Yes

9.4 Staffing

9.5 None

10.0 Exempt Reports

10.1 Is this report exempt? Yes (please detail the reasons for exemption below) No

11.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities** (Please double click on the check box)

- The area has a positive image and attracts people and businesses
- Our communities are more cohesive and inclusive
- People are better skilled, trained and ready for learning and employment
- Our communities are safer
- Vulnerable people and families are supported

Substance misuse and its effects are reduced ..

Health is improving and health inequalities are reducing ..

The environment is protected and enhanced for all ..

The Council is effective, efficient and recognised for excellence p

(2) Council Policies (Please detail)

12.0 Equalities Impact

12.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?

Yes .. No p

13.0 Legality

13.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes p

14.0 Appendices

14.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

- Appendix A Council summary of expenditure
- Appendix B HRA Revenues
- Appendix C General Services Capital
- Appendix D HRA Capital
- Appendix E Corporate Savings Position

15.0 Background Papers


15.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

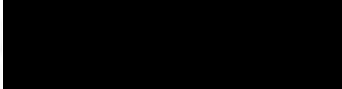
Yes .. (please list the documents below) No p

Author(s)

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Approved by

| NAME | DESIGNATION | SIGNATURE |
|-----------------|--------------------------------|---|
| Stephen Coulter | Head of Resources & Governance |  |

| | | |
|--------------|------------------------|---|
| Nikki Bridle | Depute Chief Executive |  |
|--------------|------------------------|---|

Council Summary

Appendix A

| | Annual Budget 2016/17 | Forecast to March 17 | Variance Budget v Outturn |
|--|--------------------------------------|---------------------------------|--|
| Strategy & Customer Services | 5,967 | 5,967 | 0 |
| Resources & Governance | 22,361 | 22,072 | (289) |
| | <u>28,328</u> | <u>28,039</u> | <u>(289)</u> |
| less Allocated to Non General Fund | (1,305) | (1,305) | 0 |
| | <u>27,023</u> | <u>26,734</u> | <u>(289)</u> |
| | | | |
| Executive Team | 432 | 432 | 0 |
| Development & Environmental | 10,998 | 11,067 | 69 |
| Education | 36,783 | 36,558 | (225) |
| Housing & Community Safety | 2,710 | 1,797 | (913) |
| Social Services | 25,403 | 29,356 | 3,953 |
| Corporate | (179) | (179) | 0 |
| Misc Services - Non Distributed Costs | 1,215 | 1,215 | 0 |
| | <u>104,385</u> | <u>106,980</u> | <u>2,595</u> |
| Service Expenditure | | | |
| Add Requisitions from Joint Boards | | | |
| Central Scotland Valuation | 321 | 321 | 0 |
| | <u>104,706</u> | <u>107,301</u> | <u>2,595</u> |
| | | | |
| Add / (Deduct) | | | |
| Interest on Revenue Balances | (52) | (52) | 0 |
| Loan Charges | 9,401 | 9,401 | 0 |
| Contribution to Bad Debt Provision | 200 | 200 | 0 |
| | <u>114,255</u> | <u>116,850</u> | <u>2,595</u> |
| | | | |
| Sources of Funding | | | |
| | | | |
| General Revenue Funding/Non-Domestic Rates | (90,454) | (90,454) | 0 |
| Council Tax | (18,758) | (18,758) | 0 |
| Council Tax Reduction Scheme | (3,520) | (3,520) | 0 |
| Contribution from Reserves | (1,523) | (1,523) | 0 |
| Application of unapplied Capital receipt | 0 | 0 | 0 |
| Contribution from Earmarked Reserves | 0 | 0 | 0 |
| | <u>(114,255)</u> | <u>(114,255)</u> | <u>0</u> |
| | | | |
| Projected (Surplus) / Shortfall | <u>0</u> | <u>2,595</u> | <u>2,595</u> |

HRA Budget v Forecast**APPENDIX B****As at June 2016**

The Service has the ambition to become one of Scotland's leading providers of local authority housing. To help achieve this Vanguard consultants have been engaged as part of the housing business management system improvement project to work with staff to redesign work. The aim is to transform the service by involving people in the organisation in the redesign of the process.

As a result of this the restructuring of the roles and responsibilities of the staff members is progressing during this year.

| | Budget 16-17 £'000 | Forecast 16-17 £'000 | Variance 16-17 £'000 |
|---|-------------------------------------|---------------------------------------|---------------------------------------|
| Housing Revenue Account | -4,918 | -5,357 | -439 |
| Private Contractors | 295 | 295 | 0 |
| Void Houses | 42 | 44 | 2 |
| General Maintenance - Income in respect of rechargeable repairs help offset costs. | -13 | -14 | -1 |
| Property Factors -Income now generated charging for common repairs | -25 | -25 | 0 |
| Gas Contract | 11 | 11 | 0 |
| Property Contracts - Reduction in Central Support allocation and vacant posts awaiting filling | 5,464 | 5,016 | -448 |
| Service Manager -Reduced costs for Central Support from that included in original budget | 1,392 | 1,288 | -104 |

| | | | |
|--|----------------------|----------------------|--------------------|
| Tenancy & Estate Management - Restructuring has identified need for extra staff in this area | 810 | 855 | 45 |
| Housing Business Management - Vacant post has resulted in staffing saving. Post holder left during the year. | 307 | 260 | -47 |
| Housing Options - Vacant post identified as resource for restructuring | 474 | 447 | -27 |
| HRA General Staff - Vacant post identified as resource for restructuring | 179 | 157 | -22 |
| Housing Investment Team - Current staff vacancies that are being reviewed as part of restructure. Will be taken up by increase in number of Grade 6 Housing Officers. | 353 | 286 | -67 |
| Community Engagement - Lower cost anticipated on Tenants Survey | 49 | 26 | -23 |
| Housing Capital - | 3,130 | 3,130 | 0 |
| Tenancy Overheads - Now predicting an overspend on Void Rent Loss of £197k as levels of Voids have increased. | 1,102 | 1,299 | 197 |
| Rents - Increased prediction in the number of house sales results in shortfall of income | -18,488 | -18,432 | 56 |
| | <u><u>-4,918</u></u> | <u><u>-5,357</u></u> | <u><u>-439</u></u> |

General Fund Capital Actual expenditure as at 30.6.16

Appendix C

| | | | | | Approved Budget Feb 16/17 | Additional Carry Forwards from 15/16 | Amended Budget 16/17 | Expenditure as at 30.6.16 | Income as at 30.6.16 | Net Expenditure as at 30.6.16 | Projection of estimated total capital spend to 31.3.17 | (Under) / Over spend as at 31.3.17 | Notes |
|--|-----|---|----------------------|----------------------|---------------------------|--------------------------------------|----------------------|---------------------------|----------------------|-------------------------------|--|------------------------------------|---|
| | (A) | Community Investment Strategy : | | | £ | £ | £ | £ | £ | £ | | | |
| Project cod Alloa Cluster | | | | | | | | | | | | | |
| 10000 | A1 | Schools ICT Replacement | Alloa Academy | I.T. | 46,000 | | 46,000 | 2,457 | | 2,457 | 46,000 | - | Completion by end of October |
| 10006 | A3 | Park Primary School | Alloa | Property | 248,000 | 22,980 | 270,980 | 53,010 | | 53,010 | 173,000 | (97,980) | Lighting programmed into 17/18 due to ongoing other works in 16/17. |
| 10005 | A6 | Park, Play Area & Open Space Improvements | Alloa | Land | 50,000 | | 50,000 | - | | - | 50,000 | - | On target for completion in 2016/17 |
| | A7 | 3-12 School Development | Alloa | Property | 24,000 | | 24,000 | - | | - | 24,000 | - | |
| 10008 | A9 | Heritage Improvements | Alloa | Land/Property | 330,000 | 40,200 | 370,200 | 11,422 | | 11,422 | 40,200 | (330,000) | Greenside cemetery project on hold |
| 10010 | A11 | Kilncraigs | Alloa | Property | | 16,230 | 16,230 | - | | - | 16,230 | - | |
| 10133 | A46 | Alloa Secondary Support | Alloa | Property | | 103,000 | 103,000 | - | | - | 103,000 | - | Completion of project by end of August |
| | A48 | Sunnyside Primary School | Alloa | Property | | 27,000 | 27,000 | - | | - | 27,000 | - | |
| 10136 | A51 | Regeneration Speirs Centre | Alloa | Property | | 58,760 | 58,760 | 10,703 | | 10,703 | 58,760 | - | |
| | A52 | Alloa Town Hall | Alloa | Property | | 55,440 | 55,440 | - | | - | 55,440 | - | |
| | A53 | Bowmar Area Enhancements | Alloa | Property | | 23,270 | 23,270 | 81,110 | (100,000) | (18,890) | 23,270 | - | Final invoices due. Project completed |
| TOTAL Alloa Cluster | | | | | 698,000 | 346,880 | 1,044,880 | 158,702 | (100,000) | 58,702 | 616,900 | (427,980) | |
| Lornshill Cluster | | | | | | | | | | | | | |
| 10011 | A12 | Schools ICT Replacement | Lornshill Academy | I.T. | 47,000 | | 47,000 | 22,720 | | 22,720 | 47,000 | - | Completion by end of October |
| 10012 | A13 | Sauchie Hall Locality Hub | Sauchie | Property | 81,000 | | 81,000 | - | | - | - | (81,000) | Project on Hold pending Councillors decision |
| 10122 | A14 | Deerpark Primary School Roof | Sauchie | Property | | 24,050 | 24,050 | (51,692) | | (51,692) | 24,050 | - | Final Invoice & Retention due. Project completed. |
| 10127 | A17 | St Serfs Primary School | Tullibody | Property | 173,000 | 29,060 | 202,060 | 799 | | 799 | 97,060 | (105,000) | Due to high risk asbestos, Heating project £105k is unlikely to commence in 16/17. |
| 10017 | A18 | School Estate - Tullibody South Campus | Tullibody | Property | 125,000 | | 125,000 | - | | - | 125,000 | - | Spend dependant on Council decision |
| 10018 | A19 | Village and Small Town Initiative including safer routes to communities | Tullibody | Land/Property/ Roads | 190,000 | 201,750 | 391,750 | 808 | | 808 | 391,750 | - | Cost of Cambus/Tullibody cycle route of £155K is grant funded £80K from Sustran. Tender out in September for other works with works being completed November - March |
| 10021 | A22 | 3-12 School Development | Tullibody / Sauchie | Property | 120,000 | | 120,000 | - | | - | 120,000 | - | |
| 10024 | A25 | Clackmannan Primary School Refurbishment/Locality Hub | Clackmannan | Property | 623,000 | | 623,000 | 3,948 | | 3,948 | 300,000 | (323,000) | Due to procurement issues with no responses to a tender, works in 16/17 are less than anticipated. Estimated spend is for Classroom upgrades & Auxilliary areas only |
| TOTAL Lornshill Cluster | | | | | 1,359,000 | 254,860 | 1,613,860 | (23,417) | 0 | (23,417) | 1,104,860 | (509,000) | |
| Hillfoots Cluster (Alva/Tillicoultry/Dollar) | | | | | | | | | | | | | |
| 10030 | A27 | Village and Small Town Initiative including safer routes to communities | Tillicoultry | Land/Property/ Roads | 70,000 | | 70,000 | - | | - | - | (70,000) | Unable to resource project in 16/17. Project delayed to future years |
| 10026 | A28 | Hillfoots Glen - Upgrading | Tillicoultry | Land | 300,000 | | 300,000 | 107,417 | | 107,417 | 275,000 | (25,000) | Project cost estimated to be lower than budgeted |
| 10027 | A29 | Allotment Extension | Tillicoultry | Land | 12,000 | | 12,000 | - | | - | 12,000 | - | Works near completion |
| 10028 | A30 | Flood Prevention Generator | Tillicoultry | Roads / Property | 25,000 | | 25,000 | - | | - | 20,000 | (5,000) | Completion in 16/17 |
| 10029 | A31 | Street Lighting Improvements | Tillicoultry / Alva | Roads | 975,000 | | 975,000 | - | | - | 975,000 | - | Tillicoultry street Lighting in 16/17 |
| 10031 | A32 | Schools ICT Replacement | Alva Academy | I.T. | 47,000 | | 47,000 | 41,095 | | 41,095 | 47,000 | - | Completion by end of October |
| 10032 | A33 | Alva Community Campus/Locality Hub/ Primary school | Alva | Property | 240,000 | | 240,000 | 4,683 | | 4,683 | 240,000 | - | Full spend Dependant on Councillor decision |
| 10121 | A38 | Menstrie Primary School | Menstrie | Property | 36,000 | 20,000 | 56,000 | 440 | | 440 | 56,000 | - | Completion in 16/17 |
| 10038 | A39 | New Cemetery | Dollar | Land | 200,000 | | 200,000 | - | | - | - | (200,000) | Land is currently not at the point for works to be completed. Land requires to lie for 6 months before works can commence. Delay due to preparation of land by developers. Although projected as not being completed, there is a possibility that the land may be ready for works by end of 16/17 and therefore be spent. |
| 10039 | A40 | Village and Small Town Initiative including Playing field development & Temporary Changing facilities | Dollar | Land/Property/ Roads | 125,000 | | 125,000 | - | | - | 25,000 | (100,000) | Land to settle before development can commence. |
| 10040 | A41 | 3-12 School Development | Hillfoots | Property | 64,000 | | 64,000 | - | | - | 64,000 | - | |
| 10119 | A47 | Strathdevon Primary | Dollar | Property | | 770 | 770 | 400 | | 400 | 770 | - | Completion in 16/17 |
| 10135 | A52 | Demolition of Alva Pool | Alva | Property | | 94,360 | 94,360 | 61,406 | | 61,406 | 94,360 | - | Completion in 16/17 |
| TOTAL Hillfoots Cluster (Alva/Tillicoultry/Dollar) | | | | | 2,094,000 | 115,130 | 2,209,130 | 215,441 | 0 | 215,441 | 1,809,130 | (400,000) | |
| All Clackmannanshire Areas - not seperated into a Cluster | | | | | | | | | | | | | |
| 10041 | A42 | Schools ICT Replacement - All primaries | All Clackmannanshire | I.T. | 100,000 | | 100,000 | 4,129 | | 4,129 | 100,000 | - | Full programme being reviewed to re-align to other agreed capital works. |
| 10042 | A43 | Community Investment Grants | All Clackmannanshire | Corporate | 100,000 | | 100,000 | 4,330 | | 4,330 | 50,000 | (50,000) | Based on current uptake of grants underspend projected |
| 10043 | A44 | 2yr Old School Development | All Clackmannanshire | Property | 514,000 | 26,550 | 540,550 | - | | - | 100,000 | (440,550) | Pending council decisions, further review of early year strategy and clarification from Education. |
| 10044 | A45 | 3yr Old School Development | All Clackmannanshire | Property | 307,000 | | 307,000 | - | | - | 0 | (307,000) | |
| | A50 | Free School Meal Equipment | All Clackmannanshire | Property | | 40,860 | 40,860 | - | | - | 40,860 | - | Works to be completed in 16/17 -awaiting Building warrant |
| TOTAL All Clackmannanshire Areas - not seperated into a Cluster | | | | | 1,021,000 | 67,410 | 1,088,410 | 8,459 | 0 | 8,459 | 290,860 | (797,550) | |
| Total (A) Total Community Investment Strategy | | | | | 5,172,000 | 784,280 | 5,956,280 | 359,185 | (100,000) | 259,185 | 3,821,750 | (2,134,530) | |

| (B) Property Asset Management Strategy : | | | | | | | | | | | | | |
|---|-----|---|----------------------|----------|-------------------|------------------|-------------------|------------------|------------------|------------------|------------------|--------------------|--|
| 10045 | B1 | Statutory Compliance DDA Schools | All Clackmannanshire | Property | 20,000 | | 20,000 | 2,563 | | 2,563 | 20,000 | - | Projected as fully spent in 16/17 |
| 10046 | B2 | Compliance - Asbestos Removal (Schools) | All Clackmannanshire | Property | 20,000 | | 20,000 | - | | - | 20,000 | - | Projected as fully spent in 16/17 |
| 10047 | B3 | Childcare Residential Unit | tbc | Property | 990,000 | 10,000 | 1,000,000 | - | | - | 10,000 | (990,000) | Strategic Design brief agreed with Social Services. Concept design to identify potential sites completed. Using a site assesment matrix a quantitative assesment is now being undertaken to narrow down the number of potential sites identified. Qualitative assesment will then be undertaken by Social Services. Spend will therefore not be in 16/17 |
| Total (B) Total Property Asset Management Strategy : | | | | | 1,030,000 | 10,000 | 1,040,000 | 2,563 | - | 2,563 | 50,000 | (990,000) | |
| (C) Roads Asset Management Strategy : | | | | | | | | | | | | | |
| 10048 | C1 | - A907 Braehead | Alloa | Roads | 50,000 | | 50,000 | - | | - | 50,000 | - | Works commenced. Completion by end of August |
| 10049 | C2 | - Flood Prevention | All Clackmannanshire | Roads | 100,000 | 4,000 | 104,000 | - | | - | 104,000 | - | Works Programmed for 16/17. Contribution to be paid towards larger drainage project with Scottish Water in Jan/Feb |
| 10050 | C3 | - Cycle Routes | All Clackmannanshire | Roads | 65,000 | | 65,000 | 3,069 | | 3,069 | 65,000 | - | Works carried forward from 15/16 to be completed in 16/17. |
| 10051 | C4 | - Carriageways | All Clackmannanshire | Roads | 1,450,000 | 9,000 | 1,459,000 | 247,928 | | 247,928 | 1,459,000 | - | |
| 10052 | C5 | - Footways | All Clackmannanshire | Roads | 100,000 | | 100,000 | - | | - | 100,000 | - | |
| 10053 | C6 | - Surface Treatment | All Clackmannanshire | Roads | 100,000 | | 100,000 | - | | - | 100,000 | - | |
| 10054 | C7 | - Bridge Improvements | All Clackmannanshire | Roads | 50,000 | 46,000 | 96,000 | - | | - | 96,000 | - | |
| 10055 | C8 | - Road Safety | All Clackmannanshire | Roads | 100,000 | 164,710 | 264,710 | 237,687 | | 237,687 | 264,710 | - | |
| 10056 | C9 | - Lighting Replacement | All Clackmannanshire | Roads | 250,000 | 15,000 | 265,000 | 5,848 | | 5,848 | 265,000 | - | |
| 10057 | C10 | Road & Footpath Improvements | All Clackmannanshire | Roads | 154,000 | | 154,000 | 149,912 | | 149,912 | 154,000 | - | |
| 10058 | C11 | Road Safety (Claremont/Kellie Place) | Alloa | Roads | 45,000 | | 45,000 | 2,486 | | 2,486 | 45,000 | - | Works commenced. Completion by end of October |
| Total (C) Total Roads Asset Management Strategy : | | | | | 2,464,000 | 238,710 | 2,702,710 | 646,930 | - | 646,930 | 2,702,710 | - | |
| (D) Lands Asset Management Strategy : | | | | | | | | | | | | | |
| 10061 | D1 | SWF/Wheeled Bins | Various | Lands | 30,000 | | 30,000 | 8,595 | | 8,595 | 30,000 | - | Fully committed in 16/17 |
| Total (D) Total Lands Asset Management Strategy : | | | | | 30,000 | - | 30,000 | 8,595 | - | 8,595 | 30,000 | - | |
| (E) Fleet Asset Management Strategy : | | | | | | | | | | | | | |
| 10062 | E1 | Vehicle Replacement | N/A | Fleet | 726,000 | - | 726,000 | 1,648 | | 1,648 | 726,000 | 0 | Dependant on the outcome of the fleet review & replacement plan with Alternative procurement models - Lease v Purchase. |
| Total (E) Total Fleet Asset Management Strategy : | | | | | 726,000 | - | 726,000 | 1,648 | - | 1,648 | 726,000 | 0 | |
| (F) IT Asset Management Strategy : | | | | | | | | | | | | | |
| 10064 | F1 | IT Infrastructure | tbc | I.T. | 160,000 | | 160,000 | 25,673 | | 25,673 | 160,000 | - | Programme on target for completion in 2016/17 |
| 10065 | F2 | Telecare | tbc | I.T. | 75,000 | | 75,000 | - | | - | 75,000 | 0 | |
| 10066 | F3 | Social Services Integrated System | N/A | I.T. | 55,000 | 30,000 | 85,000 | - | | - | 0 | (85,000) | Project on Hold pending Management decision |
| 10067 | F4 | Digital Transformation | N/A | I.T. | 135,000 | | 135,000 | - | | - | 135,000 | - | Spend anticipated in Q4. Currently scoping for new Roads & Leisure systems, with works expected to commence in October after procurement |
| 10068 | F5 | e-Building Standards | N/A | I.T. | 20,000 | | 20,000 | 985 | | 985 | 15,000 | (5,000) | Project costs less than originally estimated |
| 10069 | F6 | Managed Wi-fi | N/A | I.T. | 140,000 | | 140,000 | 134,858 | | 134,858 | 140,000 | - | Programme on target for completion in 2016/17 |
| 10070 | F7 | Financial Management System Replacement | N/A | I.T. | 35,000 | 150,000 | 185,000 | 22,144 | | 22,144 | 185,000 | 0 | |
| Total (F) Total IT Asset Management Strategy : | | | | | 620,000 | 180,000 | 800,000 | 183,660 | - | 183,660 | 710,000 | (90,000) | |
| TOTAL CAPITAL PROGRAMME | | | | | 10,042,000 | 1,212,990 | 11,254,990 | 1,202,581 | (100,000) | 1,102,581 | 8,040,460 | (3,214,530) | |

| Housing Capital Programme 2016-17 Period to March 2017 | 16-17 Net Budget | Gross Expenditure to 30/06/16 | Income to 30/06/16 | Net Expenditure to 30/06/16 | Forecast as at 31/03/16 | Budget to Forecast Variance | Comment | C/F to 2016-17 |
|---|---------------------|-------------------------------------|-----------------------|-----------------------------------|----------------------------|--------------------------------|---|----------------|
| SCOTTISH HOUSING QUALITY STANDARD | | | | | | | | |
| TACKLING SERIOUS DISREPAIR | | | | | | | | |
| PRIMARY BUILDING ELEMENTS | | | | | | | | |
| Structural Works | | | | | | | | |
| Asbestos Testing for Council Houses 2013-17 | 25,000 | 4,209 | | 4,209 | 10,000 | (15,000) | Less work now being carried out as Capital Programme moves away from Kitchens & | |
| Asbestos Removal Works for Council Houses 2013-17 | 125,000 | 5,300 | | 5,300 | 30,000 | (95,000) | | |
| Structural Works | 150,000 | 9,509 | 0 | 9,509 | 40,000 | (110,000) | | |
| SECONDARY BUILDING ELEMENTS | | | | | | | | |
| Damp/Rot | | | | | | | | |
| 2013-17 Damp & Rot Works | 100,000 | 11,138 | | 11,138 | 100,000 | 0 | | |
| Damp/Rot | 100,000 | 11,138 | 0 | 11,138 | 100,000 | 0 | | |
| Roofs / Rainwater / External Walls | | | | | | | | |
| 2014-17 Roof & Render Upgrading Works | 2,527,000 | 108,844 | | 108,844 | 1,527,000 | (1,000,000) | Programme involves liaison with Private Owners | |
| Roofs / Rainwater / External Walls | 2,527,000 | 108,844 | 0 | 108,844 | 1,527,000 | (1,000,000) | | |
| Doors | | | | | | | | |
| External Door Replacement 2014-18 | 10,000 | 0 | | 0 | 10,000 | 0 | | |
| Window & Doors | 10,000 | 0 | 0 | 0 | 10,000 | 0 | | |
| Windows | | | | | | | | |
| Window Replacement 2014-18 Sidey | 1,011,400 | 74,309 | | 74,309 | 1,011,400 | 0 | | |
| Window Replacement 2014-18 PCU | 807,600 | 0 | | 0 | 807,600 | 0 | | |
| Windows | 1,819,000 | 74,309 | 0 | 74,309 | 1,819,000 | 0 | | |
| Secondary Building Elements | 4,456,000 | 194,291 | 0 | 194,291 | 3,456,000 | (1,000,000) | | |
| ENERGY EFFICIENCY | | | | | | | | |
| Full/Efficient Central Heating | | | | | | | | |
| 2013/16 Central Heating Replacement | 1,854,000 | 378,891 | | 378,891 | 1,854,000 | 0 | | |
| Bowmar Community Energy Savings Programme (CESP) | 183,000 | 0 | | 0 | 183,000 | 0 | | |
| Home Energy Efficiency Programme Area Based 2015-16 (HEEPS) | 355,000 | 110,074 | | 110,074 | 355,000 | 0 | | |
| Energy Efficiency Works | 250,000 | 0 | | 0 | 250,000 | 0 | | |
| Full/Efficient Central Heating | 2,642,000 | 488,965 | 0 | 488,965 | 2,642,000 | 0 | | |
| | 2,642,000 | 488,965 | 0 | 488,965 | 2,642,000 | 0 | | |
| MODERN FACILITIES & SERVICES | | | | | | | | |
| Kitchen Renewal | | | | | | | | |
| Kitchen Replacement 2014-18 | 263,000 | 0 | | 0 | 263,000 | 0 | | |

| | | | | | | | |
|--|----------------|----------------|----------|----------------|----------------|-----------|--|
| Kitchen Renewal | 263,000 | 0 | 0 | 0 | 263,000 | 0 | |
| Bathrooms | | | | | | | |
| 2013-16 Bathroom Replacements PCU Team | 50,000 | 0 | 0 | 0 | 50,000 | 0 | |
| Bathrooms | 50,000 | 0 | 0 | 0 | 50,000 | 0 | |
| | | | | | | | |
| | 313,000 | 0 | 0 | 0 | 313,000 | 0 | |
| HEALTHY, SAFE & SECURE | | | | | | | |
| Safe Electrical Systems / CO Detectors | | | | | | | |
| Safe Electrical Rewire 2013-17 | 300,000 | 82,278 | 0 | 82,278 | 300,000 | 0 | |
| Safe Electrical Systems | 300,000 | 82,278 | 0 | 82,278 | 300,000 | 0 | |
| | | | | | | | |
| Communal Areas (Environmentals) | | | | | | | |
| 2011-15 Rep/Up Door Entry Systems | 205,000 | 47,544 | 0 | 47,544 | 205,000 | 0 | |
| External Works : Fencing, Gates, Paths | 125,000 | | | 0 | 125,000 | 0 | |
| Door Entry Upgrade Term Contract 2016-20 | | | | | | | |
| Communal Areas (Environmentals) | 330,000 | 47,544 | 0 | 47,544 | 330,000 | 0 | |
| | | | | | | | |
| | 630,000 | 129,822 | 0 | 129,822 | 630,000 | 0 | |
| NON-SHS ELEMENTS | | | | | | | |
| PARTICULAR NEEDS HOUSING (CITC) | | | | | | | |
| Conversions & Upgradings | | | | | | | |
| Conversions & Upgradings | 50,000 | | 0 | 0 | 50,000 | 0 | |
| Conversions & Upgradings | 50,000 | 0 | 0 | 0 | 50,000 | 0 | |
| | | | | | | | |
| Disabled Adaptations | | | | | | | |
| Aids & Adaptations 2013-17 | 50,000 | | | 0 | 50,000 | 0 | |
| Disabled Adaptations | 50,000 | 0 | 0 | 0 | 50,000 | 0 | |
| | | | | | | | |
| Demolitions | | | | | | | |
| Demolitions - The Orchard | 2,000 | 0 | 0 | 0 | 2,000 | 0 | |
| Demolitions | 2,000 | 0 | 0 | 0 | 2,000 | 0 | |
| | | | | | | | |
| Environmental Improvements | | | | | | | |
| Environmental Improvements - Community Hub Enablement | 60,000 | | | 0 | 60,000 | 0 | |
| HRA Roads & Footpaths Improvements | 112,000 | | | 0 | 112,000 | 0 | |
| MCB Tenant Community Improvement Fund | 208,000 | 395 | 0 | 395 | 208,000 | 0 | |
| Fencing Replacement Contract 2015-19 | 0 | | | | | | |
| Environmental Improvements | 380,000 | 395 | 0 | 395 | 380,000 | 0 | |
| | | | | | | | |
| | 482,000 | 395 | 0 | 395 | 482,000 | 0 | |
| Council New Build Housing (Transforming Communities) | | | | | | | |
| Hallpark New Build | 85,000 | 0 | | 0 | 85,000 | 0 | |
| New Build - Fairfield School | 466,000 | 245,640 | | 245,640 | 466,000 | 0 | |
| New Build - Tilly Community Centre Phase 1a | 119,000 | 132,203 | | 132,203 | 119,000 | 0 | |
| New Build - Tilly Community Centre Phase 1b/OTSP Refurbishment | 193,000 | 0 | | 0 | 193,000 | 0 | |
| New Build - Tilly Community Centre Phase 2 | 20,000 | 0 | | 0 | 20,000 | 0 | |
| The Orchard | 828,000 | 0 | | 0 | 0 | (828,000) | Expenditure on hold pending final decision |
| | | | | | | | 828,000 |

| | | | | | | | |
|---|-------------------|------------------|---------------------|------------------|--------------------|--------------------|---------------------------|
| Off The Shelf Purchase | 1,300,000 | 4,968 | | 4,968 | 1,300,000 | 0 | |
| Off The Shelf Refurbishment | 230,000 | 88,767 | 0 | 88,767 | 230,000 | 0 | |
| Council New Build Housing (Transforming Communities) | 3,241,000 | 471,578 | 0 | 471,578 | 2,413,000 | (828,000) | |
| | 3,241,000 | 471,578 | 0 | 471,578 | 2,413,000 | (828,000) | |
| Other Costs / HBMS | | | | | | | |
| Computer Equipment - New (HBMS) | 60,000 | 21 | 0 | 21 | 60,000 | 0 | |
| Construction Design Management | 20,000 | | | 0 | 20,000 | 0 | |
| Other Costs / HBMS | 80,000 | 21 | 0 | 21 | 80,000 | 0 | |
| | 80,000 | 21 | 0 | 21 | 80,000 | 0 | |
| TOTAL CAPITAL EXPENDITURE | 11,994,000 | 1,294,581 | 0 | 1,294,581 | 10,056,000 | (1,938,000) | |
| Sale of Council Property | | | | | | | |
| Sale of Council Houses | (240,000) | 539 | (228,960) | (228,421) | (2,800,000) | (2,560,000) | Last year of SOCH scheme. |
| Sale of Council Property | (240,000) | 539 | (228,960) | (228,421) | (2,800,000) | (2,560,000) | |
| NET EXPENDITURE | 11,754,000 | 1,295,120 | (228,960.00) | 1,066,160 | 7,256,000 | (4,498,000) | 828,000 |

Corporate Savings Position

19 August 2016

1.0 Introduction

This document outlines the corporate position in achieving savings approved by Council in February 2016. The approved savings totalled £7,500,858 for 2016/17.

Following post Budget review, one small additional approved saving of £400 was identified (S&CS) that had not been included in the February total.

The revised, final savings total for 2016/17 is, therefore, £7,501,258.

All 2016/17 budgets reflect the approved savings.

Section 2: Summarises the key points arising from this position statement.

Section 3: Summarises the 2016/17 and 2017/18 savings forecast by service (achievable and unachievable).

Section 4: Details the individual service savings which are forecast not to be achieved either partially or in full during 2016/17 (Business case references provided).

Section 5: Provides details of potential compensatory savings in 2016/17 and 2017/18 impact where appropriate.

Section 6: Details the individual service savings which are forecast not to be achieved either partially or in full during 2017/18 (Business case references provided).

2.0 Summary of key points from progress report on implementing agreed savings

- The total forecast savings for 2016/17 currently stands at £5,489,990.
- When compared with the approved 2016/17 Budget, this means £2 million of unachievable savings are currently being forecast ('worst case scenario')
- Services have identified the potential for £575k of compensating savings in 2016/17
- If all of the compensating savings were delivered, the shortfall in the delivery of planned 2016/17 savings is reduced to £1.4m (Best Case scenario)
- 5/6 services are forecasting unachievable savings in 2016/17
- H&CS is forecasting all savings will be delivered in 2016/17
- Social Services is forecasting £1.2million of savings will not be delivered in 2016/17 (highest)
- Council approved £1.9 million of savings for 2017/18 in February 2016
- Services are forecasting that £430k of these are no longer achievable in 2017/18, though £315k of potential compensatory savings identified
- As we move to Budget preparation 2017/18, £1.5 million of approved savings forecast as deliverable
- 4/6 services are forecasting unachievable savings in 2017/18
- R&G and H&CS are forecasting all savings will be delivered in 2017/18
- Education is forecasting £253k of savings will not be delivered in 2017/18 (highest)
- New in year demand pressures starting to emerge for 2016/17 e.g. Living Wage in Social Services: work in hand to review assumptions and impact

3.0 Approved Council Savings 2016/17-2017/18

All services and their Accountants have provided an updated position on implementation of 2016/17 approved savings. This is collated in Table 1 below.

Table 1. Clackmannanshire Council Savings Monitoring 2016/17

| Service | Council Approved 2016/17 Savings, Feb 2016 | 2016/17 Revised Savings Targets, July 2016 | 2016/17 | | | |
|-----------------------|--|--|-----------------------------------|-------------------------------|---|--|
| | | | Forecast savings to 31 March 2017 | Proposed Compensatory Savings | Difference between target and forecast savings. (Worst Case Scenario) | Difference between target and forecast savings with compensatory savings. (Best Case Scenario) |
| D&E | £1,131,464 | £1,145,907 | £1,107,496 | £0 | -£38,411 | -£38,411 |
| EDU | £644,628 | £610,863 | £412,081 | £0 | -£198,782 | -£198,782 |
| HCS | £454,430 | £417,363 | £417,363 | £0 | £0 | £0 |
| R&G | £2,452,721 | £1,531,521 | £1,326,400 | £425,000 | -£205,121 | £219,879 |
| SOS | £1,919,874 | £2,004,939 | £816,204 | £0 | -£1,188,735 | -£1,188,735 |
| SCS | £897,741 | £839,480 | £731,511 | £150,000 | -£107,969 | £42,031 |
| Corporate | £0 | £951,185 | £678,935 | £0 | -£272,250 | -£272,250 |
| Council Total: | £7,500,858 | £7,501,258 | £5,489,990 | £575,000 | -£2,011,268 | -£1,436,268 |

All services and their Accountants have provided an updated position on 2017/18 approved savings. This is collated in Table 2 below.

Table 2. Clackmannanshire Council Savings Monitoring 2017/18

| Service | 2017/18 | | | | |
|-----------------------|-------------------|--------------------------|-------------------------------|---|--|
| | Savings Expected | Revised Expected Savings | Proposed Compensatory Savings | Difference between target and forecast savings. (Worst Case Scenario) | Difference between target and forecast savings with compensatory savings. (Best Case Scenario) |
| D&E | £377,176 | £248,838 | £0 | -£128,338 | -£128,338 |
| EDU | £370,688 | £117,945 | £0 | -£252,743 | -£252,743 |
| HCS | £57,495 | £57,495 | £0 | £0 | £0 |
| R&G | £419,199 | £419,199 | £0 | £0 | £0 |
| SOS | £292,331 | £142,234 | £0 | -£150,097 | -£150,097 |
| SCS | £323,740 | £152,716 | £315,000 | -£171,024 | £143,976 |
| Corporate | £46,500 | £318,750 | £0 | £272,250 | £272,250 |
| Council Total: | £1,887,129 | £1,457,177 | £315,000 | -£429,952 | -£114,952 |

4.0 Forecast Unachievable Savings 2016/17 (Full/Partial)

| Service Approved | Saving | 2016/17 Target Saving | 2016/17 Revised Expected Saving |
|-----------------------------|--|-----------------------|---------------------------------|
| Corporate (RAG) | Review of working week, role flexibility and other terms and conditions | £363,000 | £90,750 |
| Corporate Totals: | | £363,000 | £90,750 |
| Development and Environment | DAE 167 013 Increase Burial Charges | £3,750 | £0 |
| Development and Environment | DAE 167 022 Review & Re-design GIS | £16,333 | £0 |
| Development and Environment | DAE 167 001 Savings approved by Council in February 2015 | £309,500 | £294,500 |
| Development and Environment | MCB SOS 24c Review of Equipment Stores – Fleet | £4,000 | £0 |
| Development and Environment | MCB SOS 02a Review of Day Care Provision and Community Supports for Older People | £16,000 | £0 |
| Education | MCB EDU 008 Redesign Sport and Youth Services | £100,000 | £75,000 |
| Education | EDU 167 001 Long Service Awards (Teachers) | £4,900 | £0 |
| Education | EDU 167 003 Replace head of Sauchie Nursery with single status post | £9,375 | £0 |
| Education | EDU 167 008 Stop school mail delivery service | £7,000 | £0 |
| Education | EDU 167 013 Primary PE & Sport Team Coordinator / Administrator | £14,058 | £0 |
| Education | EDU 167 016 Removal of Family Support Workers (Park Primary School) | £41,875 | £19,353 |
| Education | EDU 167 018 Reduction of Staffing within the Central Team | £27,500 | £0 |
| Education | EDU 167 019 Review of ASN Transport | £12,638 | £0 |
| Education | EDU 167 021 Removal of Home School Liaison / Transition Coordinator Posts | £71,563 | £15,880 |

| | | |
|---|----------------|-------------|
| Savings Position Statement 18 August 2016 | Status: Active | Version 0.1 |
|---|----------------|-------------|

| | | | |
|--------------------------|---|----------|----------|
| Education | EDU 167 029 Home School Liaison and Inclusion Support Worker in Lochies | £49,375 | £15,439 |
| Resources and Governance | MCB RAG 067 Assets Review: Cleaning Service | £80,000 | £30,000 |
| Resources and Governance | RAG 167 036 Increased Income from Registrar's Building | £5,340 | £0 |
| Resources and Governance | RAG 167 036 Budget reduction on vacating Greenfield | £101,229 | £45,000 |
| Resources and Governance | RAG 167 042 Budget reduction on vacating Limetree | £12,000 | £9,000 |
| Resources and Governance | RAG 167 057 Transfer pavilions | £23,276 | £0 |
| Resources and Governance | RAG 167 062 Relocate Centrespace | £86,600 | £0 |
| Resources and Governance | RAG 167 066 Remove unnecessary building lease costs | £32,220 | £0 |
| Resources and Governance | RAG 167 069 15 Mar Street (Museum Store) | £8,671 | £0 |
| Resources and Governance | MCB RAG 099 Reduce Cleaning Service - TVR | £100,000 | £50,000 |
| Resources and Governance | MCB SOS 003 Property Savings | £25,000 | £0 |
| Resources and Governance | MCB SCS 06b Hubs | £20,420 | £0 |
| Resources and Governance | RAG 111 003 Income and Charging Savings | £2,525 | £0 |
| Resources and Governance | SCS 032 002 ParentPay Savings | £1,840 | £0 |
| Social Services | MCB SOS 001 Review of High Value Care Packages | £214,000 | £0 |
| Social Services | MCB 002 Review of Day Care Provision | £400,000 | £143,000 |
| Social Services | MCB 003 Redesign of Intermediate Care | £117,000 | £0 |
| Social Services | MCB 024 Review of Social Services Equipment | £48,000 | £16,333 |
| Social Services | MCB 050 Review of Commissioning | £131,000 | £0 |
| Social Services | SOS 167 04a Absorb Complaints Role | £12,833 | £0 |
| Social Services | SCS 014 004 Voluntary Organisations' Savings | £51,562 | £46,803 |
| Social Services | SOS 167 04b Remove Performance and Quality Role | £14,583 | £0 |
| Social Services | SOS 167 04e Remove Corporate Parenting post | £16,916 | £0 |
| Social Services | SOS 167 032 Vacancy Management | £156,000 | £0 |

| | | |
|---|----------------|-------------|
| Savings Position Statement 18 August 2016 | Status: Active | Version 0.1 |
|---|----------------|-------------|

| | | | |
|---------------------------------------|--|----------|---------|
| Social Services | SOS 167 014 Reduce External Care Home Provision by 3% | £200,000 | £0 |
| Social Services | SOS 167 017 Review EDT (out of hours) service hosted by Stirling | £9,000 | £0 |
| Social Services | SOS 167 24a Reduction in third party payment to Family Support service to Falkirk Council by 15% | £3,000 | £0 |
| Social Services | SOS 167 24b Reduction in third party payment to Signpost service to FV NHS by 15% | £8,076 | £0 |
| Social Services | SOS 167 24c Reduction in third party payment to Time4Us service to FV NHS by 15% | £1,500 | £0 |
| Social Services | SOS 167 24d Reduction in third party payment to Alcohol Support Service to FN NHS by 15% | £1,242 | £0 |
| Social Services | SOS 167 034 Redesign MECS service to realise 15% efficiency | £57,000 | £0 |
| Social Services | SOS 167 039 Reduce costs of staff absence | £30,000 | £0 |
| Social Services | SOS 167 041 Review of External Commissioned Advocacy Review | £14,000 | £0 |
| Strategy and Customer Services | | | |
| Strategy and Customer Services | SCS 167 026 Reconfiguration of Customer Services | £61,296 | £0 |
| Strategy and Customer Services | SCS 167 029 Reduce Establishment – Strategy and Performance | £113,176 | £59,296 |

4.1 Forecast Over-recovery of Approved Savings 2016/17

| Service Approved | Saving | 2016/17 Target Saving | 2016/17 Revised Expected Saving |
|--------------------------------|--|-----------------------|---------------------------------|
| Development and Environment | Redesign Sustainability Service. Reduce and stop delivery of discretionary elements. | £0 | £16,672 |
| Education | Reduction in School Library Posts | £20,625 | £34,455 |
| Resources and Governance | PPP service reductions | £0 | £160,000 |
| Strategy and Customer Services | Hubs £41,286 | | £48,493 |

5.0 Compensatory Savings for 2016/17 and 2017/18

5.1 Compensatory savings not requiring Council approval.

| Service Approved | Saving | 2016/17 Target Saving | 2016/17 Revised Expected Saving | 2017/18 Target Saving | 2017/18 Revised Expected Saving |
|--------------------------------|--|-----------------------------|--|-----------------------------|--|
| Resources and Governance | Catering underspend due to securing Scottish Government funding | £0 | £425,000 | £0 | £0 |
| Social Services | Reconfiguration of Early Years Provision to mainstream Education services (approved August 11 th Council, 2016) | £0 | £90,841 | £0 | £108,901 |
| Strategy and Customer Services | Customer Services Team Leader Vacancy | £0 | £25,000 | - | - |
| Strategy and Customer Services | Library Assistant Vacancy | £0 | £20,000 | - | - |

5.2 Compensatory Savings which would require Council approval.

| Service Approved | Saving | 2016/17 Target Saving | 2016/17 Revised Expected Saving | 2017/18 Target Saving | 2017/18 Revised Expected Saving |
|--------------------------------|---|--------------------------------------|--|--------------------------------------|--|
| Strategy and Customer Services | Terminate contract with Clackmannanshire Health Lives (six-month, in-year saving) | £0 | £44,500 | £0 | £133,500 |
| Strategy and Customer Services | Terminate contract with Sauchie Active8 | £0 | £8,000 | £0 | £24,000 |
| Strategy and Customer Services | Terminate contract with The Gate | £0 | £1,750 | £0 | £5,250 |
| Strategy and Customer Services | Terminate contract with Women's Aid | £0 | £41,500 | £0 | £124,500 |
| Strategy and Customer Services | Terminate contract with Café Society | £0 | £5,000 | £0 | £15,000 |
| Strategy and Customer Services | Terminate contract with Rape Crisis | £0 | £3,250 | £0 | £9,750 |
| Strategy and Customer Services | Terminate contract with Artists in Residence | £0 | £1,000 | £0 | £3,000 |

All contract terminations have been costed based on Council approval and three-month notice given to organisations by 30th September 2016. Financial savings reflect January to March 2017 for financial year 2016/17 and April to December 2017 for financial year 2017/18.

6.0 Forecast Unachievable Savings 2017/18 (Full/Partial)

| Service Approved | Saving | 2017/18 Target Saving | 2017/18 Revised Expected Saving |
|-----------------------------|--|-----------------------|---------------------------------|
| Development and Environment | Roads and Transportation Future Delivery Model | £200,000 | £100,000 |
| Development and Environment | Review and redesign of GIS posts across the Council. | £11,666 | £0 |
| Development and Environment | Redesign Sustainability Service. Reduce and stop delivery of discretionary elements. | £33,345 | £16,673 |
| Education | Home to school transport move to statutory limits | £139,375 | £0 |
| Education | Replace Head of Sauchie Nursery with Single Status post | £5,625 | £0 |
| Education | Stop school mail delivery service | £5,000 | £0 |
| Education | Primary PE and Sport Team Coordinator / Administrator | £10,042 | £0 |
| Education | Removal of Family Support Workers (Park Primary School) | £25,125 | £3,927 |
| Education | Reduction of staffing within the central team | £16,500 | £0 |
| Education | Review of ASN transport | £7,583 | £0 |
| Education | Remove Home School Liaison Transition Coordinator Posts | £42,938 | £15,880 |
| Education | Home School Liaison and Inclusion Support Worker in Lochies | £29,625 | £9,263 |
| Social Services | Redesign of Intermediate and Residential Care Services for Older People | £164,000 | £0 |
| Social Services | Review of Social Services Equipment | £28,000 | £11,667 |
| Social Services | Implementation of Multi-Systemic Therapy | £47,000 | £0 |
| Social Services | Absorb Complaints Officer Role to be absorbed into Long Term Team | £9,166 | £0 |
| Social Services | Remove from establishment Performance and Quality Officer Role | £10,416 | £0 |
| Social Services | Remove from establishment Corporate Parenting post | £12,083 | £0 |

| | | |
|---|----------------|-------------|
| Savings Position Statement 18 August 2016 | Status: Active | Version 0.1 |
|---|----------------|-------------|

| | | | |
|--------------------------------|---|---------|---------|
| Strategy and Customer Services | Hubs £146,894 | | £48,493 |
| Strategy and Customer Services | Reduce establishment – Customer Services | £43,783 | £0 |
| Strategy and Customer Services | Reduce establishment – Strategy and Performance | £80,840 | £52,000 |
| | | | |

6.1 Forecast Over-recovery of Approved Savings 2017/18

Where some savings initiated during 2016/17 are delayed, this means the financial return is anticipated to be achieved in later years. Where there are savings to be achieved in 2017/18 that were expected to have been achieved during 2016/17, these are listed below.

| Service Approved | Saving | 2017/18 Target Saving | 2017/18 Revised Expected Saving |
|------------------|---|-----------------------|---------------------------------|
| Corporate (RAG) | Review of working week, role flexibility and other terms and conditions | £0 | £272,250 |

