**CLACKMANNANSHIRE COUNCIL** 

#### Report to Resources and Audit Sub-Committee

#### Date of Meeting: 7 October 2015

# Subject: Police Performance Report for Clackmannanshire April 2015 to June 2015

#### **Report by: Local Police Commander**

#### 1.0 Purpose

- 1.1. The purpose of this report is to provide the committee with information on the performance of Police Scotland in the Clackmannanshire local authority area for the period April 2015 to June 2016.
- 1.2. The format of the report follows the same as the previous quarters and aligned with the headings of the Clackmannanshire Local Policing Plan 2014-17 priorities (i.e. Protecting People and Places, Dealing with Antisocial Behaviour, Violent Crime, Disrupting Organised Crime, Crimes of Dishonesty and Making Roads Safer).
- 1.3. The Clackmannanshire Policing Performance Scrutiny Report table (Appendix 1) contains the current information on performance against selected performance indicators. This report provides complementary information to that in the table to present a summary of performance of policing in Clackmannan Council area and also identifies emerging trends, threats and issues.
- 1.4. Appendix 1 contains the performance data and is in the format of a Covalent report which is now the reporting tool. A key to the icons precedes the table.
- 1.5. It is recommended that committee note and challenge the report as appropriate.

#### 2.0 Considerations

2.1. The long-term trend of reducing crime rates for Groups 1 to 4 overall has continued over the reporting period 1 April to 30 June 2015. Compared with the 5 year average, there has been a drop of 21.7% (-119) from the figure at this time last year (551 to 432) accompanied by drop of 7.9% (-37 crimes) when compared with the same period last year. Individually, Groups 1 (Crimes of Violence), 3 (Crimes of Dishonesty) & 4 (Fireraising, Malicious mischief, Vandalism etc.) all saw long term reductions, whilst Groups 1 (Crimes of Violence), 2 (Crimes of Indecency), and 4 (Fireraising, Malicious mischief, Vandalism etc.) have both seen increases over the shorter term.

- 2.2. The detection rate for Group 1 4 crimes (55.4%) is up on last year (43.1%) and is above the 5 year average (43.9%).
- 2.3. The performance indicators currently used in the table reflect the aspirations of Forth Valley Division to achieve continuous improvement in service delivery to the communities in this area. They contain information which is relevant to national priorities and also reflects the objectives in the Clackmannanshire Local Policing Plan.
- 2.4. The table provides detail of how significant the variations in performance were compared with the same period the previous year. The Covalent report has been developed to allow longer term comparison to be made where data is available. Data which has not previously been routinely collected but is now gathered will eventually allow for longer term comparison in the future. The notes shown in the final column provide some contextual comment about the results.
- 2.5. One of the performance indicators under the priority of Protecting the Public is to reduce the levels of crimes of indecency (Group 2 Crimes). These have increased from 17 during the reporting period last year to 31 this year. Crimes are recorded according to the date they are reported regardless of when they occurred and almost a third of crimes (19) recorded in the year to date were historical in nature having been committed prior to 1 April 2014. The detection rate for Group 2 Crimes is currently 196.8% however this is due to an additional 30 crimes detected in the first quarter that had been reported in 2014/15. Of the 12 crimes committed during the current reporting period 11 were detected giving a detection rate of 91.7%
- 2.6. Another objective under the Public Protection priority is to respond to hate crimes and offences. There have been 17 such crimes in the year to date with 11 (64.7%) of them being in respect of race. The rate for detecting offenders currently stands at 35%. This is considerably lower than usual however a number of enquiries that had named suspects have since been detected and it is anticipated this figure will rise over the next quarter and ongoing work in detecting offenders is complemented by the provision of assistance, advice and guidance to victims.
- 2.7. The number of domestic abuse incidents (169) shows a reduction (-18) from this period last year (187). This issue has been given particular emphasis within Forth Valley Division and measures including intervention, enforcement and target profiling have been applied successfully. This crime type will continue to be prioritised.
- 2.8. The long-term downward trend in crimes and offences involving Anti-Social Behaviour, disorder and vandalism has continued over the reporting period. In the shorter term, figures for disorder to Quarter 1 of 896 also show a reduction of approx. 19.6% (-218) against the previous year (1,114).
- 2.9. In respect of violent crime, there has been an increase of one additional crime in Group 1 Crime compared with the figure for the same period last year (19 to 20). Serious assaults are also up by one crime year to date, from 8 to 9. There are no trends in respect of victims, offenders or locations. In the majority of assaults no weapon was used, but where one was, this was found to be in incidents in houses where a household item was used as a

weapon. The number of robberies has dropped compared with the same period last year (7 to 3). Most robberies consist of taking property from individuals, normally mobile phones or small amounts of money. Detection rates in all categories remain at high levels with all crimes reported during the 1<sup>st</sup> quarter having been detected and several from the previous period also detected.

- 2.10. There has been a reduction of one from the same period last year in the number of persons charged with the supply, production or cultivation of illegal substances (11 to 10) however the number of actual searches remains high but not all result in seizures sufficient to support supply charges. Community teams are heavily involved in much of the local activity against drug dealers, acting on information received from the communities. The cash value of police interventions to reduce SOCG access to legitimate enterprise was previously a figure reported as a Police Scotland KPI. Since April 2015 this information is no longer collated and reported and as such has been removed from this report as a KPI. This subject remains an action (SAP POL 008 refers) as it relates to work which is still undertaken and ongoing.
- 2.11. Crimes of dishonesty (213) show a significant year to date drop, down 21.7% (-59 crimes) against the previous year (272). This can be attributed to falls in the numbers of shoplifting (76 to 46), and vehicle related thefts (29 to 15). Whilst housebreakings at residential and sheds and garages have fallen, commercial housebreaking sees an increase from 7 to 15. The detection rate for acquisitive crime at 46.9% is at its highest level for this quarter over the last 5 years.
- 2.12. Road Policing and Road Crime are being addressed by Community Officers along with staff from the local Forth Valley Divisional Road Policing Unit. Their efforts are supplemented by the national Trunks Road Policing Group which covers activity on key main routes. The number of injury road collisions shows a slight increase (11 to 12) compared with the same period the previous year. The number of people killed or seriously injured has dropped slightly (2 to 1) with no child casualties reported so far. There have been no fatalities during the reporting period. Focused efforts are continuing to address the potential causes of collision, such as speeding and use of mobile phones while driving. There has been an increase in the compliance rate leading to a drop in the number of detections for mobile phone offences however detections for speeding offences have increased significantly from 44 to 245. The process for arranging vehicle seizures has changed since the inception of this report and is no longer a figure reported by Police Scotland. In this report it has been replaced by the number of detections for drink/drug driving which it is hoped will be of interest to members.
- 2.13. Community Confidence and Engagement remains at the heart of local policing, and the number of complaints about the police and the nature of such complaints can be a measure of how well this is being achieved. The number of complaints under investigation up to the end of June 2015 is 5. These complaints contained a total of 8 allegations all of which related to onduty incidents. This equates to 13 complaints per 10,000 incidents. No significant trends in respect of individuals or particular locations are currently discernible. The number of complaints received does not follow a regular pattern month to month. The Emergency Call Response time data is not

currently available due to the ongoing PIRC and HMIC investigations into Call Handling in Police Scotland. Performance data for this area will be reported once available.

- 2.14. During the 1<sup>st</sup> Quarter a total of 28 Community meetings were held, of which 24 were attended personally by an officer and the relevant reports submitted and CC Chairs updated.
- 2.15. The service user survey previously employed to measure satisfaction levels has been replaced by a new standard national survey. Initial high level results show an overall satisfaction figure of 74.5% for policing in Forth Valley Division, and a public confidence rating of 76.4%. Most of the indicators of satisfaction shown in the attached table are in excess of 80%.
- 2.16. Some of the risks and threats which continue to present in Clackmannanshire are:
  - Metal theft,
  - Skimming devices in Automated Teller Machines,
  - Bogus collection/theft of "charity" clothing,
  - Child neglect (including the level of care and hygiene in the home),
  - Local impact of serious organised crime groups,
  - Changes/trends in drugs supply including so called 'legal highs'.

By their nature, these remain longer-term threats and Forth Valley Division continues to focus on intervention and enforcement to address them.

- 2.17. There were no significant new operational issues emerging during the previous reporting period.
- 2.18. There were no significant new operational issues emerging during the current reporting period.
- 2.19. There are no financial implications for Clackmannanshire Council arising from this report.

#### 3.0 Sustainability Implications

3.1. There are no sustainability issues arising directly from this report.

#### 4.0 **Resource Implications**

- 4.1. Financial Details
- 4.2. The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate.
- 4.3. Finance have been consulted and have agreed the financial implications as set out in the report. Yes ☑
- 4.4. There are no financial implications arising directly from this report.

- 4.5. Staffing
- 4.6. There are no staffing issues arising directly from this report.

#### 5.0 Exempt Reports

5.1. Is this report exempt? Yes  $\Box$  (please detail the reasons for exemption below) No X

#### 7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities** (Please double click on the check box  $\square$ )

#### 8.0 Appendices

8.1 Please list any appendices attached to this report. If there are no appendices, please state "none"

Appendix 1 Clackmannanshire Policing Performance Qtr 1 2015 16

Auth	or	(s)

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#### Approved by

NAME	DESIGNATION	SIGNATURE
John Hawkins	Chief Superintendent	
	Forth Valley Division	

## Clackmannanshire Local Policing Plan 2014-17

Quarter 1 Report 2015-16



#### Guide to symbols used in this report

	ACTIONS		Р			Crime Groups		
	Expected Outcome	ne Status (Performance against target)		Long Trend (Compared with same quarter last year)				Crimes of violence (including robbery)
~	Meet target/complete within target dates		Performance is worse than target and outwith tolerance		Performance has improved	(	Group 2	Crimes of indecency
4	Will complete, but outwith target	۵	Performance is worse than target but within tolerance		Performance has remained the same		Group 3	Crimes of dishonesty
2	Fail to complete or cancelled	٢	Performance is meeting or exceeding target	-	Performance has declined			Fire raising, malicious mischief, vandalism etc.
		?	No target set	?	No comparison available - May be new indicator or data not yet available	-		

NB Quarterly PI values are year to date.

Caveat: The figures in this report are not official statistics. This report provides data for the period 1 April 2015 to 30 June 2015. Data for this period is provisional and should be treated as management information.

## 1 Protecting People and Places

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 2015/16		Q1 2015/16		Latest Note
Ref.	FI Description	Value	5 Yr Ave	Value	Long Trend			
SAP POL 13a	Number of Stop and searches conducted			NDA	?	Context: There has been a particular focus on the ethical application of stop and search activities to help reduce the incidence and potential severity of the outcome of violent crime and address the misuse of drugs and alcohol. These activities are not random but are intelligence led and targeted. Update: Police Scotland is undergoing a test phase on a new stop and search database which went online on 1 June 2015. Validation and testing of the data is still ongoing and the data collected for the period 1-30 June will appear in the next scrutiny board report.		
SAP POL 13b	Number of positive stop and searches conducted			NDA	?	Update: Police Scotland is undergoing a test phase on a new stop and search database which went online on 1 June 2015. Validation and testing of the data is still ongoing and the data collected for the period 1-30 June will appear in the next scrutiny board report.		
SAP POL 19a	Number of domestic abuse incidents	187		169	-	Context: All domestic abuse incidents are subjected to a high level of scrutiny to ensure a victim oriented approach. Update: Targeting of repeat offenders and strong levels of support for victims have contributed to the long term reductions, along with coordinated and cohesive work by all agencies involved. The number of these incidents continues to fall from last year, down by 9.6%.		

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	15/16	Latest Note
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 19b	Detection rate for domestic abuse crimes/offences	94.9%		120.6%		Context: All domestic abuse incidents are scrutinised at daily management meetings and apprehension of offenders is a priority task. Offenders are likely to be kept in custody and to appear at court on the next lawful day. This type of robust and timely action makes clear to perpetrators what the consequences of their action will be, and may have contributed to the reduction in incidents. Although the perpetrator is always identified in these incidents, there are often no persons present other than the victim and supporting evidence must often be gathered from disparate sources including medical and forensic. Providing corroboration for the victim's evidence by these means is essential but can be challenging. Update: The year to date figure for Q1 is a total of 131 detected crimes recorded from 169 reported incidents of domestic abuse. The detection rate is up from 25.7% on the previous year and is indicative of the growing confidence of victims and the work being undertaken by the Domestic Abuse Unit as many case of historic abuse are uncovered and investigated. The detection rate for domestic abuse crimes/offences has risen significantly when compared against the previous year although it should be noted that this figure may be inflated due to several historic crimes from the previous reporting period being detected in Qtr 1 of 2015/16.
SAP POL 19c	Percentage of domestic abuse bail checks carried out in 24 hours	100%		100%	-	Context: These checks can provide reassurance to the victim and the opportunity to explain the terms and impact of the bail conditions thus hopefully deterring any future re-offending. Update: The target for these checks has been consistently met and exceeded throughout Qtr 1 2015/16.

Covalent	PI Description	Q1 Q1 Q1 Q1 2012/16 Q1 201		15/16	Latest Note	
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 20a	Number of crimes of indecency (Group 2)	17	19.8	31	-	Context: The detailed work undertaken by the Public Protection Unit including the Domestic Abuse Unit can uncover sexual crimes of a historic nature and in these cases the victim and offender are obviously known to each other. There has been a rise nationally in the number of these types of investigation with victims better informed and supported leading to an increase in confidence to report sexual abuse. Update: Whilst the number of Crimes of Indecency has risen year to date so too have the number of historic cases reported up from 5 for the same period last year to 19 for the 1st Qtr in 2015/16. These historic cases are contributing to the overall rise in crimes of indecency accounting for 61.3% of the year to date figure. The number of Rapes have increased from 1 to 9, with 7 of these being historic enquiries. The increase in Group 2 crime is primarily as a result of an ongoing investigation where complaints, arising from a domestic setting, are historical in nature yet reported this year. Due to enquiries being very much 'live' it would be inappropriate to comment further at this time. By way of reassurance however there is no immediate risk to the wider public as regards these allegations. This investigation accounted for 27 of the Group 2 charges in the period 2014/15 which inflated recorded crime in terms of crime recorded last year relative to historical matters. Post 1st April 2015, those charges have now been moved to detected with the conclusion of enquiries. This has resulted in inflated detection figures for Q1 2015/16 which will have an impact for the rest of the year.

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	15/16	Latest Note
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 20b	Detection rate for crimes of indecency	72.1%	75.2%	196.8%		Context: Crimes are recorded as the date they are reported and not the date they are committed. For example crimes committed prior to April 2015 but reported at any point in the reporting period will show as a crime for 2015/16. Detections are recorded on the date a perpetrator is charged, regardless of when the crime was committed. This can mean that in any given month more detections are recorded that the number of crimes that are reported in a particular category and detection rates can exceed 100%. Detection rates can move markedly up or down within comparator periods because of the nature of investigations into such crimes and the need to often await forensic results. Update: As previously indicated with the inflated figures in respect of reported crime the overall detection rate is affected by the historic cases. Out of the 61 cases that were detected in the 1st quarter on 2015/16 only 12 were committed during that period. Of those, 11 were detected with enquiry continuing into one incident. This provides a 'current reporting period' detection rate of 91.7%. The remaining 50 crimes that were detected relate to historic cases. Whilst these were not categorised as detected at the end of 2014/15, as of April 2015 enquiries into these matters reached a conclusion and these crimes have now been moved to detected status and will therefore show an inflated positive figure for the period 2015/16.
SAP POL 21a	Percentage of rapes to which SOLO officers deployed within 24 hours	100%		100%	-	Context: A Sexual Offences Liaison Officer (SOLO) is specially trained to provide support to victims of rape and early deployment has proven to be of great benefit to victims. This contact was achieved within 24 hours for all rapes during the reporting period. Update: The target has been achieved and maintained throughout the reporting period.

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 2015/16		Latest Note
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 22a	Detection rate for hate crimes and offences	73.7%		35%		Context: These crimes are given priority at daily management meetings and resources are allocated to progress enquiries quickly and robustly. This approach is reflected in the normally high solvency rates. Update: There have been 17 such crimes in the year to date. Race Remains the greatest hate crime motivation within Clackmannanshire accounting for 11 of these crimes but is not exclusive to any one ethnic grouping as the victims were of English, Scottish, Pakistani, Irish and Polish backgrounds. Police officers on duty are often the target of hate crimes with use of offensive language relating to race or sexuality, although there usually appear to be no grounds for its use. There were 6 hate crimes directed at Police, 3 of which were due to Race. At the end of the 1st Qtr 2015/16 enquiries were still ongoing into a number of the hate crimes reported during that period. A number of named suspects have since been traced and it is anticipated this figure will increase in the 2nd Qtr. Where crimes remain undetected, despite rigorous enquiry by Police, there has been an insufficiency of evidence to allow a report to be submitted to the PF.
SAP POL 23a	Number of Inspection reviews under MAPPA arrangements completed in timescales			5	?	Intrusive inspections of Registered Sex Offenders are conducted to a corporate model to examine various processes linked to the management of and record keeping of individuals. Any issues can then be flagged and managed accordingly.
SAP POL 24a	Number of offenders on sex register who re-offend in respect of sexual crimes (Forth Valley Division figures)			1	?	Out of a total of 52 offenders, 4 have re-offended, with 1 offence fitting the criteria of having a sexual element.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
	Target patrols to areas identified with high ASB/Disorder and Violence	31-Mar-2016	25%	<b>~</b>	Analytical products produced weekly identify areas with high incidence of these issues, which allows managers to direct resources accordingly. There is a general long-term downward trend in such incidents. These products are used in regular Multi Agency Tasking and Coordinating Meetings (MATAC)

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 014	Target repeat domestic abuse offenders	31-Mar-2016	25%	~	A marker is attached to locations of domestic abuse incidents which identifies them as repeat incidents if police are called back there. This allows them to take this fact into consideration when dealing with a suspect. Occasions of repeat offending may also influence any bail conditions set. A Standard Operating Procedure (SOP) is available to staff to guide investigations and actions, and officers may often revisit victims to ensure that offenders are adhering to bail conditions and take appropriate action on any breach. All perpetrators receive a warning letter prior to appearance at court explaining potential future police actions and the implications of bail conditions. Repeat offenders and those breaching bail conditions will invariably be kept in custody for the earliest court appearance possible. RFG Methodology has been developed for scoring and targeting perpetrators in terms of how current their offending is ( <b>recency</b> ), how many offences they are known to have perpetrated ( <b>frequency</b> ), and how serious their offending is ( <b>gravity</b> ).
	Work with partners to address domestic abuse in Clackmannanshire and seek ways to support victims and tackle offenders	31-Mar-2016	25%	~	In preventing Domestic Abuse, sporadic and discretionary visits to the perpetrator's home are beneficial in demonstrating to the perpetrator that the police and other agencies are aware of their offending behaviour. All partner agencies can undertake communication with the victim, in order to provide appropriate information and referral to support organisations, both statutory and voluntary. There is also an opportunity to sign-post either party (as required) to relevant support agencies, thereby adding education and encouragement to enforcement as a means of tackling offender behaviour. The willingness of partner agencies to provide information to the police about domestic incidents is important in supporting victims and preventing re-occurrences. There are also various types of remote alarm which can be provided to victims in appropriate circumstances. A form for reporting Domestic Abuse is readily available on the home page of the Police Scotland website. This allows reports to be made by victims of or witnesses to such incidents or someone reporting on behalf of a victim (third party reporting).
SAP POL 018	Ensure that tackling domestic abuse is at the heart of the community policing approach	31-Mar-2016	25%	~	Whilst the Domestic Abuse Investigation Unit concentrates on serious and serial incidents, most instances of domestic abuse are tackled by local officers who resolve immediate situations, ensure the wellbeing of victims and compile substantial reports to ensure that the most appropriate support is available through police and partners. This response is delivered consistently by the application of the Domestic Abuse Standard Operating Procedure (SOP). This focus on domestic abuse has seen long-term reductions in the number of incidents and high detection rates. Domestic Violence is a daily key priority with prevention, intervention and enforcement tactics deployed around the victim and offender as appropriate.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 024	Prioritise investigation of crimes against the most vulnerable persons in communities	31-Mar-2016	25%	~	Each crime reported is subject to scrutiny by local police managers and by the Crime Management Unit. This allows for the early identification of victims such as children and adults who may be vulnerable because of factors such as age or incapacity. Vulnerable Person Reports (VPR) are submitted routinely which detail the concerns re vulnerability. Specialist officers in the Public Protection Unit can be used to deal with particularly serious instances.
SAP POL 026	Work with partners to ensure the safety of children and implement GIRFEC	31-Mar-2016	25%	~	Sex Offender Disclosure Scheme "Keeping Children Safe" allows public to raise child protection concerns which police and partners will act upon. It allows consideration of whether information held by agencies indicates that an individual might pose a threat of serious harm to a child and if that information needs to be released to a parent or carer of the child. In addition, the initial notification of concern may lead to other more immediate actions under the Child Protection SOP depending upon the circumstances. Partnership working takes place strategically through the work of the Child Protection Committee and operationally via Child Protection Case Conferences and Child Protection Plans. The focus of child protection is the Public Protection Unit at Larbert, which includes Multi-Agency Assessment and Screening Hub (MAASH), Family Unit, Young Runaways Project, Early and Effective Intervention (EEI) team and the Offender Management Unit, as well as the co-location and joint working with partners such as Social Work, Health and Education. All of this activity is directed towards supporting the GIRFEC approach.
SAP POL 027	Work with partners to develop and implement a prevention-focused approach to reducing numbers of vulnerable victims and preventing offending both by and against such vulnerable persons	31-Mar-2016	25%	~	All of the activity above is focused upon early identification of children who may become victims of crime or who are in circumstances which might lead to them offending. This prevention focused approach reduces potential harm to children through submission of Vulnerable Persons Reports and timely consequent action; whilst Early and Effective Intervention has achieved considerable success in reducing the number of children referred to the Fiscal or reported by considering alternative disposals best suited to the child's circumstances. Adult Protection measures are also in place to achieve similar outcomes and the Offender Management Unit exists to assess and manage the risk posed by sex or violent offenders.
SAP POL 028	Work with partners through MAPPA to protect communities from serious harm that some offenders may still present after conviction	31-Mar-2016	25%	~	The Multi Agency Public Protection Arrangements and associated procedures apply categories and classifications of risk to offenders and produce appropriate offender management plans based upon them. This ensures that those presenting the highest risk of harm receive the most focused attention and engagement from police and partners. Across Clackmannanshire there are currently 52 registered sex offenders, 1 of whom has committed sexual offences following conviction and placement on the register.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 029	Work with partners to identify and support victims of hate crimes and tackle offenders	31-Mar-2016	25%	~	The Multi Agency Hate Response Strategy (MAHRS) exists to provide a strong multi-agency partnership that engages with the local community and is responsive to its diverse needs in respect of tackling hate incidents. Its aim is to monitor and tackle incidents motivated by hatred, prejudice or malice targeted towards an identifiable group. The Lay Advisors Group for the Forth Valley provides opinion and comment from various social groups on police actions, operations and initiatives with a view to assessing community impact. Police Scotland publishes a Hate Crime SOP which, among other things, is intended to prevent repeat incidents and reduce repeat victimisation. It also directs provision of advice on crime prevention/security/personal safety. The National Safer Communities Department of Police Scotland can also provide advice, assistance and support to divisional efforts.
SAP POL 030	Work with partners to support and protect from harm, our most vulnerable adults	31-Mar-2016	25%	~	An Adult Protection Unit has been established within the Divisional Public Protection Unit. Its work focuses on the investigation of crimes against vulnerable adults but also extends to associated tasks undertaken with partners to provide support and protection. Actions and responsibilities of police and other agencies are detailed in an Adult Support and Protection SOP. Whilst this relates to adults "at risk of harm" the procedures also cover other identifiable vulnerabilities. A Vulnerable Persons Report will always be submitted where any element of vulnerability is identified. This allows Police and partner agencies to assess the response and support required. Police and partners are members of local Adult Protection Committees which produce and oversee inter-agency guidelines and procedures. Police will seek to help resolve immediate risks and signpost issues for other agencies to provide longer term support.

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 2015/16		Latest Note
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 14a	Number of disorder complaints	1,115		896		Context: As incidents of disorder often feature noise/neighbour disputes, work is being undertaken to identify locations where there are repeat occurrences to allow preventive /intervention strategies to be developed by partner agencies. High visibility patrols are directed in accordance with intelligence and information about incidents of recurring disorder involving particular locations or individuals. This includes local community information which identifies any recurring disorder hotspots. Update: There has been a continued reduction in incidents of disorder against last year which follows the long term trend over the past few years. The number of incidents of disorder reported for the first Qtr of 2015/16 has continued to fall, resulting in a reduction of 218 incidents (19.6%) when compared with the same period last year. The Local Community Planning Group MATAC meets on a fortnightly basis and has representation from a number of Local Authority / Housing Groups. The MATAC maintains an overview of ASB whether it be specific to a person or place. Through early identification of issues partners are able to deploy prevention / intervention enforcement activities at their respective disposals with a view to early resolution of measures arising. The MATAC also enjoys the attendance of elected representatives who have an open invitation to attend / assist. A multitude of issues have thus far been addressed which has contributed to the ongoing reduction of these incidents.

## 2 Dealing with Anti Social Behaviour

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 003	Work in partnership to address ASB	31-Mar-2016	25%	-	There are a number of established partnership arrangements including those addressing noise and neighbour nuisance. The Community Safety Partnership is a focus for joint working. One recent initiative to discourage ASB and promote social responsibility is the deployment of Schools Based Officers in certain secondary schools.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 004	Work in partnership with the licensed trade to deliver a safe environment in Clacks	31-Mar-2016	25%	~	One of the Divisional Licensing Officers has direct and specific responsibility for all licensing matters in Clackmannanshire. The approach is very much one of encouragement to adhere to the licensing principles and objectives, with personal contact a notable feature of this area of work. The initiative named Forth Valley Focus on Alcohol (FVFOA) is a multi-agency initiative with several strands. All off-sales premises have been visited to promote the message of responsible selling, particularly in respect of young people; and letters have been sent to schoolchildren with the support of schools to high light the impact of alcohol consumption on personal vulnerability and decision-making. All partners are engaging and focusing on alcohol as a health and wellbeing issue.
SAP POL 005	Take action against licensed premises/individuals who do not meet their statutory obligations	31-Mar-2016	25%	~	Whilst encouragement and education is the preferred approach, all appropriate checks are undertaken routinely to ensure that those involved in the licensed trade are satisfying their obligations and responsibilities under the legislation. Digressions are reported to the appropriate regulatory authority when appropriate. At present there are no significant issues in respect of any premises, and early intervention by the Divisional Licensing Officer is undertaken to offer advice and guidance at an early stage if any issues appear to be arising at specific premises.

## **3 Violent Crime**

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	15/16	Latest Note
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 10a	Number of serious assaults	8	9.2	9		Context: Serious assaults are prioritised for investigation and, in the main, locally the victim and perpetrator are known to each other. Whilst alcohol is a contributing factor in such incidents, few acts are perpetrated within or immediately outside licensed premises. Continuous analysis has not indicated any discernible pattern with no single location falling for specific interest with the exception of HMP Glenochil which is a repeat location. The weekend period is the peak period for serious assaults, often linked to the consumption of alcohol. Most offenders are male. Most assaults are carried out by kicks and punches rather than by use of a weapon.
						Update: The number of serious assaults (9) has risen slightly, up 1 from last year (8). Two of these occurred at Glenochil.
SAP POL 10b	Detection rate for serious assaults	75%	90.3%	111.1%	<b></b>	Context: Detections are recorded on the date a perpetrator is charged, regardless of when the crime was committed. This can mean that in any given month more detections are recorded than the number of crimes that are reported in a particular category and detection rates can exceed 100%.
						Update: The rate for serious assaults has remained consistently high, with 10 crimes detected year to date.
SAP POL 11a	Number of robberies	7	4	3		Context: This category also includes Assault with Intent to Rob. All Robberies have been robustly reviewed in terms of the guidance defined in the Scottish Crime Recording Standards. The strict adherence to the ethical recording of this crime type may have led to slightly more incidents falling into this category compared with preceding years as guidance has been updated in relation to counting victims of crime. By way of an example, one male in a domestic setting robs four victims of their mobile phones. This is counted as four crimes. Update: In the year to date period April - June there have been 3 robberies recorded which is a significant reduction compared with the same period last year. Most of these robberies consist of taking property from individuals, normally mobile phones or small amounts of money. Typically these crimes have occurred between individuals who are known to lead a chaotic lifestyle and are often known to each other or in some way associated. These incidents rarely involve the use of weapons.

Covalent	<b>BL</b> Description	Q1 Q1 Q1   2014/15 2015/16 Q1 2015/16		Latest Note		
Ref.	Pi Description	Value	5 Yr Ave	Value	Long Trend	
SAP POL 11b	Detection rate for robberies	85.7%	114.3%	133.3%	1	Context: The CID have primary responsibility for the investigation of robberies which are scrutinised to discern any emerging trends in respect of location, victim and perpetrator. Update: The detection rate for robberies remains high with all three that occurred within the reported period, detected. The inflated detection rate is due to a previously undetected robbery from the previous period being detected.
SAP POL 12a	Number of minor assaults	174	167.8	192	•	Context: A large number of these assaults occur in residential property or in gardens or nearby streets and involve people known to each other. Alcohol is often a contributory factor. Incidents also occur regularly within the night-time economy of town centres. Intelligence analysis is used to plot and thereby to try to predict the likely locations of assaults/disorder, and to deploy resources accordingly. The type of assaults range from incidents arising from HMP Glenochil, Residential Homes where residents can have reduced capacity however SCRS still requires a crime to be recorded, and crimes emanating from domestic incidents. Update: There has been a year to date increase of 18 (10.3%) in the number of minor assaults reported for this period. As previously mentioned there has been an increase in the number of crimes arising from domestic incidents and this type of reporting is viewed as a positive indication of victims showing increasing confidence and provides an opportunity to support victims. Assaults against Police and other emergency service workers have reduced over the reporting period down from 18 to 4. A total of 6 charges have been recorded as a result of incidents at Glenochil. Rigorous recording and compliance with SCRS means this level of crimes is unlikely to change significantly. Where repeat offenders or locations are identified, robust processes have been employed to stringently manage them and minimise the risk of re-occurrence.
SAP POL 12b	Detection rate for minor assaults	81%	81.3%	83.3%	٠	Update: Despite the increase in the numbers of these incidents the current detection rate remains high and sees more than 4 out of 5 minor assaults detected. Where these crimes remain undetected, generally the suspect is known however there is not a sufficiency of evidence to report to the Procurator Fiscal. SCRS requires crimes to be recorded in cases where the victims or witnesses are uncooperative, which in these cases poses an obvious challenge in terms of obtaining a sufficiency of evidence to charge a suspect.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 002	Target perpetrators of violent crime and ensure appropriate enquiry	31-Mar-2016	25%	-	Intelligence products are used to identify patterns in respect of perpetrators of violence and repeat locations. Preventive measures are considered and robust enquiry is carried out where offences have been committed. Long term rates for such crimes are decreasing, and detection rates remain high. The MATAC process is also applied in these cases.
SAP POL 006	Work with partners to identify and tackle violence in homes in Clackmannanshire	31-Mar-2016	25%	•	A number of different agencies have reports of incidents in a house and information sharing protocols are used to make partners aware of them. This can build a picture of issues such as domestic incidents, anti-social behaviour, noisy parties and neighbour disputes which are often pre-cursors to violence. Vulnerable Person Reports (VPR) are submitted by officers where there are concerns about an individual's circumstances. This would include any perceived risk of that person being potentially subject to violence in the home. Victims who come forward are supported with robust referral systems in place. There is partnership work ongoing with organisations such as Women's Aid and Violence Against Women who work in conjunction with the Public Protection Forum with a view to enhancing a holistic supportive agenda. Robust enforcement of bail conditions against those who perpetrate such criminality supports the zero tolerance approach to Domestic Violence.

## 4 Disrupting Organised Crime

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	Q1 2015/16	
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 16a	Number of Persons charged with Drug Dealing	11	18.2	10	-	Update: In terms of the number of warrants executed, Police activity remains at a level consistent with last year. On a weekly basis drugs warrants are being craved as a result of community intelligence some of which have resulted in possession cases but did not amount to supply charges.
SAP POL 18c	Through the use of POCA (Proceeds of Crime Act) legislation deprive criminals of a minimum of £3,060,000. (Forth Valley Division figures)	£369k		£627k		Context: This measure quantifies the cash or value of assets or income seized by Police under the proceeds of Crime Act legislation in order to disrupt the criminal activities of members of organised crime groups. These figures calculated for the whole of the Forth Valley Division and are not broken down to Local Authority level. Update: The year to date totals are Cash Seizures £9,828 & Restraint Orders £617,988.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome I con	Latest Note
SAP POL 007	Target and disrupt Serious Organised Crime Groups (SOCG) and, in particular, their access to legitimate business contracts	31-Mar-2016	25%	~	There is a comprehensive approach taken to the identification of Serious Organised Crime Groups (SOCG) which involves both local and national resources. Once membership and activities are ascertained, specific plans are developed to disrupt the SOCG. These regularly involve local community teams taking action against the SOCG and its members, often in conjunction with partner agencies.
	Work with partners to disrupt SOCGs and, in particular, their access to legitimate business contracts	31-Mar-2016	25%	~	Part of the approach to SOCGs is to share information with and involve partner agencies which can bring their own sanctions to bear against SOCG activities. This has proven to be effective through operations targeting issues such as payment of tax and National Insurance, licensing of assets and benefits claims. Local authorities have co-operated in this approach by ensuring that any contracts which they award are not given to businesses with SOCG links. The joint working with the FACT operation re fake DVDs is an example of a different type of cooperation.
SAP POL 009	Tackle Drug Dealers operating in Clackmannanshire	31-Mar-2016	25%		Many of the operations targeting dealers are undertaken by community officers acting on information received from communities. Support is also provided by resources from the national Specialist Crime Division.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
	Work alongside partners to reduce harm caused by drugs in local communities	31-Mar-2016	25%	<b>~</b>	There is close working with the Clackmannanshire Alcohol and Drugs Partnership to ensure a multi-agency approach to reducing harm. The focus is on users of the service and the provision of network support to their families. The development of the workforce in partner agencies to recognise and understand dependency issues is another feature of the ADP approach.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 013	Implement CONTEST strategy	31-Mar-2016	25%	~	The Forth Valley Multi Agency CONTEST Group met on 18 <sup>th</sup> June with senior representation from Clackmannan Local Authority who are working towards delivery of the Governments National Strategic Implementation Plan. Following an input to the CONTEST Group by CTSA's (Counter Terrorism Security Advisors) mail handling inputs were delivered to mail room staff working for Clackmannanshire Council. An Input was delivered to the SAS CONTEST Group members outlining the actions contained within the Local Implementation Plan and how each relates to their organisation. WRAP 3 presentation was delivered to School Based Officers, Guidance teachers and Pastoral Heads. Details were also provided in relation to ACT Now products which are designed to educate school pupils on CT, radicalisation and extremism. In pursuance of the Outward Bound Locations work stream as detailed within the Local CT Implementation Plan; All Outdoor/Multi Activity Centres were personally visited and provided a form of words devised by the Prevent Delivery Unit. This form of words highlights the potential link between the use of such facilities by persons prepared to carry out an act of terrorism who may utilise Multi-Activity centres to gather together, in order to form strong bonds, cement initial group ideology and improve motivation. A CT Awareness input was delivered to the licensing manager, Falkirk Council. This input covered the relevance and availability of CONTEST products to their area of business and encouragement was given for their use of such products. A similar input will also be arranged for both Stirling and Clackmannan Local Authority areas. All response and community Police Officers have been provided personal CONTEST awareness inputs.

## **5 Crimes of Dishonesty**

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	15/16	Latest Note
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 17a	Number of acquisitive crimes (Group 3)	272	285.8	213		Context: Group 3 crime is known as acquisitive crime and includes Housebreaking, Opening Lockfast Places (OLP), Motor Vehicle crime, Common Theft, Shoplifting and Fraud. Update: Overall acquisitive crime has gone down by a significant 21.7% year to date and is at the lowest level seen for the last 5 years, 25.5% lower than the 5 year average. The main categories of acquisitive crime including residential and domestic (shed & garages) housebreaking, thefts from insecure vehicles and shoplifting and frauds have all seen reductions with the exception of housebreaking at commercial premises which sees a slight rise year to date. Efforts will continue to tackle crime in this area. The overall reduction in acquisitive crime is attributed to Common theft, down by 20.9% from 91 to 72 and shoplifting, which has reduced by 39.5% from 76 to 46.
SAP POL 17b	Detection rate for acquisitive crimes	46.7%	46.1%	46.9%	1	Context: This measure relates to the overall detection rate for all acquisitive (Group 3) crime. The nature of investigations into this crime type often means that detections will occur over time as forensic and other enquires yield information which means this figure will be reasonable expected improve over time. Update: The overall detection rate for acquisitive crimes has risen by 0.2 percentage points compared with same period last year and is up by 0.8 points on the 5 year average.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 011	Target known offenders involved in acquisitive crime particularly housebreaking and metal theft	31-Mar-2016	25%	~	The activity strands of intelligence, prevention and enforcement are used to combat recidivist criminals. Often there is significant information available about known offenders, their methods and their associates, and forensic evidence can also be targeted on the basis of such knowledge. Housebreaking is generally lower than any of the past 10 years, and residential premises comprise a minority of locations (21.4%). Many of these residential premises are "bed-sit" type accommodation. On occasion, the same premises can also attract complaints about anti-social behaviour.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 012	Support victims of crime and provide updates on the progress of enquiries	31-Mar-2016	25%	~	The police approach is victim-orientated and will include helping to identify other agencies which might be able to provide assistance specific to a person's requirements. Victims are keen to be updated on incidents, and instructions have been passed to officers to ensure that these are supplied within specific timescales. The crime reporting system is used to ensure that updates are passed. The level of public satisfaction with updates measured by the user satisfaction survey has dropped from 64.1% in the last reporting period to 56.1% April – June 2015. Work is underway to address this with new guidance in relation to updating complainers however the impact of this will take a few months to catch up via the survey.

## 6 Making Roads Safer

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	15/16	Latest Note
Ref.	PT Description	Value	5 Yr Ave	Value	Long Trend	
SAP POL 25a	Number of people killed or seriously injured in road collisions (KSI)	2		1	1	Context: This figure includes all people killed or seriously injured in road collisions and a further breakdown is provided in the update below. Update: There have been no fatalities reported within the 1st quarter of 2015/16 and one serious injury collision.
SAP POL 25b	Number of road collisions resulting in in in	11		12	-	Context: Analysis is routinely undertaken to identify high risk locations for collisions in order that prevention activity can be deployed to these areas. Update: There is no significant variation in the total number of collisions resulting in injury.
SAP POL 25c	Number of People charged with mobile phone offences	27	39.8	15	•	Context: The use of mobile phones while driving, and speeding in vehicles, are recognised as two potential contributory factors in road collisions. Regular speed checks and other initiatives provide the opportunity not only for enforcement of the legislation but also the education of drivers. A focus on driver education has led to a reduction in the number of charges for these offences compared to last year. Operational campaigns against speeding, mobile phones etc. are widely publicised and results reported on through various media.
SAP POL 25d	Number of people charged with speeding offences	44	75.6	245	1	As above. Speeding often features as a local priority in Multi Member Ward Plans. Analysis of plans and results of traffic measurement surveys help to direct resources such as safety camera vehicles to particular locations. Hand held radar

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	15/16	Latest Note
Ref.		Value	5 Yr Ave	Value	Long Trend	
						equipment is also used regularly by local officers and members of the Divisional Roads Policing Unit.
SAP POL 25e	Number of people charged with disqualified driving offences	2	2.6	0		Despite the high engagement with drivers (see PI 25d), the number of persons detected under this category is sitting at zero. Details of known disqualified drivers, and particularly those known to reoffend, are available to staff. The focus which has been given to this offence may be discouraging potential offenders.
SAP POL 25g	Number of detections for Drink/Drug Driving related charges	8	14.8	10		Context: The number of charges from drink or drug related driving incidents reflects a general picture, as one individual can be charged with more than one offence emanating from one incident e.g. if a driver refuses to provide initial sample at locus and then fails station breath test there would be two charges for one incidence of drunk driving. The figures do not therefore provide an exact comparison year on year but allow a more generalised picture to be drawn. Update: There is a slight increase of 2 charges when compared with the previous year however Q1 shows a reduction well below the longer term trend.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 019	Identify problem road locations using collision intelligence and community information	31-Mar-2016	25%	~	A monthly tactical assessment is produced which identifies the location, frequency and severity of road collisions in Clackmannanshire with a view to determining trends which may need to be addressed. By adding road safety priorities from community consultation, a picture of road safety considerations is gained, and appropriate responses planned. This may include increased patrols or static radar checks, or discussion with partners about additional signage or engineering. Road safety concerns raised at community forums are also fed into the process for planning responses.
SAP POL 020	Target road traffic offenders - particularly drink driving and driving whilst disqualified	31-Mar-2016	25%	~	Good information is the cornerstone of this activity. This may come from officers, communities or court/DVLA data. This information allows police to prioritise people who represent the greatest risk on our roads. Consequent tasking to local and traffic officers means police have the right people at the right place at the right time to detect offenders. Equipment in police vehicles has automatic access to relevant data which allows us to be more effective when patrolling or performing specific road checks.
SAP POL 021	Work with VOSA and other partner agencies to carry our high profile road policing operations across Clackmannanshire	31-Mar-2016	25%	~	There have been a number of static checks across Forth Valley which uncovered crimes and offences, and also revealed circumstances surrounding individuals and businesses which allowed partner agencies to apply their own sanctions.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
	Work with partners to provide engineering solutions for safer roads networks	31-Mar-2016	25%	•	There are regular meetings with partners in local authority roads departments as part of the analysis process aimed at identifying problem locations. Discussion among partners allows proposals for addressing issues to be advanced. These will often involve "engineering" solutions in their widest sense, such as improved signage, variations in speed limits and creation of speed restriction features such as road humps.
	Work with partners to educate road users about road safety	31-Mar-2016	25%	~	Prior to the formation of Police Scotland, a variety of road safety structures existed to deliver a range of services in support of local Road Safety Partnerships. The 1988 Road Traffic Act puts a 'statutory duty' on the local authorities to deliver an appropriate road safety education service. Often this was undertaken in partnership with local forces. During the transitional period in which legacy force protocols transfer to Police Scotland, Divisional Road Policing Unit (DRPU) Inspectors will assume responsibility for liaison with local authorities and existing local Road Safety Partnerships. This will ensure that initiatives are supported and local concerns addressed. There will be no 'gaps in service' nationally and DRPU Inspectors will act as interim guardians of this service delivery.

## 7 Achieve high levels of community confidence and satisfaction

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	15/16	Latest Note
Ref.	Pr Description	Value	5 Yr Ave	Value	Long Trend	
SAP POL 26a	Emergency calls response rates			N/A	?	This figure is not currently available.

Covalent	PI Description	Q1 2014/15	Q1 2015/16	Q1 20	15/16	Latest Note
Ref.		Value	5 Yr Ave	Value	Long Trend	
SAP POL 27a	Satisfaction with service delivered by Police Scotland in Forth Valley			74.5%	2	The method previously used by Central Scotland Police to gather information on public satisfaction has recently been replaced by a national process. CSP data is no longer comparable with the national figures, hence there are no data for previous years. Community confidence and satisfaction remains at the core of the approach in Forth Valley Division. Staff are encouraged to focus on the needs of the individual at all stages of contact across all types of situation. Data is currently only available for Forth Valley Division as a whole. Below are the year to date levels of satisfaction with various stages of contact with police / police approach to calls: Treatment by staff on first contact – <b>91.2%</b> Service received at first contact – <b>89.8%</b> Treatment by officers attending incident – <b>86.1%</b> Adequately informed re progress of incident – <b>89.8%</b> Treatment by police in dealing with incident – <b>94%</b>
SAP POL 27b	Number of complaints about Police per 10,000 incidents	21.1		13	1	Context: In order to ensure consistency across all divisions in the reporting levels of complaints about the police a common reporting format has been developed. The data contained in this section of the report applies to Forth Valley Division as a whole and reflects the categories which are currently provided from the national performance system. A single complaint may contain a number of allegations. These may relate to the behaviour of individual members of staff either "On duty" or "Off duty", or to an issue in respect of the "Quality of service" delivered by the organisation. One complain therefore could contain a combination of the different types of allegations. Update: The total number of complaints for this reporting period is 5. There were a total of 8 allegations contained within the 5 complaints, of which all were in relation to the actions of staff whilst on duty, 0 whilst off-duty and 0 were in respect of the quality of service delivered by the organisation.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
SAP POL 034	Ensure policing teams attend local community forums to provide information and record feedback	31-Mar-2016	25%	<b>~</b>	Police are represented at community forums and provide information on performance against local plans and priorities and seek community views on local issues and concerns. This process helps to inform local police planning. A reporting template is being developed in conjunction with community councils to ensure that such a report is always submitted to meetings as a minimum standard of service, where personal attendance is prevented.

Covalent Ref.	Action	Due Date	Progress Bar	Expected Outcome Icon	Latest Note
	Carry out regular public consultation to inform policing priorities and assess public satisfaction with service	31-Mar-2016	25%	~	Community officers undertook a new style community survey which ran to the end of October 2013. The results were used in the formulation of the Local Policing Plan and MMW plans. Community councils, partner agencies and voluntary sector were also consulted for these plans. A further public survey was also hosted on an external website and advertised with the assistance of Clackmannanshire Council. Monthly Public Satisfaction Surveys are being undertaken and reported on currently at Forth Valley Division level.
SAP POL 036	Report on complaints and complaints handling procedures to the local governance body in Clackmannanshire	31-Mar-2016	25%	~	Currently, there is local reporting to the Resources and Audit Sub Committee on the number of complaints and associated allegations, both in respect of individuals' actions and of organisational service delivery. Assessment is ongoing nationally of the format of information which might be produced from the revised complaints IT system. The complaints handling procedure is explained in detail in the information pack issued to members.
SAP POL 037	Work with partners in preparedness for any major event or incident	31-Mar-2016	25%	~	There are well-established structures and processes in place among local authorities, emergency services and businesses to implement plans for responses to major incidents and events. These plans are practised through exercises involving all partner agencies, and are subject to regular review and inclusion of lessons learned. Response plans are also in place in respect of some major business organisations in Clackmannanshire such as Diageo.