
Report to Resources and Audit Committee

Date of Meeting: 21 April 2016

Subject: Council Financial Performance 2015/16

Report by: Chief Accountant

1.0 Purpose

- 1.1 This paper provides an update on the financial performance of the Council to date in respect of both revenue and capital spend for the current financial year, 2015/16. Projected outturns up to March 2016 are set out in the report.

2.0 Recommendations

- 2.1. The Committee is asked to note:

2.1.1 The forecast general fund revenue underspend for the year of £1.849m

2.1.2 Progress on delivering 75% of the planned savings in the year.

2.1.3 The favourable outturn of £0.369m forecast on the Housing Revenue Account

2.1.4 The underspend in General Services capital of £3.664m of which £0.661m are savings in delivery of programme with remainder carried forward to 2016/17.

2.1.5 The underspend on HRA capital of £5.821m of which £3.198m are savings in delivery of programme with the remainder carried forward to 2016/17.

3.0 Background

- 3.1. This overall report summarises the financial position of the Council and complements the more detailed service reporting arrangements. Given that this report consolidates all of the detailed service financial data, it is intended that the Resources and Audit Committee focuses on the corporate financial position.

- 3.2. Outturn positions reflected in this report are based on rigorous reviews of service spending activity by accountants and service managers which have been reinforced through ongoing budget challenge sessions conducted by the Executive Group.

4.0 General Fund Revenue

- 4.1 Appendix A to this paper sets out the revised estimate for each service area. Projected outturns for the full year have been prepared following discussions with Service Managers based on the information available at January 2016.
- 4.2 Overall the Council's net expenditure this year is expected to record an underspend of £1.849m by the end of March this is an additional underspend of £567k since last reported. This movement is made up of Housing (£307k) which is primarily due to an increase in the projection for income in respect of Homeless Units and Resources and Governance (£245k) which is due to further payroll savings, reductions in centralised IT costs and a reduction in PPP costs.
- 4.3 Although the overall Council position is favourable there is an overspend in Social Services of £1.653m. This is mainly due to an overspend in the Residential Schools budget of £1.613m an increase of £138k since last reported in October relating to an additional three placements. The social work financial performance report presented a more detailed update of the trends and management action plan at HH&SC committee on 31 March 2016.
- 4.4 Table 1 below provides an overview of the Council's outturn position within each Service Expenditure area. The commentary aims to flag the **key** reasons for material variances from the approved budget.

Table 1 Summary of Service Budget Variances

Service	Annual Budget	Projected 31.03.16 (under)/over	Commentary
Resources & Governance	£23.553m	(£1.089m)	<p>The projected underspend has increased by £245k since the October outturn with further payroll savings in Accountancy & Governance, a reduction in the IT Support contracts overspend, an underspend in Schools PPP cost and additional underspends in Catering.</p> <p>The main contributors to the underspend are:</p> <p>Employee Costs (£673k). The largest underspends in IT (£152k), Governance (£148k), Accountancy (£130k), Leisure (£93k) and Catering (£60k).</p> <p>Electricity, Gas & Water costs (£180k) with underspends in line with previous projection.</p> <p>Rates (£123k) with back dated refunds received for St. Johns & Claremont Primaries, empty relief received for Limetree House, Greenfield House and Marshill Office. Reductions in RV's and charges for Muckhart & Redwell Primaries & Kilncraigs.</p> <p>Catering (£445k) – school meal income (£94k), other income & rebates (£42k), food cost (£138k) and P1-P3 Free School Meals (£115k). Projected school meal income of £672k is £94k ahead of budget but down c£94k on the prior</p>

Service	Annual Budget	Projected 31.03.16 (under)/over	Commentary
			<p>year.</p> <p>These savings are reduced by the following key overspends:</p> <p>IT £56k centralised maintenance contracts & £65k in costs relating to the 2014-15 Kilncraigs move / Scott Sheridan contractor.</p> <p>HR £32k. Costs incurred for occupational health / physiotherapy referrals / working on wellbeing.</p> <p>Property costs £115k - £50k from unachieved budget saving SS015 & £63k feasibility studies.</p> <p>Asset Management £51k income shortfall in Rents, Design Fees & Other Council Accounts.</p>
Strategy and Customer Services	£6.562m	(£0.331m)	<p>The projected underspend has increased by c£13k since the October outturn to £331k.</p> <p>The main contributors to this underspend being:</p> <p>Payroll costs (£290k) – staff turnover & vacant posts made up by Business Support (£161k), Performance & Strategy (£77k), Customer Services & Libraries (£30k), Member Services (£13k) and Leisure (£10k).</p> <p>Corporate Training (£68k) – expenditure projected at £260k against the budget of £329k.</p> <p>Income generated by Scottish Certificates continues to grow with income projected at £165k, £119k ahead of budget; contributing to a projected income surplus across S&C (excluding Leisure) of (£175k); contributing to non payroll related underspends in Customer Services & Libraries of (c£89k).</p> <p>In addition to payroll underspend an income surplus in Mailroom operation contributes to non payroll related underspends of (c£40k) in Business Support.</p> <p>Leisure Services overspend of £154k is broadly in line with that projected in October. Review underway to identify opportunities to reduce both the income shortfall and cost overspend</p>
Development & Environment Services	£11.678m	(£0.727m)	<p>The projected underspend has increased by £66k since the October outturn with Clacks Works, Land Services & Burial Grounds and Fleet the main contributors to this movement.</p> <p>Underspends attributable to:</p> <p>Sustainability & Implementation, (£159k) reduction in professional fees associated with LDP and transfer of Tilliglen costs to capital.</p>

Service	Annual Budget	Projected 31.03.16 (under)/over	Commentary
			<p>Underspend has decreased due to costs incurred for reports & valuations on land and property that do not relate to capital receipts.</p> <p>Clacks Works underspend of (£98k) due to transfer of C-Mee budget and reduced staff and non staff costs.</p> <p>Waste Management (£216k) related to staffing vacancies and third party waste disposal and recycling costs lower due to higher volumes of recycle and less landfill.</p> <p>Streetcare (£121k) relating to staffing vacancies and reduction in external maintenance work, now being carried out internally by fleet.</p> <p>Land Services & Burial Grounds (£26k), underspends in staff and non staff costs with income in line with budget.</p> <p>Roads & Transportation is underspent by (£35k) with underspends in Staffing, materials, energy costs and third party payments offsetting income shortfall.</p> <p>Fleet is underspent by (£45k) with shortfall in income reducing underspend in Diesel costs.</p> <p>The remaining underspend (£44k) is in Environmental Health (£16k), Trading Standards (£22k) – SLA with Stirling Council and Licensing (£6k).</p> <p>These are reduced by overspends in:</p> <p>Planning £4k & Building Standards £10k due to income shortfalls and an overspend of £4k in Economic Services.</p>
Social Services	£27.836m	£1.653m	<p>Overspends attributable to :-</p> <p>Residential Schools £1,613k overspend has increased from previously reported. This increase relates to an additional 3 placements.</p> <p>Child Care Locality £42k overspend. This relates mainly to a projected overspend of £45k against Transport of Clients. This is a reflection of the number of children accommodated in Foster Care placements outwith the Local Authority. The overspend relates to the cost of transporting children to school by taxi as well as extensive contact arrangements for children following decisions from children's hearings.</p> <p>Child Care Resourcing £133k underspend. Alloa Family Centre is projecting a £175k underspend. This is due to the level of vacant posts the service has sustained over the year. These vacancies are currently being reviewed</p>

Service	Annual Budget	Projected 31.03.16 (under)/over	Commentary
			<p>as part of Making Clackmannanshire Better.</p> <p>Fostering and Adoption is forecasting an overspend of £78k. .</p> <p>Mental Health & Learning Disability Care Service is showing a net overspend of £361k across all care types. This is offset by the £95k underspend within Elderly & Physical Disability Care Management earmarked demographic growth figure of £468k identified in the Zero Based Budgeting.</p> <p>Adult Provision. The reablement service is projecting an overspend of £79k. This is due to an increase in relief staff hours to support the Reablement strategy. Disability Day Care is projecting an underspend of (£188k). This is due to staffing vacancies as a result of the downturn of demand for day care services following the introduction of the charging policy for this service.</p> <p>Management Support underspend (£74k) from staffing vacancies and CJS recharge.</p>
Education	£35.876m	(£0.409m)	<p>January net (£409k) underspend mainly arising from:</p> <p>Early Years (£51k) forecast underspend due to difficulties in filling vacancies (teaching & support staff) and less demand on relief budgets.</p> <p>Primary (£169K) forecast underspend is employee related in particular teachers as a result of recruitment & retention difficulties. There are one-off expenditure items which partially offsets this underspend e.g. pre inspection property works and centre funded IT purchases.</p> <p>Explanation of Secondary projected underspend of (£187K) is similar to the primary sector. There are vacancies, ongoing subject specific recruitment & supply cover difficulties.</p> <p>Since reporting a slight overspend in October ASN is now forecasting (£77k) underspend. This is mainly due to – pupil transport previously outturned on budget, late notification from NHS re additional Learning Assistant funding for complex care pupils, vacancy management & increased placement income.</p> <p>Youth Services (£20K) underspend arising from vacant post.</p> <p>Sports Development now forecast to be slightly</p>

Service	Annual Budget	Projected 31.03.16 (under)/over	Commentary
			<p>under budget (£4k). This is an improved position from October with additional funding from Snowsports Scotland now expected.</p> <p>These underspends are partially offset by £112K overspend in Service Management in relation to Shared Service costs. Additional spend has been incurred in seconding a depute HT to support the school estate strategy including the consultations around Tullibody South & also a DHT to work on reviewing how ICT is used to deliver learning.</p>
Housing	£3.096m	(£0.518m)	<p>The underspend now forecast is £303k greater than that forecast at the end of October. The reasons for the increase in the underspend are detailed below.</p> <p>Income received in respect of the Homeless properties is continuing at a higher level than that envisaged. As the numbers in the Dispersed HPU's and OTSP's remains high the expected reduction in Rent claimed as part of Universal Credit has not materialised.</p> <p>The net cost of Housing Benefits is now expected to be £293k less than budget, £196k of which is in relation to DHP allocation from the DWP.</p> <p>Revenues and Payments underspend is now forecast to be £95k an increase of £64k from October. The main reasons for this is are a reduction of £37k in the prediction for Sheriff Officer Commission that was estimated in October and a reduction in forecast staffing costs.</p>
Executive Team	£0.571m	(£0.010m)	<p>This is a new cost centre that amalgamated CEO, Depute Chief Executive and Executive Director. Previously they were respectively within Resources & Governance and Strategy & Customer Services respectively.</p>
Corporate Adjustments	£1.422m	(£0.324m)	<p>Corporate adjustments reflect corporate savings and provision for possible areas of demand in the year. Currently all savings are expected to be achieved, and growth pressures are required. The saving relates to social services demographic growth (£292k) which is projected within the service but the budget is held corporately to fully quantify the need. Currently expect full demographic allocation to be required.</p>
Non Distributed Costs	£1.235m	£0	<p>Annual pension costs (additional years) outturned on budget.</p>
Total	£111.829m	(£1.755m)	

- 4.5 Appendix A also highlights a number of non-service expenditure and income areas of the Council budget (not detailed in Table 1). Currently all areas are expected to be on budget, with the exception of recharges to non general fund services which is reporting a saving of £94k.
- 4.6 The 2015/16 budget incorporated approved savings of £3.018m. At this point in the year we are able to report that 75% have been achieved to date with expectation that further progress will be made in the remainder of the year. Table 2 below sets this out for each council service portfolio.

Table 2 Budgeted 2015/16 savings progress

Department	Savings full year 15/16 £000	Progress to Date 15/16 £000	Projected full Year Saving £000	Comments
Resources & Governance	499	367	416	FM saving of £50k will not be realised in 2015/16 as it was dependant on buildings being vacant. Additional work is required to the new premises before these moves can take place.
Strategy and Customer	226	226	226	All savings have been achieved.
Development & Environment	714	436	657	Many of the savings have already been implemented with business cases being reviewed and detailed work on how savings will be achieved ongoing for the remaining savings.
Social Services	225	203	203	Unachieved savings relate to £10k in transport costs which are overspent. £11k in equipment & adaptations, this is now part of an MCB business case.
Education	302	158	295	All savings expected to be realised with the exception of £7k for Swimming Programme charges, Easter free swimming delivered, as contract was already in place. Will stop in future years.
Housing	469	448	455	Part of the saving on staffing restructure £14k is unlikely to be achieved in the year due to the need for Homeless standby payments. The service has put in place arrangements to minimise the impact.
Corporate	583	417	583	Work is ongoing for review of working week and savings achievable to be confirmed. VS and income and charging savings achieved.
Total	3,018	2,255	2835	

5.0 Housing Revenue Account

- 5.1 Appendix B to this paper sets out the summary budget for the Housing Revenue Account for this year in accordance with its Business Plan. It is forecast that the Service will achieve a surplus in the year of £5.272m which is £369k greater than budgeted.
- 5.2 Repairs and Maintenance are forecasting an underspend of £98k, the main reason for this is an underspend of £161k for expenditure on Private Contractors as Property Contracts carry out more work. There is also

additional income of £26k from property factoring. Supervision & Management is forecasting an underspend of £120k. There is an underspend of £241k forecast in staffing costs, as vacancies continue to be held pending restructuring. This is offset by costs of Vanguard of £93k that were originally included in the Capital Budget and an increase in Central Support costs of £69k from the original budget.

5.3 Capital Financing costs are expected to underspend by £66k as our borrowing is less than expected. There is also an underspend of £216k forecast in Other Expenses. This is in relation to a reduction in void rent loss, the contribution to the bad debt and a one off reduction in our Insurance costs. These underspends are offset by a shortfall in Rental Income of £131k due to the delay in the new build programme.

6.0 Capital

6.1 General Services

6.2 Appendix C to this paper details the General Services capital programme for the current year where individual projects are listed within the various asset management plans.

6.3 Overall, the General Services capital programme is expected to record an underspend of £3.664m against the £9.970m gross budget. Of this underspend £3.003m is expected to be carried forward to 2016/17 due to revised timing of project expenditure. Overall this is a movement of £1.083m from the previous reported underspend projected as at October 2015 which is mainly due to staff resourcing for initial project implementation.

6.4 A summary of the projected outturn position and movement for each of the Asset plans is shown in the table below.

Table 3 General Services Capital Budget Variances

Asset Plan	Variance October (£000)	Variance January (£000)	Movement (£000)	Comments
Corporate	(294)	(501)	(207)	Realignment of Projects to future years to bring into line with Community Investment Strategy. Tullibody works to be completed in 16/17.
Property	(894)	(1,349)	(455)	Programming of work has been realigned to 16/17 in line with the school estate management plan agreed with education. Projects delayed in 15/16 due to staff resourcing, works to be completed in 16/17.
Roads	(65)	(252)	(187)	Procurement delays due to staff absences in roads service. Works to be completed in 16/17.
Land	(491)	(575)	(84)	Works at Millglen and Cemeteries

Asset Plan	Variance October (£000)	Variance January (£000)	Movement (£000)	Comments
				strategy works carried forward to 16/17.
Fleet	(489)	(509)	(20)	Programme reprofiled in line with current service restructuring
IT	(348)	(478)	(130)	Social Work Integration System on hold with £145k carried forward into 16/17. Savings in 15/16 of £198k due to cost of finance system being less than estimated.
Total Capital Programme	(2,581)	(3,664)	(1,083)	

Housing Revenue Account

6.5 Appendix D to this paper details the HRA capital programme for the current year where individual projects are listed within the various asset management plans.

6.6 The current net HRA Capital Budget is now £13.356m. The expenditure forecast is £7.535m showing a projected outturn of £5.821m. Of this it is anticipated that £2.623m will be required to be carried forward to next year. The details of the projects where a carry forward is required are included in Appendix D

6.7 The significant projects that contribute to the underspend of £3.198m are detailed in Table 4 below and comments are also recorded in Appendix D:

Table 4 HRA Capital Budget Variances

Project	Variance (£000)	Comments
Photovoltaic Panels	(1,710)	Project not progressed as Feed In Tariff reduced resulting in reduced project viability.
Structural Works	(110)	Less expenditure on Asbestos as programme moves away from Kitchens & Bathrooms
Window Programme	(132)	First window replacement programme for some time. Robust contract terms and management has resulted in underspend
Demolitions	(65)	Cost of demolishing The Orchard less than budget.
Kitchen Renewal	(221)	Programme has now identified properties that require an upgrading. A carry forward will be required into 2016/17.

Project	Variance (£000)	Comments
Housing Business Management System	(99)	Vanguard costs are now included in Revenue
Damp/Rot	(180)	Investment in Heating Programme has resulted in less expenditure on Damp/Rot.
Environmental & Footpath	(301)	Saving on costs of old Streetscape, Roads & Footpaths and Sauchie Main Street.
Conversions/Upgradings	(113)	No projects for miscellaneous budget
Sale of Council Property	(278)	There are more sales than predicted as the deadline for applying approaches

7.0 Conclusions

- 7.1 General Services revenue spend is anticipated to record an underspend of £1.849m.
- 7.2 There is continuing progress in delivering the approved savings of £3.018m.
- 7.3 The Housing Revenue Account is anticipating an underspend of £369k.
- 7.4 The current review of the capital programme indicates a projected underspend in the year (including carry forwards) of £3.664m on General Services Capital. Detail on each project is shown in appendix C.
- 7.5 The HRA Capital Programme indicates an underspend (and savings) of £3.198m as detailed above.

8.0 Sustainability Implications

- 8.1 None

9.0 Resource Implications

9.1 Financial Details

- 9.2 The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate. Yes

- 9.3 Finance have been consulted and have agreed the financial implications as set out in the report. Yes

9.4 Staffing

- 9.5 None

10.0 Exempt Reports

10.1 Is this report exempt? Yes (please detail the reasons for exemption below) No

11.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities** (Please double click on the check box)

- The area has a positive image and attracts people and businesses
- Our communities are more cohesive and inclusive
- People are better skilled, trained and ready for learning and employment
- Our communities are safer
- Vulnerable people and families are supported
- Substance misuse and its effects are reduced
- Health is improving and health inequalities are reducing
- The environment is protected and enhanced for all
- The Council is effective, efficient and recognised for excellence

(2) **Council Policies** (Please detail)

12.0 Equalities Impact

12.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?
Yes No

13.0 Legality

13.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

14.0 Appendices

14.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

Appendix A Council summary of expenditure

Appendix B HRA Revenues

Appendix C General Services Capital

Appendix D HRA Capital

15.0 Background Papers

15.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

Yes (please list the documents below) No

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NAME	DESIGNATION	SIGNATURE
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	Annual Budget 2015/16	Budget to January 16	Actual to January 16	Outturn to March 16	Budget to Date v Actual to Date	Variance Budget v Outturn
Service						
Resources & Governance	23,553	19,988	18,539	22,464	(1,448)	(1,089)
Strategy & Customer Services	6,562	5,567	5,079	6,232	(489)	(331)
	30,115	25,555	23,618	28,695	(1,937)	(1,420)
less Allocated to Non General Fund	(1,544)			(1,638)	0	(94)
	28,571	25,555	23,618	27,057	(1,937)	(1,514)
Social Services	27,836	21,415	23,573	29,489	2,158	1,653
Education	35,876	29,839	28,964	35,466	(875)	(409)
Housing	3,096	2,378	2,145	2,577	(233)	(518)
Development & Environmental Services	11,678	9,613	7,983	10,950	(1,630)	(727)
Executive Team	571	435	360	561	(76)	(10)
Corporate Adjustments	1,422			1,098	0	(324)
Misc Services - Non Distributed Costs	1,235			1,235	0	0
Service Expenditure	110,285	89,236	86,642	108,435	(2,593)	(1,850)
Add Requisitions from Joint Boards						
Central Scotland Valuation	351			351	0	0
	110,636	89,236	86,642	108,786	(2,593)	(1,850)
Add / (Deduct)						
Interest on Revenue Balances	(52)			(85)	0	(33)
Loan Charges	9,401			9,435	0	34
Contribution to Bad Debt Provision	200			200	0	0
	120,185	89,236	86,642	118,336	(2,593)	(1,849)
Sources of Funding						
General Revenue Funding/Non-Domestic Rates	(94,098)			(94,098)	0	0
Council Tax	(18,278)			(18,278)	0	0

Council Tax Reduction Scheme	(3,520)		(3,520)	0	0
Contribution from Reserves	(1,979)		(1,979)	0	0
Application of unapplied Capital receipt	(1,936)		(1,936)	0	0
Contribution from Earmarked Reserves	(374)		(374)	0	0
	<u>(120,185)</u>	<u>0</u>	<u>0</u>	<u>(120,185)</u>	<u>0</u>

Projected (Surplus) / Shortfall	<u>(0)</u>	<u>89,236</u>	<u>86,642</u>	<u>(2,948)</u>	<u>(2,593)</u>	<u>(2,948)</u>
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HRA Budget v Outturn
As at January 2016

APPENDIX B

This is the second financial year of the Property Contracts being included within the Housing Revenue Account. The net costs of the Property Contracts are included as a cost of the Repairs and Maintenance of the Council Housing Stock.

The Service has the ambition to become one of Scotland's leading providers of local authority housing. To help achieve this Vanguard consultants have been engaged as part of the housing business management system improvement project to work with staff to redesign work. The aim is to transform the service by involving people in the organisation in the redesign of the process.

	Budget 15-16 £'000	Outturn 15-16 £'000	Variance 15-16 £'000
HRA	<u>-4,903</u>	<u>-5,272</u>	<u>-369</u>
Private Contractors -Underspend now anticipated based on costs through the ledger to date. This is as a result of the Service ensuring that as much work as possible is done by Property Contracts.	355	194	-161
Void Houses - Saving after stopping of Decoration Allowance and PCU now carrying out the work.	63	25	-38
General Maintenance - Income in respect of rechargeable repairs help offset costs.	0	-16	-16
Cyclical Maintenance	0	0	0
Property Factors -Income now generated charging for common repairs	0	-26	-26
Gas Contract	10	11	1
Minor SW Repairs	0	0	0

Property Contracts - Reduction in Income from General Fund offset by less expenditure on Supplies & Services	4,842	4,985	143
Service Manager - Increased costs for Central Support from that included in original budget and overspend on Supplies & Services	1,352	1,432	79
Tenancy & Estate Management - Saving within Staffing as a result of job share, voluntary severance and Staff Training costs lower than budget.	816	773	-44
Housing Business Management - Vacant post has resulted in staffing saving of £24k. The costs of Vanguard of £93k are included here whereas the original budget was included as Capital.	285	353	68
Housing Options - Postholder taken Voluntary Severance post not filled and lower spend on training during Vanguard process.	458	428	-30
HRA General Staff - Rates Refund for previous years processed and no corporate training during Vanguard process.	213	151	-62
Housing Investment Team - Current staff vacancies that are being reviewed as part of restructure. Will be taken up by increase in number of Grade 6 Housing Officers.	359	266	-92
Investments Team - Small underspend on cost transfer from other Service	32	21	-11
Community Engagement - Lower cost anticipated on Tenants Survey	49	20	-29
Housing Capital - 2015-16 costs take account of Principal and Interest overcharged in 2014-15.	3,101	3,035	-66

Tenancy Overheads - Now predicting an underspend on Void Rent Loss of £139k as levels of Voids have reduced. An underspend of £43k in respect of the contribution to bad debts is also predicted. The insurance cost is expected to be a saving of £74k this year as there is no requirement to contribute to the Insurance Fund.

943 688 -255

Garden Aid - Overspend predicted on current costs this year.

96 100 4

Special Uplifts - Overspend predicted on current costs this year.

110 133 23

Pest Control - Overspend predicted on current costs this year.

13 25 12

Rents - Delay in the New Build programme from that included in the Business Plan has resulted in shortfall.

-17,999 -17,868 131

-4,903 **-5,272** **-369**

General Services Capital Programme Budget 2015/16		Annual Budget 2015/16	Actual Expenditure to 31/01/16	Actual Income to 31/01/16	Net Expenditure to 31/01/16	Projected Out-turn 31.03.16	Variance Projected v Actual	October Variance	Out-turn Movement	Comments	Savings in 15/16	C/Fwd to future years	Total underspend / overspend
APPENDIX C													
Service / Project Name													
Corporate Asset Management Plan													
Towns Centre Initiative Tillicoultry	20,000	0	0	0	0	(20,000)	(20,000)	0	0	Works to be agreed for future years.		(20,000)	(20,000)
Village / Town Centre Initiative (Phase 1: Sauchie)	114,100	78,660	0	78,660	80,000	(34,100)	(34,100)	0	0	Cost of final works less than original budget.	(34,100)		(34,100)
Village and Small Towns Initiative Phase 2(Tullibody)	334,950	16,822	0	16,822	35,000	(299,950)	(95,000)	(204,950)	0	Due to delay in owner/occupiers signing mandates works have been delayed into 2016/17.		(299,950)	(299,950)
Safer Routes To Communities	100,000	0	0	0	0	(100,000)	(100,000)	0	0	No spend in 15/16. To be aligned with the Making Clackmannanshire Better Project.		(100,000)	(100,000)
Street Lighting Improvements	40,000	34,629	0	34,629	38,000	(2,000)	0	(2,000)	0	Committed spend for 15/16 - Tullibody - Slightly less than estimated budget	(2,000)		(2,000)
Tullibody - Install Table at TronCourt	20,000	0	0	0	0	(20,000)	(20,000)	0	0	No spend in 15/16. To be aligned with the Making Clackmannanshire Better Project.		(20,000)	(20,000)
Parks, Play Areas & Open Spaces	50,000	18,611	0	18,611	50,000	0	0	0	0	Budget fully committed in 15/16			
Community Grants	75,000	39,109	0	39,109	50,000	(25,000)	(25,000)	0	0	Due to current uptake it is anticipated that the full allocation will not be committed in 2015/16	(25,000)		(25,000)
Corporate Asset Management Plan Total	754,050	187,831	0	187,831	253,000	(501,050)	(294,100)	(206,950)			(61,100)	(439,950)	(501,050)
Property Asset Management Plan													
3-12 SCHOOL DEVELOPMENT	1,298,190	290,770	0	290,770	658,780	(639,410)	(195,090)	(444,320)	0	Due to staff resourcing works are being completed in 2016/17	(157,630)	(481,780)	(639,410)
2YR OLD SCHOOL DEVELOPMENT	440,920	166,218	0	166,218	259,110	(181,810)	(181,810)	1	1	Short term planned works completed in 15/16 to achieve statutory requirement for 2 yr old provision. Longer term plans to be carried out in future years.		(181,810)	(181,810)
ADDITIONAL 3-4 YRS	30,000	5,988	0	5,988	6,000	(24,000)	(30,000)	6,000	6,000	Adaptations previously planned no longer required.	(24,000)		(24,000)
Free School Meals Equipment	45,250	3,086	0	3,086	4,000	(41,250)	0	(41,250)	0	Due to service redesign, project for Freezers at Class Cuisine will be completed in 16/17		(41,250)	(41,250)
Childrens Residential Unit	250,000	0	0	0	10,000	(240,000)	(240,000)	0	0	Surveys and architects fees only in 15/16. Options appraisal currently being undertaken for presentation to council.		(240,000)	(240,000)
Alva Autism Unit	8,400	(7,054)	0	(7,054)	(7,054)	(15,454)	0	(15,454)	0	Retentions less than expected	(15,454)		(15,454)
Lornhill Academy - Floodlights	0	0	(151,178)	(151,178)	0	0	0	0	0	Discussions with Sport Scotland ongoing to establish if funding can be used for another purpose if decision from Education committee is that this does not align with council priorities. Any unspent grant will have to be repaid.			
Alloa Town Centre Regeneration: Speirs Centre	0	7,395	(19,011)	(11,616)	35,000	35,000	0	35,000	35,000	Final Retention to be paid of £46K.	35,000		35,000
Redwell	0	(110,932)	0	(110,932)	15,000	15,000	0	15,000	15,000	Final Retention to be paid. Higher asset management fees due to the number of defects that have required rectification.	15,000		15,000
Tillicoultry Asset Plan: Redevelop existing CAP/Library to housing	0	1,980	0	1,980	1,980	1,980	1,980	0	0	Final Retention paid.	1,980		1,980
Property Asset Management Improvements - Kelliebank	226,000	215,540	0	215,540	226,000	0	0	0	0				
Kilncraigs	37,000	(46)	0	(46)	37,000	0	0	0	0				
Demolition of Alva Pool	150,000	22,319	0	22,319	120,000	(30,000)	0	(30,000)	0	To be completed by Mar 16. Tender less than budgeted	(30,000)		(30,000)
Heritage Centre Improvements	371,700	41,726	0	41,726	205,700	(166,000)	(166,000)	0	0	Planned works for War memorials and Marshill House to be completed by March 16. Works completed is dependant on weather and costs from tenders. Works for Greenside Cemetery to be carried forward to 16/17		(166,000)	(166,000)
Clearing of Claremont Site	83,000	0	0	0	0	(83,000)	(83,000)	0	0	Budget not required. Property Sold.	(83,000)		(83,000)
Alloa Town Hall	72,960	36,794	0	36,794	92,960	20,000	0	20,000	20,000	Heating works tender higher than expected.	20,000		20,000
Football Pitch & Running Track	0	(19,500)	0	(19,500)	0	0	0	0	0	Final account in dispute with contractor.			
TOTAL PROPERTY ASSET MGT	1,244,310	191,309	(170,189)	21,120	740,586	(503,724)	(503,724)	(16,704)					
Property Asset Management Plan Total	3,013,420	654,286	(170,189)	484,097	1,664,476	(1,348,944)	(893,920)	(455,023)			(238,104)	(1,110,840)	(1,348,944)
Roads Asset Management Plan													
Bridge Strengthening	96,000	49,882	0	49,882	50,000	(46,000)	0	(46,000)	0	Design & Procurement for Bridge at Menstrie will not be completed until 16/17		(46,000)	(46,000)
Flood Prevention	108,000	9,096	0	9,096	108,000	0	0	0	0	Fully committed in 15/16			
Road & Footway Improvements (SRMCS), including town centres	1,601,000	1,542,513	0	1,542,513	1,601,000	0	0	0	0	Fully Committed in 15/16			
Accident Prevention, CWSS, Traffic Management Schemes, National Cycle Routes	145,000	165,581	0	165,581	26,000	(119,000)	0	(119,000)	0	Planned works increased to £773K. Grants of £453K being received in 15/16. Works cannot be completed on part of route due to weather. Will be completed in 16/17.		(119,000)	(119,000)
National Cycle Route	175,000	0	0	0	110,000	(65,000)	(65,000)	0	0	Procurement delays due to staff absences. Works being completed in 16/17.		(65,000)	(65,000)
Street Lighting	295,400	141,511	0	141,511	265,400	(30,000)	0	(30,000)	0	Schemes prioritised for column replacements.	(30,000)		(30,000)
Plugged in Places	0	46,997	(47,286)	(288)	0	0	0	0	0	This project is fully grant funded			
Integrating Rail to Alloa	0	0	0	0	0	0	0	0	0	Funding ringfenced for Alloa Rail			
B9140 Realignment of Bends	614,600	622,490	0	622,490	622,490	7,890	0	7,890	7,890	Project completed in 15/16. Slightly over estimated budget.	7,890		7,890
Roads Asset Management Plan Total	3,035,000	2,578,070	(47,286)	2,530,784	2,782,890	(252,110)	(65,000)	(187,110)			(22,110)	(230,000)	(252,110)

General Services Capital Programme Budget 2015/16		Annual Budget 2015/16	Actual Expenditure to 31/01/16	Actual Income to 31/01/16	Net Expenditure to 31/01/16	Projected Out- turn 31.03.16	Variance Projected v Actual	October Variance	Out-turn Movement	Comments	Savings in 15/16	C/Fwd to future years	Total underspend / overspend
APPENDIX C													
Service / Project Name													
Land Asset Management Plan													
Cemeteries Strategy	200,000	0	0	0	0	(200,000)	(200,000)	0	0	Preparatory works not completed. Land not ready for use until 16/17.		(200,000)	(200,000)
Keilarsbrae Skatepark	0	(3,083)	0	(3,083)	0	0	0	0	0	Retention only.			0
Footpath, Mill Glen, Tillicoultry	375,000	72,519	0	72,519	75,000	(300,000)	(275,000)	(25,000)	0	Works to commence in March 2016 over a 3 month period as agreed at Council on 22nd October 2015.		(300,000)	(300,000)
Wheeled/Litter Bins / Strategic Waste Fund	43,000	35,988	0	35,988	43,000	0	0	0	0	Fully Committed in 15/16			
Drainage	50,000	2,737	0	2,737	34,000	(16,000)	(16,000)	0	0	Drainage works reprofiled in line with the Making Clackmannanshire Better Programme.	(16,000)		(16,000)
Bowmar Area Enhancements	108,570	750	0	750	50,000	(58,570)	0	(58,570)	0	Alloa Skate Park will be completed in 15/16. Full cost is 50% grant funded.	(58,570)		(58,570)
Land Asset Management Plan Total	776,570	108,911	0	108,911	202,000	(574,570)	(491,000)	(83,570)	0		(16,000)	(558,570)	(574,570)
Fleet Asset Management Plan													
Vehicle Replacement Programme	1,071,000	394,836	(31,349)	363,487	561,720	(509,280)	(488,500)	(20,780)	0	Fleet programme reprofiled to meet needs of services in line with current service restructuring.	(125,780)	(383,500)	(509,280)
Fleet Asset Management Plan Total	1,071,000	394,836	(31,349)	363,487	561,720	(509,280)	(488,500)	(20,780)	0		(125,780)	(383,500)	(509,280)
IT Asset Management Plan													
IT Hardware Software	0	0	0	0	0	0	0	0	0				
Additional IT funding for major core systems(Payroll)	100,000	52,537	0	52,537	100,000	0	0	0	0				
Network Infrastructure	25,000	24,745	0	24,745	25,000	0	0	0	0				
Servers & Storage	45,000	47,797	0	47,797	45,000	0	0	0	0				
Security Systems	70,000	9,113	0	9,113	70,000	0	0	0	0				
Telephony (Provision of telephony services)	0	0	0	0	0	0	0	0	0				
Schools (maintenance & upgrade)	240,000	118,660	0	118,660	240,000	0	0	0	0				
Desktop Replacement Programme	30,000	3,861	0	3,861	30,000	0	0	0	0				
Software (replacements & upgrades)	60,000	18,861	0	18,861	60,000	0	0	0	0				
Business Continuity	30,000	18,140	0	18,140	30,000	0	0	0	0				
Contingency (essential replacement)	0	125	0	125	0	0	0	0	0				
Social Work Integrated System	145,000	0	0	0	0	(145,000)	(115,000)	(30,000)	0	Data migration on hold, awaiting formal decision on future of the project.	(145,000)	(145,000)	(145,000)
New Financial Ledger	500,000	116,439	0	116,439	167,000	(333,000)	(233,000)	(100,000)	0	Capital Project cost less than original estimate	(198,000)	(135,000)	(333,000)
Telecare	75,000	52,618	0	52,618	75,000	0	0	0	0				
IT Asset Management Plan Total	1,320,000	462,896	0	462,896	842,000	(478,000)	(348,000)	(130,000)	0		(198,000)	(280,000)	(478,000)
Total Capital Programme	9,970,040	4,386,830	(248,823)	4,138,006	6,306,086	(3,663,954)	(2,580,520)	(1,083,433)	0		(661,094)	(3,002,860)	(3,663,954)
General Capital Grant													
General Capital Grant	(6,411,400)	0	(5,342,830)	(5,342,830)	(6,411,400)	0	0	0	0				
Total Capital Programme	3,558,640	4,386,830	(5,591,653)	(1,204,824)	(105,314)	(3,663,954)	(2,580,520)	(1,083,433)	0		(661,094)	(3,002,860)	(3,663,954)

Housing Capital Programme 2015/16 to 2019/20: Period to Jan 2016 update	15-16 Net Budget	Net Expenditure to 31/01/16	Projected Outturn 31/03/16	Variance Budget v Projected	Budget to Date v Actual to date	Comment	Carry Forward to 2016-17
SCOTTISH HOUSING QUALITY STANDARD							
TACKLING SERIOUS DISREPAIR							
PRIMARY BUILDING ELEMENTS							
Structural Works	150,000	28,884	40,000	(110,000)	(83,616)	It is now forecast that this budget will underspend. This is as a result of the change in focus in the Capital Programme away from the Kitchens and Bathrooms.	0
SECONDARY BUILDING ELEMENTS							
Damp/Rot	244,500	31,995	65,000	(179,500)	(151,380)	As there is now a term contract in place that is being tightly managed an underspend is now forecast. There is now less spend on Damp/Rot problems as a consequence in the recent investment in the Heating Programme.	0
Roofs / Rainwater / External Walls	1,032,500	369,437	712,811	(319,689)	(404,938)	The new 2014-17 programme has started in Tullibody and Sauchie. Due to the inclement weather this winter the programme has been delayed and a carry forward is required.	310,000
Window & Doors - External Doors	521,700	107,847	389,390	(132,310)	(283,428)	Programme started and making good progress. Due to tight tender document possible underspend of £130k . This is the first window replacement programme being managed by the team and unsure what difficulties may be encountered.	0
ENERGY EFFICIENCY							
Full/Efficient Central Heating	4,107,000	1,641,369	1,863,000	(2,244,000)	(583,881)	The Bowmar CESP contract has now entered the Latent Defects stage. 2015-16 HEEPS programme delay in starting carry forward required.	534,000
MODERN FACILITIES & SERVICES							

Kitchen Renewal	700,000	239,871	316,000	(384,000)	(285,129)	This programme has identified that there are a lot of refusals coming forward. Carry forward required to allow Property Contracts to finish those properties that have been identified.	163,000
Bathrooms	850,000	834,965	869,000	19,000	197,465	Bathroom replacement contract with Mitie now finished. Property Contracts completing those bathrooms that have been refused previously.	
HEALTHY, SAFE & SECURE							
Safe Electrical Systems/ CO Detectors	298,000	223,209	298,000	0	(291)	With the Testing contract last year being cancelled due to poor performance the Testing and Rewiring contract is now being run under one contractor.	0
Communal Areas (Environmentals)	433,000	197,202	289,000	(144,000)	(127,548)	Scotshield are progressing with the main contract. Carry forward required to complete those door entries that are off mixed tenure.	144,000
NON-SHS ELEMENTS PARTICULAR NEEDS HOUSING (CITC)							
Conversions & Upgradings	150,000	36,662	36,665	(113,335)	(75,838)		0
Disabled Adaptations	50,000	42,044	50,000	0	4,544	PCU currently working on programme. This programme is operated on a demand led basis.	
Water Supply Pipe Replacement	0	0	0	0	0		0
Demolitions	114,600	45,676	50,000	(64,600)	(40,274)	Orchard demolition now complete with an underspend.	2,000
Environmental & Footpath Improvement/Feasibility Work	732,000	167,269	305,500	(426,500)	(381,731)	Low expenditure at present. Saving of £150k forecast in old Streetscape Budget and £51k from last phase of Sauchie Main St. Current year MCB carry forward.	125,500
	1,046,600	291,651	442,165	(604,435)	(493,299)		
Council New Build Housing (Transforming Communities)							
Hallpark New Build	50,000	11,660	50,000	0	(30,005)	Project completed and handover now actioned with retention due in 2015-16 once latent defects have been sorted.	
Fairfield New Build	1,255,000	357,806	915,000	(340,000)	(687,986)	The project has been delayed as a result of design requirements. On site now with expenditure expected to be complete early next financial year. Carry forward required to complete project.	340,000
Tillicoultry Community Centre Phase 1a	1,236,000	951,398	1,235,860	(140)	(78,560)	Contract progressing well with regular monthly valuations being paid. Some costs may slip into 2016-17 with subsequent carry forward required.	

Tillicoultry Community Centre Phase 1b	229,000	0	0	(229,000)	(190,826)	This is part of the above project and valuations are currently being done with a view to Kingdom purchasing four units from this phase.	177,000
Tillicoultry Community Centre Phase 2	20,000	0	20,000	0	(16,666)	Tilly phase 2 now being taken forward with Kingdom who are acquiring the four units identified in ph 1b above. Cost for land acquisition.	
The Orchard	828,000	0	0	(828,000)	(689,972)	This project is on hold pending the outcome of the discussion regarding new school provision in Tullibody.	828,000
Off The Shelf Purchase	669,000	333,870	821,740	152,740	(223,607)		
Off The Shelf Refurbishment	295,200	192,876	194,500	(100,700)	(53,114)	With the houses not being purchased until later in the year a carry forward for the refurbishment is required.	
Council New Build Housing (Transforming Communities)	4,582,200	1,847,610	3,237,100	(1,345,100)	(1,970,737)		1,345,000
Other Costs / Housing Business Management System	110,400	11,500	11,500	(98,900)	(71,300)	Work undertaken by Northgate, Vanguard work now transferred to Revenue.	0
TOTAL CAPITAL EXPENDITURE	14,075,900	5,825,544	8,532,966	(5,542,934)	(4,258,079)		2,623,500
SALE OF COUNCIL PROPERTY	(720,000)	(872,154)	(998,000)	(278,000)	(332,154)	Level of House Sales will produce more income than originally allowed for in the budget.	
NET EXPENDITURE	13,355,900	4,953,392.52	7,534,966	(5,820,934)	(4,590,230)		

