

CLACKMANNANSHIRE COUNCIL

Report to CLACKMANNANSHIRE COUNCIL

Date of Meeting: 10 November 2016

Subject: INTEGRATION OF HEALTH AND SOCIAL CARE SERVICES

Report by: Shiona Strachan, Chief Officer

1.0 Purpose

- 1.1. The paper provides an update to Clackmannanshire Council on the progress to plan and implement health and social care integration in line with the provisions of the Public Bodies (Joint Working)(Scotland) Act 2014 and the accompanying guidance and regulations.
- 1.2. The report builds on the previous report to the Housing, Health & Care Committee on 28 January 2016 and to Clackmannanshire Council on 11 August 2016.

2.0 Recommendations

The Council is asked to note :

- 2.1. the progress of planning and implementation in respect of the integration of health and social care services for adults.
- 2.2. the projected overspend and the work being carried out to develop a recovery plan.

3.0 Considerations

- 3.1. The Integration Joint Board met on 22 June and 21 September 2016. This paper provides a summary of activity and decisions taken at the two Integration Joint Board meetings. The next meeting of the Integration Joint Board is on 16 November 2016.

Programme Board and Work Streams

- 3.2. The Integration Joint Board receives regular updates on the work stream progress from the Programme Manager.
- 3.3. Key Progress to date :
 - Work force analysis has been undertaken and is being considered by the HR/Workforce work stream
 - The Participation and Engagement work stream have concluded an action plan development workshop and will present the output to the Strategic Planning Group in October 2016 and the Integration Joint Board in November 2016 for approval.

- Finance and Governance work stream colleagues are collaborating to develop a scheme of delegation for the Integration Joint Board. The draft Scheme will be presented to the Integration Joint Board at the next meeting on 16 November 2016.
 - The Partnership now has access to the secure Information Statistics Division (ISD) web page which will provide access to the core suite of integration indicators to inform the development of the annual performance report.
- 3.4 Following the review of the work stream it has been agreed that the Programme Board will be stood down and the Chief Officers will attend the remaining work streams and maintain the current Chief Officer meetings. The remaining work streams are – Finance; Governance; HR[incorporating work force and OD] ; and Performance. The Data Sharing partnership will continue as a Forth Valley planning group while Risk Management, Participation and Engagement will be locally managed. Clinical and Care Governance is also moving to a business as usual position with the establishment of the agreed forum.
- 3.5 One of the key areas of planning work relates to the development of the annual performance report which requires to be approved and by published by the Integration Joint Board by 31 July 2017.

Locality Plan Development

- 3.6 The Integration Joint Board, at its 22 June 2016 meeting approved the proposed Locality Planning development process for the three planning localities and a further progress paper was considered at the Board on 21 September.

The Locality Plans will be informed by :

- Engagement Reports (Published January 2016)
- Clackmannanshire & Stirling Health and Social Care Partnership
- Strategic Needs Assessment (Published January 2016)
- Locality Profiles for the three Localities
- Workforce Analysis
- Staff Engagement Sessions (Summer 2016)
- GP Locality Planning priorities
- Mapping of key strategic priorities
- Mapping of key improvement priorities
- Draft Locality Plans will be presented to Strategic Planning Group in October & November 2016 for approval to proceed to the Integration Joint Board. Draft Locality Plans will subsequently be presented to the Integration Joint Board for approval to consult publicly on 1 February 2016.

Market Position Statement

- 3.7 As part of the Strategic Plan, partnerships are required to develop an accompanying Market Position Statement. The Market Position Statement will set out :

- What support and care services people need and how they need them to be provided.
- The support and services available at the moment, and the gaps in any services.
- What support and care people will need in the future.
- What the care and support will be like locally, how it will be funded and purchased.
- How commissioners want to shape the opportunities that will be available.

The engagement sessions with providers, staff, service users and carers are currently being planned for November/early December 2016.

Audit Committee and Integration Joint Board Accounts

- 3.8 At the 22 June 2016 Integration Joint Board meeting the Board approved the proposal to create an Audit Committee of the Board, along with draft terms of reference. The Board further approved John Ford, Integration Joint Board Vice Chairperson as the Chairperson of the Audit Committee.
- 3.9 The first meeting of the Audit Committee was held on 1 September 2016 where the first unaudited annual accounts were considered. The audited accounts were approved by the Integration Joint Board on the 21 September 2016 and will be published by 30 September 2016.

Financial Reporting and Forecast Financial Position for year to 31 March 2017

- 3.10 In line with the terms of the Integration Scheme and the financial reporting protocol agreed via the Finance Workstream the Integration Joint Board will receive regular financial reports. There is some work required to align the reporting cycles across the partners.
- 3.11 The current projected overspend is £1.204m [net] for the year to 31 March 2017.

Clackmannanshire Council	£0.849m
NHSFV	£0.000m
Stirling Council	£0.355m

- 3.12 The Integration Joint Board has agreed the development of a budget recovery plan with a report back on progress to the November Board meeting.
- 3.13 An additional impact of the projected overspend is that the remaining balances from the Integration Fund and Partnership Funding Streams will be held to meet the current projected overspend until confidence is in place that the partnership can deliver a balanced financial position.
- 3.14 The issues relating to the living wage for providers in the partnership is currently being worked through and remains a challenge as we work towards full implementation in line with the Scottish Government guidance. The issues relating to payments for sleepovers has been highlighted as a risk to the forecast financial position. However steps are being taken to mitigate the impact as far as is possible.
- 3.15 There is close working between the services to ensure that the budget recovery process and plan is consistent with the Strategic Plan and Priority Based Budget options.

Internal Audit Report

- 3.16 The Integration Joint Board received the first internal audit report which provides assurance in respect of the key arrangements in place as well as the ongoing and planned work during 2016/17. The arrangements in place are noted to be in line with expected progress at this stage. The report does draw attention to the need to develop and implement a Scheme of Delegation. Work on the Scheme of Delegation is now complete and will be presented to the next Integration Joint Board meeting.

Integration Joint Board Membership

- 3.17 The Chief Social Work Officers have been appointed. Further consideration is required to define the role of the two Chief Social Work Officers in respect of the Integration Joint Board and with their appointment work can now re commence on the clinical and care governance framework.

Public Audit Committee

- 3.18 The Chief Officer attended Public Audit Committee on 15 September 2016 to provide evidence to the Committee who were keen to hear from two integration joint boards about how the new health and social care arrangements are working in practice. A recording of the session can be accessed here : http://www.scottishparliament.tv/20160915_audit

Commissioning

- 3.19 At the September meeting of the Board the first two commissioning decisions were taken in relation to the provision of independent advocacy services and care at home services.

Neighbourhood Models of Care

- 3.20 At the meeting of the Integration Joint Board on 22 June 2016 approval was granted to develop an outline business case in relation to models of neighbourhood care using the principles of Buurtzorg and building on the work already taking place in the area in relation to 'working with our communities'. The Board further approved the continued engagement with the Scottish Government with a view to securing a pilot programme to establish a multi disciplinary model of neighbourhood care and the Partnership are awaiting the outcome of this engagement.
- 3.21 A small project team have begun conversations about the shape of the local model and 'what success would "look like" for the partnership and have continued engagement with the Scottish Government. A draft project initiation document has been developed and discussion has taken place with Highland Council in relation to seeking some support for two sessions currently being planned for November to engage with the key staff and practitioners and local stakeholders – and to draw on the experience of Highland in establishing integrated service models for health and social care in a rural setting. With additional input from the Scottish Social Services Council (SSSC) in relation to opportunities for reflective learning to support team building. This work will sit within the context of the wider development of the localities and community based approaches in Stirling. The pilot area should provide a baseline model for service delivery for Clackmannanshire which would need to be adapted to ensure a fit with the local community based work .

Carers (Scotland) Act 2016 – Implementation Steering Group

- 3.22 The Scottish Government are working on preparations for the implementation of the Carers (Scotland) Act 2016, in particular working on key issues necessary for the successful implementation and developing the regulations which underpin the Act along with the statutory guidance. The Act's provisions will cover both adult and

young carers and has implications for social care and health services beyond those delegated to the Integration Joint Board. The package of provisions in the Act which will come into force 2017-18 include :

- A duty on the local authority to provide support to carers, based on the cares identified needs which meet the local eligibility criteria. The national matters which local authorities must have regard to when setting their local eligibility criteria will be set out in regulations
- A specific Adult Carer Support Plan and Young carer Statement to identify carers' needs and personal outcomes, and
- A requirement for each local authority to have its own information and advice service for carers which must provide information and advice on, amongst other things , emergency and future care planning, advocacy income maximisation and carers rights.
- The Chief Officer will join the National Implementation Steering Group on behalf of the national Chief Officer Group and the first meeting is scheduled for 29 September 2016.

4.0 Conclusions

- 4.1. The report provides an update to Council on the progress to plan and implement Health and Social Care integration. The main areas of activity are as outlined in the body of the report.

5.0 Sustainability Implications

- 5.1. Not applicable.

6.0 Resource Implications

6.1. Financial Details

The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate.

Yes

- 6.2. Finance have been consulted and have agreed the financial implications as set out in the report.

Yes

6.3. Staffing

- 6.4. Not applicable.

7.0 Exempt Reports

- 7.1. Is this report exempt? No

8.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities** (Please double click on the check box)

- The area has a positive image and attracts people and businesses
- Our communities are more cohesive and inclusive
- People are better skilled, trained and ready for learning and employment
- Our communities are safer
- Vulnerable people and families are supported
- Substance misuse and its effects are reduced
- Health is improving and health inequalities are reducing
- The environment is protected and enhanced for all
- The Council is effective, efficient and recognised for excellence

(2) **Council Policies** (Please detail)

The report outlines progress against national policy.

9.0 Equalities Impact

- 9.1 Equalities and Human Rights Impact Assessment is not required at this stage in relation to the report, which is for noting. Yes No

10.0 Legality

- 10.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

11.0 Appendices

- 11.1 None


12.0 Background Papers

- 12.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)
Yes (please list the documents below) No

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Approved by

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