



Clackmannanshire Council

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Kilncraigs, Alloa, Scotland, FK10 1EB (Tel.01259-450000)

Clackmannanshire Council

Thursday 23 October 2014 at 10.00 am.

**Venue: Council Chamber, Patons Building,
Kilncraigs, Greenside Street, Alloa, FK10 1EB**

Date	Time
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Clackmannanshire Council

There are 32 Unitary Councils in Scotland. Clackmannanshire Council is the smallest mainland Council. Eighteen Councillors are elected to represent the views of the residents and businesses in Clackmannanshire. The Council has approved Standing Orders that detail the way the Council operates. Decisions are approved at the 9 weekly meetings of the full Council and at Committee Meetings.

The Council is responsible for approving a staffing structure for the proper discharge of its functions, approving new policies or changes in policy, community planning and corporate governance including standards of conduct.

The Council has further responsibility for the approval of budgets for capital and revenue expenditure, it also has power to make, alter or cancel any scheme made under statute and to make, alter or cancel any orders, rules, regulations or bye-laws and to make compulsory purchase orders. The Council also determines the level of Council Tax and approves recommendations relating to strategic economic development.

Members of the public are welcome to attend our Council and Committee meetings to see how decisions are made.

Details of all of our Council and Committee dates and agenda items are published on our website at www.clacksweb.org.uk

If you require further information about Council or Committee meetings, please contact Finance and Corporate Services by e-mail at customerservice@clacks.gov.uk or by telephone on 01259 452106 or 452004.

15 October 2014

A MEETING of the CLACKMANNANSHIRE COUNCIL will be held within the Council Chamber, Patons Building, Kilncraigs, Alloa, FK10 1EB, on THURSDAY 23 OCTOBER 2014 at 10.00 am.

**ELAINE McPHERSON
Chief Executive**

B U S I N E S S

	Page No.
1. Apologies	--
2. Declaration of Interests Elected Members are reminded of their obligation to declare any financial or non-financial interest which they may have in any item on this agenda in accordance with the Councillors' Code of Conduct. A Declaration of Interest form should be completed and passed to the Committee Officer.	--
3. Confirm Minutes of Meeting held on Thursday 14 August 2014 (Copy herewith)	07
4. Committee Meetings Convened Since the Previous Council Meeting on 14/08/14 (<i>For information Only</i>)	- -
(a) Housing, Health and Care Committee 21/08/14	
(b) Regulatory Committee 02/09/14	
(c) Enterprise and Environment Committee 04/09/14	
(d) Planning Committee 11/09/14	
(f) Appointments Committee 24/09/14	
(f) Resources and Audit Committee 25/09/14	
(g) Education Sport and Leisure Committee 02/10/14	
(e) Local Review Body 09/10/814	
5. Committee Recommendations Referred to Council - report by the Chief Executive (Copy herewith)	13
6. Leader's Briefing - report by the Leader of the Council (Copy herewith)	17

	Page No.
7. Changes to Committee Appointments and Consequent Resignation of Vice-Convenor of the Planning Committee - report by the Governance Manager (Copy herewith)	19
8. Notification of Changes to Standing Orders - Notice was given at the Meeting of Council of 14 August 2014 under Standing Order 20.7 of intention to bring to Council proposals to amend Standing Orders.- Change of Meeting Cycle to Eight Week Period - report by Councillor Graham Watt (Copy herewith)	23
9. Budget Strategy Update - report by the Depute Chief Executive (Copy herewith)	29
10. Developments in Community Planning - report by the Head of Strategy and Customer Services (Copy herewith)	41
11. Bus Services to Forth Valley Royal Hospital - report by the Head of Development and Environment (Copy herewith)	59
12. Review of Leisure Services - report by the Chief Executive (Copy herewith)	63
13. Authorisation of Trading Standards Scotland - report by the Head of Development and Environment (Copy herewith)	73
14. Additional Capital Funding - Kelliebank - report by the Chief Accountant (Copy herewith)	83

EXEMPT INFORMATION

It is considered that the undernoted report be treated as exempt from the Council's general policy of disclosure of all papers by virtue of Schedule 7A, Part 1, Paragraphs 8 (Item 15) and 9 (item 16) of the Local Government (Scotland) Act 1973. It is anticipated (although this is not certain) that the Council will resolve to exclude the press and public during consideration of this item.

15. Geographic Information Services - report by the Chief Executive (Copy herewith)	89
16. Alva Glen Hotel, Stirling Street, Alva - report by the Head of Development and Environment (copy herewith)	97

Clackmannanshire Council – Councillors and Wards

Councillors

Wards

Provost	Tina Murphy	1	Clackmannanshire West	SNP
Councillor	George Matchett, QPM	1	Clackmannanshire West	LAB
Councillor	Les Sharp	1	Clackmannanshire West	SNP
Councillor	Jim Stalker	1	Clackmannanshire West	LAB
Councillor	Donald Balsillie	2	Clackmannanshire North	SNP
Councillor	Archie Drummond	2	Clackmannanshire North	INDP
Councillor	Walter McAdam, MBE	2	Clackmannanshire North	SNP
Councillor	Bobby McGill	2	Clackmannanshire North	LAB
Councillor	Derek Stewart	3	Clackmannanshire Central	LAB
Councillor	Graham Watt	3	Clackmannanshire Central	LAB
Councillor	Gary Womersley	3	Clackmannanshire Central	SNP
Councillor	Janet Cadenhead	4	Clackmannanshire South	LAB
Councillor	Kenneth Earle	4	Clackmannanshire South	LAB
Councillor	Ellen Forson	4	Clackmannanshire South	SNP
Councillor	Craig Holden	4	Clackmannanshire South	SNP
Councillor	Alastair Campbell	5	Clackmannanshire East	CONS
Councillor	Irene Hamilton	5	Clackmannanshire East	SNP
Councillor	Kathleen Martin	5	Clackmannanshire East	LAB



MINUTES OF MEETING of the CLACKMANNANSHIRE COUNCIL held within the Council Chamber, Patons Building, Kilncraigs, Alloa, FK10 1EB, on THURSDAY 14 AUGUST 2014 at 10.00 am.

PRESENT

Provost Tina Murphy (In the Chair)
Councillor Donald Balsillie
Councillor Alastair Campbell
Councillor Archie Drummond
Councillor Kenneth Earle
Councillor Ellen Forson
Councillor Irene Hamilton
Councillor Craig Holden
Councillor Kathleen Martin
Councillor George Matchett, QPM
Councillor Bobby McGill
Councillor Les Sharp
Councillor Jim Stalker
Councillor Derek Stewart
Councillor Graham Watt
Councillor Gary Womersley

IN ATTENDANCE

Elaine McPherson, Chief Executive
Garry Dallas, Executive Director
Val De Souza, Head of Social Services
Liz Shaw, Chief Accountant
Andrew Wyse, Solicitor, Clerk to the Council

Before the start of business, on behalf of the Council, the Provost welcomed everyone to the first meeting of Clackmannanshire Council to be held in the new Council Chamber. The Leader of the Council presented the Provost with a gavel and plinth in honour of the occasion.

The Provost intimated that there will be a Kirkin' of the Council on Sunday 5th October 2014 at Dollar Parish Church.

CC.234 APOLOGIES

Apologies for absence were received from Councillor Walter McAdam, MBE and Councillor Janet Cadenhead.

CC.235 DECLARATIONS OF INTEREST

None

CC.236 MINUTES OF MEETING OF THE CLACKMANNANSHIRE COUNCIL HELD ON THURSDAY 26 JUNE 2014

The minutes of the meeting of the Clackmannanshire Council held on Thursday 26 June 2014 were submitted for approval.

Decision

The minutes of the meeting of the Clackmannanshire Council held on Thursday 26 June 2014 were agreed as a correct record of proceedings and signed by the Provost.

CC.237 COMMITTEE MEETINGS CONVENED SINCE THE PREVIOUS COUNCIL MEETING ON 26 JUNE 2014

The Council agreed to note the committee meetings that have taken place since the last Council meeting on 26 June 2014:

- Education Appeals Committee 04/07/14, 09/07/14 and 22/07/14

CC.238 NOTIFICATION OF CHANGES TO STANDING ORDERS

Notice was given by Councillor Gary Womersley at the meeting of the Council on Thursday 26 June 2014 under Standing Order 20.7, of intention to bring to Council proposals to amend Standing Orders. No such proposals have been submitted and, therefore, no substantive report was submitted to this meeting.

In terms of Standing Order 20.7, Councillor Bobby McGill gave notice that proposals to amend Standing Orders will be brought before the next meeting of the Council on 23 October 2014.

CC.239 REPRESENTATION ON OUTSIDE BODIES - OCHILVIEW HOUSING ASSOCIATION MANAGEMENT COMMITTEE

Councillor Les Sharp had submitted his resignation as the Council's representative on Ochilview Housing Association management Committee. The purpose of the report, submitted by the Chief Executive, was to seek a decision from Council on its future representation on the Management Committee.

Motion

That the Council does not wish to continue to have a representative on the Management Committee of Ochilview Housing Association.

Moved by Councillor Gary Womersley. Seconded by Councillor Les Sharp.

Voting

For the motion	8 votes
Against the motion	7 votes
Abstain from voting	1 abstention

On a division of 8 votes to 7 with 1 abstention, **the Motion was carried.**

Decision

On a division of 8 votes to 7 with 1 abstention, the Council agreed that it does not wish to continue to have a representative on the Management Committee of Ochilview Housing Association.

Action

Chief Executive

CC.240 APPOINTMENT TO LICENSING BOARD

The report, submitted by the Chief Executive, resulted from the intimation from Councillor Archie Drummond on 22 July 2014 of his resignation from the Licensing Board. The report invited the Council to consider the appointment of a replacement for Councillor Drummond and the number of members appointed to the Board. The options for consideration were set out in paragraph 3.5 of the report.

Motion 1

Having considered the options set out in Paragraph 3.5 of the report, that the Council appoints another member to the Licensing Board to replace Councillor Drummond and one further member to the Board to provide increased availability of members to serve on the Board or its sub-committees. Appointments are to be notified to the Chief Executive within one working week - one member is to come from the Administration and one member from the main Opposition.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Motion 2

Having considered the options set out in Paragraph 3.5 of the report, that the Council appoints another member to the Licensing Board to replace Councillor Drummond and two further members to the Board to provide increased availability of members to Service on the Board or its sub-committees. Appointments are to be agreed between the Administration and main Opposition.

Moved by Councillor Bobby McGill. Seconded by Councillor George Matchett QPM.

After further discussion, on Councillor Womersley asking that the matter be put to the vote, the Provost agreed to put the matter to the vote.

Voting

For Motion 1	7 votes
For Motion 2	8 votes
Abstain from voting	1 abstention

On a division of 8 votes to 7 with 1 abstention, **Motion 2 was carried.**

Decision

On a division of 8 votes to 7 with 1 abstention, the Council agreed to appoint another member to the Licensing Board to replace Councillor Drummond and two further members to the Board to provide increased availability of members to Service on the Board or its sub-committees. Appointments are to be agreed between the Administration and main Opposition.

Action

Chief Executive

CC.241 BUDGET STRATEGY UPDATE

The purpose of the report, submitted by the Depute Chief Executive, was to maintain the Council's regular update on the medium term financial outlook and indicative funding gap. The report also provided an update on the latest Finance Circular, the new Community Development Grants (CDG) process and the Budget 2015/16 preparation timetable.

Motion

To agree the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council unanimously agreed to note:

1. the financial outlook set out in paragraphs 3.1 to 3.3 of the report;
2. the potential impact of the updated 2015/16 funding allocations as set out in Local Government Finance Circular 6/2014 and summarised in Exhibit 1 of the report;
3. the revised indicative funding gap to 2017/18 of £20.2m (Exhibit 2 of the report) taking account of the provisional allocations set out in Exhibit 1 of the report;
4. the potential range of the indicative financial gap from £20.2 million to £22.6 million as a consequence of the pay inflation scenarios set out in Exhibit 3 of the report;
5. the key milestones and associated indicative timelines for the preparation of the 2015/16 Budget (set out in Appendix A of the report);
6. the progress with the implementation of the redesigned Budget Challenge process and the scheduled briefings for elected members and Trade Unions in late August 2014 (set out in paragraph 4.11 of the report); and
7. the progress in the implementation of the Community Development Grant Scheme under the administration of the Capital Investment Group (set out in paragraph 4.14 of the report).

CC.242 HEALTH AND SOCIAL CARE INTEGRATION

The report, submitted by the Head of Social Services, provided an update on progress in taking forward health and care integration further to the decision by Council in June 2014 to pursue this based on the body corporate model of governance and jointly with Stirling Council.

Motion

To agree the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Les Sharp.

Decision

The Council agreed to note:

- a. the progress which has been made in taking forward health and care integration; and
- b. the intention to submit a draft consultative Scheme of Integration to partners in October 2014.

Action

Head of Social Services

**CC.243 PROPOSED CLACKMANNANSHIRE AND STIRLING FORESTRY AND
WOODLAND STRATEGY**

The report, submitted by the Executive Director, sought approval of the Proposed Clackmannanshire and Stirling Forestry and Woodland Strategy and described the process undertaken to date.

Motion

To agree the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council unanimously agreed to approve the proposed Clackmannanshire and Stirling Forestry and Woodland Strategy.

Action

Executive Director

Ends: 11.20am

Report to: Clackmannanshire Council

Date: 23rd October, 2014

Subject: Committee Recommendations Referred to Council

Report by: Chief Executive

1.0 Purpose

- 1.1 The purpose of this report is to seek Council approval of recommendations which have been made by committees during the August - October, 2014 cycle of meetings.
- 1.2 Under the Council's decision-making framework, Council has delegated certain matters to committees and has reserved certain powers. Included in the latter are the approval of main policies and strategies (Scheme of Delegation 3.2), the approval of budgets (Scheme of Delegation 3.19) and the spending money not budgeted for (Scheme of Delegation 3.20).
- 1.3 Standing Order 8.4 requires that where a committee passes a report to Council, the full committee report shall not be included again on the council agenda and that officers should prepare a brief report that refers to the relevant committee report and recommendation(s).

2.0 Recommendations

2.1 It is recommended that Council:

1. from the **Housing, Health and Care Committee of 21st August, 2014** in relation to the report entitled "*Strategy and Regeneration Update*"

- approves the sale of the garage site at Redwell Place, Alloa to Kingdom HA at a value agreed in consultation with the District Valuer's Service.

2. from the **Housing, Health and Care Committee of 21st August, 2014** in relation to the report entitled "*Implementation of the Social Care (Self-Directed Support) (Scotland) Bill* "

- approves the revised eligibility framework, including the introduction of financial thresholds and appeals process, for operational implementation.

3. from the **Resources and Audit Committee** of **25th September, 2014** in relation to the report entitled "*External Audit Final Report to Members on the 2013/14 Audit*"

- approves the final amended Accounts for 2013/14.

2.2 The minutes and reports relating to these items are available on the Members' Portal.

3.0 Sustainability Implications

NA

4.0 Resource Implications

4.1. *Financial Details*

4.2. N/A

4.3. Staffing N/A

5.0 Declarations

5.1 The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) Our Priorities

Our communities are more cohesive and inclusive
Vulnerable people and families are supported
The Council is effective, efficient and recognised for excellence

(2) **Council Policies** (Please detail) N/A

6.0 Equalities Impact

6.1 N/A

7.0 Legality

7.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

8.0 Appendices

8.1 None

9.0 Background Papers

a) Housing, Health and Care Committee Agenda of 21st August, together with Minute.

b) Resources and Audit Committee Agenda of 25th September, together with Minute.

Author(s)

NAME	DESIGNATION	SIGNATURE
Elaine McPherson	Chief Executive	Signed: E McPherson

CLACKMANNANSHIRE COUNCIL

Date of Meeting: 23rd October, 2014

Subject: Leader's Briefing

1.0 Purpose

- 1.1 The purpose of this briefing is to inform all elected members of a range of issues and activities which I have been engaged with in the past quarter. It is also intended to assist in raising awareness amongst members of a number of matters which affect the Council or the area and, as such, inform future workstreams.
- 1.2 Should any member of the Council wish to discuss any of the issues in this report in more detail, I will be happy to meet with them.
- 1.3 The report covers the period August to October, 2014.

2.0 National Issues Affecting Clackmannanshire

CoSLA

- 2.1 I attended the CoSLA Leaders' Meeting on 29th August, 2014. I did not attend the CoSLA Leaders' Meeting on 26th September, but the Depute Leader attended as my substitute. Items discussed at the meetings were:

29th August

- Kinship Care Allowances
- Health and Social Care Integration
- Local Government Settlement 15/16 and feedback from August bi-monthly meeting with Scottish Government
- Successor Arrangements to the National Care Home Contract
- Business Rates Incentivisation Scheme
- Distribution Issues
- Commission on Strengthening Local Democracy
- Evidence to Scottish Parliament on the Welfare Fund (Scotland) Bill
- Human Trafficking
- European Funding Programme 2014/20 Update

26th September

- Land Engineering - Grounds Maintenance Proposals
- Local Government Settlement 15/16
- Charging for Non-residential Social Care Services
- Commission for Developing Scotland's Young Workforce
- Pensions
- Mental Health (Scotland) Bill
- Distribution Issues
- Use of Armed Policing in Scotland

- Gender Balance Task Group Update

2.2 Associated papers for these meetings have been placed on the members' portal for members to access.

3.0 Partnership Working

3.1 I attended the following **NHS FV meetings/events**:

- 19th August - NHS Board Meeting
- 9th September - Clackmannanshire/Stirling Partnership Board

3.2 The **Clackmannanshire Alliance** met on 5th September, 2014, and items discussed were:

- Presentation on the 2014 Findings of the Clacks 1000 Survey by Hexagon Research
- Presentation on Reshaping Care for Older People Partnership
- Care Inspectorate Action Plan: Services for Children and Young People in Clackmannanshire
- Adult Support and Protection Arrangements
- Alliance Governance
- Joint Resourcing
- Clackmannanshire Third Sector Report
- Community Empowerment and Renewal Bill
- Partnership Team Matters

3.3 Associated papers for these meetings have been placed on the members' portal for members to access.

4.0 Staff and Other Visits

4.1 I attended the following events:

- 4th September - Clackmannanshire Business Awards Welcome
- 30th September - Official Opening of Redwell Primary School
- 18th October - Opening of Speirs Centre

4.2 I would be happy to provide additional information on any of the above events.

Signed: G Womersley

Councillor Gary Womersley
Leader of the Council
October, 2014

Report to : Council

Date of Meeting: 23 October 2014

**Subject: Changes to Committee Appointments and consequent
Resignation of Vice Convenor of Planning Committee**

Report by: Governance Manager

1.0 Purpose

- 1.1. This report results from the intimation from Councillor Graham Watt of intended changes to representatives of the Main Opposition Group on two Standing Committees and the consequent resignation of Councillor Watt as Vice Convenor of Planning Committee and Local Review Body. The Main Opposition Group wishes to appoint Councillor Martin as a member of the Planning Committee in place of Councillor Watt and Councillor Watt as a member of Resources and Audit Committee in place of Councillor Martin. Should this proposed change be accepted by Council, Councillor Watt requires to resign as Vice-Convenor of Planning Committee and the Local Review Body.
- 1.2. The proposed changes will require to be moved, seconded and agreed at the Council meeting.

2.0 Recommendations

- 2.1. In the event of Councillor Watt ceasing to be a member of Planning Committee, it is recommended that the Council appoints a member of Planning Committee to be the Vice Convenor of the Committee and the Local Review Body.

3.0 Background and Consideration

- 3.1. On 17 May 2012 at its first statutory meeting, the Council agreed the approach to be adopted to achieve political balance on Standing Committees. The changes proposed by the main Opposition Group maintain that political balance. This approach was further applied at the meeting of Council on 1 June 2012 following changes to the Standing Committee structure put in place by the adoption of the Decision Making Framework
- 3.2. The appointment of Members to Standing Committees is a matter for the Council under Standing Orders 1.7 and 3.4. Accordingly this report to Council is necessary to enable the changes in Committee members which the main

Opposition Group desires to make to its representation on Planning and Resources and Audit Committees to be given effect.

3.3. Councillors Watt and Martin have confirmed that they will simultaneously resign from the Planning Committee and Resources and Audit Committee respectively in the event of Council agreeing their respective appointments to Resources and Audit Committee and Planning Committee

3.4. If this change is given effect, Councillor Watt can no longer be Vice Convenor of the Planning Committee and the Local Review Body. Council is invited to appoint a member of Planning Committee to be its Vice Convenor

4.0 Sustainability Implications

4.1. There are no sustainability implications for the Council.

5.0 Resource Implications

5.1. *Financial Details*

There are no new financial implications for the Council arising from the recommendations of this report.

5.2. *Staffing*

There are no staffing implications resulting from this report.

6.0 Exempt Reports

6.1. Is this report exempt? Yes (please detail the reasons for exemption below) No

7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities** (Please double click on the check box)

- | | |
|--|--------------------------|
| The area has a positive image and attracts people and businesses | <input type="checkbox"/> |
| Our communities are more cohesive and inclusive | <input type="checkbox"/> |
| People are better skilled, trained and ready for learning and employment | <input type="checkbox"/> |
| Our communities are safer | <input type="checkbox"/> |
| Vulnerable people and families are supported | <input type="checkbox"/> |
| Substance misuse and its effects are reduced | <input type="checkbox"/> |
| Health is improving and health inequalities are reducing | <input type="checkbox"/> |
| The environment is protected and enhanced for all | <input type="checkbox"/> |

The Council is effective, efficient and recognised for excellence

(2) **Council Policies** (Please detail)

None

8.0 Equalities Impact

8.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?

Yes No

9.0 Legality

9.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

10.0 Appendices

10.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

None

11.0 Background Papers

11.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

Yes (please list the documents below) No

Author(s)

NAME	DESIGNATION	TEL NO / EXTENSION
Andy Wyse	Legal Services Team Leader	452088

Approved by

NAME	DESIGNATION	SIGNATURE
Nikki Bridle	Depute Chief Executive	Signed: N Bridle
Elaine McPherson	Chief Executive	Signed: E McPherson

Report to Council

Date of Meeting: 23rd October 2014

Subject: Change of Meeting Cycle to Eight Week Period

Report by: Councillor G Watt

1.0 Purpose

- 1.1. Notice was given at the Meeting of Council on 14 August 2014 of the intention to bring forward amendments to Standing Orders and this report follows on from that notice.
- 1.2. Changes are required to Standing Orders 6.2 and 6.3 to give effect to my proposal to alter the timetable of Council and Committee Meetings to an eight week cycle from nine weeks.
- 1.3. Existing Standing Orders 6.2 and 6.3 state as follows:-
- 1.4. "6.2 Subject to 6.3, Ordinary meetings will usually be held every nine weeks in the Council Chamber, or at such other places and on such other dates and at such other times as the Provost may set."
- 1.5. " 6.3 Subject to there being business for the Committee, the Planning Committee will usually be held every six weeks in the Council Chamber, or at such other places and on such other dates and at such other times as the Convener may set."
- 1.6. This report is submitted to enable Council to approve the proposed changes detailed below in the recommendation.

2.0 Recommendation

- 2.1. It is recommended that the Council agrees to amend Standing Orders as follows:-
- 2.2. Delete existing Standing Order 6.2 and insert:-
 - "6.2 Ordinary meetings will usually be held every eight weeks in the Council Chamber. Such meetings will be postponed or cancelled only if there is insufficient business or some other exceptional circumstances. The consent of the Provost will be required for any change of date or venue. An annual programme of meeting dates will be submitted to the appropriate meeting of the Council in the previous year."

2.3 Delete existing Standing Order 6.3 and insert:-

"6.3 Subject to there being business for the Committee, the Planning Committee will usually be held every four weeks in the Council Chamber, normally on a Tuesday, or at such other places and on such other dates and at such other times as the Convener may set."

3.0 Consideration

- 3.1. The Council's current Meetings cycle is based on a nine week cycle predominantly based on Meetings being held on a Thursday. My proposal involves making greater use of Tuesdays for meetings which are regulatory in nature and sub-committees. Tuesdays are frequently used at present for Licensing Board matters and my proposal involves making greater use of Tuesday for standing meetings.
- 3.2. I attach as Appendix A to this report an illustrative example of how this could work for the 2015 cycle of meetings. If council agrees the principle of changing to an eight week cycle a detailed report on the proposed timetable of meetings can be brought back to the next meeting of Council.
- 3.3. To give effect to this suggested change, it will first be necessary to amend Standing Orders as set out in my recommendation at Section 2.

4.0 Sustainability Implications

- 4.1. There are no sustainability implications arising from this report

5.0 Resource Implications

5.1. Financial Details

- 5.2. There are no financial implication arising from this report

5.3. Staffing

- 5.4. There are no staffing implications arising from this report

6.0 Exempt Reports

- 6.1. Is this report exempt? Yes (please detail the reasons for exemption below) No

7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities** (Please double click on the check box)

- The area has a positive image and attracts people and businesses
- Our communities are more cohesive and inclusive
- People are better skilled, trained and ready for learning and employment
- Our communities are safer
- Vulnerable people and families are supported
- Substance misuse and its effects are reduced
- Health is improving and health inequalities are reducing
- The environment is protected and enhanced for all
- The Council is effective, efficient and recognised for excellence

(2) **Council Policies** (Please detail)

8.0 Equalities Impact

8.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?
Yes No

9.0 Legality

9.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

10.0 Appendices

10.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

Appendix A Illustrative Example of Meetings Timetable on 8 Week Cycle

11.0 Background Papers

11.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)
Yes (please list the documents below) No

Author(s)

NAME	DESIGNATION	SIGNATURE
Graham Watt	Councillor	Signed: G Watt

COUNCIL AND COMMITTEEJANUARY 2015 - DECEMBER 2015 - ****Draft for Cllr Graham Watt ****

Week	Meeting	Date	Day	
	JANUARY 2015			
1	Resources and Audit Sub	06 January 2015	Tuesday	
1	Housing, Health and Care	08 January 2015	Thursday	
2	Licensing Board	13 January 2015	Tuesday	
3	Regulatory Committee	20 January 2015	Tuesday	
3	Education, Sport and Leisure Committee	22 January 2015	Thursday	
4	Planning Committee	27 January 2015	Tuesday	
	FEBRUARY 2015			
5	Resources and Audit Sub	03 February 2015	Tuesday	
5	Enterprise and Environment	05 February 2015	Thursday	
6	Licensing Board	10 February 2015	Tuesday	
6	Resources and Audit	12 February 2015	Thursday	
7	Regulatory Committee	17 February 2015	Tuesday	
8	Planning Committee	24 February 2015	Tuesday	
8	Council	26 February 2015	Thursday	
	MARCH 2015			
1	Resources and Audit Sub	03 March 2015	Tuesday	
1	Housing, Health and Care	05 March 2015	Thursday	
2	Licensing Board	10 March 2015	Tuesday	
3	Regulatory Committee	17 March 2015	Tuesday	
3	Education, Sport and Leisure Committee	19 March 2015	Thursday	
4	Planning Committee	24 March 2015	Tuesday	
5	Resources and Audit Sub	31 March 2015	Tuesday	
	APRIL 2015			
5	Enterprise and Environment	02 April 2015	Thursday	
6	Licensing Board	14 April 2015	Tuesday	
6	Resources and Audit	16 April 2015	Thursday	
7	Regulatory Committee	21 April 2015	Tuesday	
8	Planning Committee	28 April 2015	Tuesday	
8	Council	30 April 2015	Thursday	
	MAY 2015			
1	Resources and Audit Sub	05 May 2015	Tuesday	
1	Housing Health and Care	07 May 2015	Thursday	
2	Licensing Board	12 May 2015	Tuesday	
3	Regulatory Committee	19 May 2015	Tuesday	
3	Education, Sport and Leisure Committee	21 May 2015	Thursday	
4	Planning Committee	26 May 2015	Tuesday	
	JUNE 2015			
5	Resources and Audit Sub	02 June 2015	Tuesday	
5	Enterprise and Environment	04 June 2015	Thursday	
6	Licensing Board	09 June 2015	Tuesday	
7	Regulatory Committee	16 June 2015	Tuesday	
8	Planning Committee	23 June 2015	Tuesday	
	Council	25 June 2015	Thursday	

Week	Meeting	Date	Day	
	JULY 2015			
	RECESS			
	AUGUST 2015			
	FULL COUNCIL	13 August 2015	Thursday	If required
1	Resources and Audit Sub Committee	18 August 2015	Tuesday	
1	Housing, Health and Care Committee	20 August 2015	Thursday	
2	Licensing Board	25 August 2015	Tuesday	
	SEPTEMBER 2015			
3	Regulatory Committee	01 September 2015	Tuesday	
3	Education Sport & Leisure Committee	03 September 2015	Thursday	
5	Planning Committee	08 September 2015	Tuesday	
5	Resources and Audit Sub Committee	21 September 2015	Tuesday	
5	Enterprise and Environment Committee	23 September 2015	Thursday	
6	Licensing Board	28 September 2015	Tuesday	
6	Resources and Audit Committee	30 September 2015	Thursday	
	OCTOBER 2015			
7	Regulatory Committee	06 October 2015	Tuesday	
8	Planning Committee	20 October 2015	Tuesday	
8	COUNCIL	22 October 2015	Thursday	
1	Resources and Audit Sub Committee	27 October 2015	Tuesday	
1	Housing, Health and Care Committee	29 October 2015	Thursday	
	NOVEMBER 2015			
2	Licensing Board	03 November 2015	Tuesday	
3	Regulatory Committee	10 November 2015	Tuesday	
3	Education Sport & Leisure Committee	12 November 2015	Thursday	
4	Planning Committee	17 November 2015	Tuesday	
5	Resources and Audit Sub Committee	24 November 2015	Tuesday	
5	Enterprise and Environment Committee	26 November 2015	Thursday	
	DECEMBER 2015			
6	Licensing Board	01 December 2015	Tuesday	
6	Resources and Audit	03 December 2015	Thursday	
7	Regulatory Committee	08 December 2015	Tuesday	
8	Planning Committee	15 December 2015	Tuesday	
8	COUNCIL	17 December 2015	Thursday	

Note

Local Review Body meets on the afternoon of the Planning Committee.

Proposal-

This schedule of meetings is based on an eight week cycle. The sequence of meetings on Tuesdays and Thursdays need not be as shown here. Planning Committee and Local Review Body moved to Tuesday because of the need to meet on a more regular cycle than 8 weeks. If Planning and Local Review Body require to meet on a Thursday they could be accommodated on weeks 2 and 7.

Note: Good Friday, 3 April 2015, Easter Monday, 6th April 2015.

Version 2 - Drawn up because I received some informal feed back that July is late to have the council meeting before recess.

CLACKMANNANSHIRE COUNCIL

Report to Council

Date of Meeting: 23rd October 2014

Subject: Budget Strategy Update

Report by: Depute Chief Executive

1.0 Purpose

- 1.1. The purpose of this report is to maintain Council's regular updates on the medium term financial outlook and indicative funding gap. This report also provides an update on the latest financial outturn for the Council, progress with Budget preparation and the new Community Development Grants (CDG) process.

2.0 Recommendations

It is recommended that Council notes:

- 2.1 the Draft Scottish Budget announcement and the further information which follows in early December 2014 (paragraphs 3.1- 3.4).
- 2.2 the revised indicative funding gap scenarios to 2017/18 of £21.85m (Exhibit 2) and £22.24m (Exhibit 3) based on pay inflation rates of 1.5% and 2.0% respectively.
- 2.3 the amendments to financial planning assumptions detailed in paragraph 4.5.
- 2.4 the work undertaken by management to improve on the outturn position reported to Resources and Audit Committee on 25th September 2014 (paragraphs 4.10 and 4.11).
- 2.5 the improved outturn position from £1.854m to £0.281m overspend since the Resources and Audit Committee on 25th September 2014 (paragraph 4.13).
- 2.6 the importance of robust financial monitoring by both elected members and management to sustain or further improve upon the current outturn position (Paragraph 4.14).
- 2.7 that additional savings for 2014/15 are not proposed at this time but that other precautionary management measures are being progressed (paragraph 4.15).
- 2.8 progress with the implementation of the redesigned Budget Challenge process and the next scheduled briefings for elected members and Trade Unions in December (paragraphs 4.16 and 4.17).

2.9 progress in the implementation of the Community Development Grant scheme under the administration of the Capital Investment Group (paragraph 4.18).

3.0 Financial outlook

3.1 On the 10th October 2014, the Cabinet Secretary for Finance and Sustainable Growth set out the Draft Scottish Budget for 2015/16. In his commentary the Cabinet Secretary highlights a strengthening of Scotland's economic performance over the last two years whilst acknowledging the fact that major challenges still exist, particularly with regards public sector finances.

3.2 The Draft Budget figures announced are at Scotland wide level and include:

- £54m for free school meals
- £44m for pre-school entitlement
- £6.5m for the Council Tax Reduction Scheme administration costs
- £39m for Children and Young People Act (general Capital Grant).

The published totals still require a number of other agreed sums to be reflected, for instance Discretionary Housing Payments, free school meals capital allocations and additional teacher support. It is anticipated that these, along with the individual council allocations will be announced as part of the Budget at either the Autumn Budget Revision which is announced in early December, or the Spring Budget Revision, which is confirmed in March. At this stage figures are only expected in respect of the 2015/16 financial year as there has been no Spending Review covering the period from 2016/17 onwards.

3.3 In return for the proposed settlement, as in previous years, Local Government is required to meet specified Scottish Government commitments in respect of an eighth consecutive year council tax freeze and to secure places for all probationer teachers who require one under the teacher induction scheme. For 2015/16, changes to the teacher numbers' commitment are proposed and these are detailed in paragraph 3.4.

3.4 The Draft Budget reflects an ongoing commitment to maintain teacher numbers in line with pupil numbers for 2014/15. However, a suspension of the sanctions associated with this commitment is proposed for 2015/16, subject to the establishment of a new agreement on an outcomes based approach to educational outcomes. To facilitate this agreement a five month timetable has been set to allow work to be completed to identify what these indicators should be. Should agreement not be reached for 2015/16, the Scottish Government has indicated its continued commitment to maintain teacher numbers in line with pupil numbers at a national level.

3.5 The Draft Budget also included proposed tax rates and forecasts of tax receipts in advance of the introduction of the Land and Buildings Transaction Tax (LBTT) and the

Scottish Landfill Tax (SLfT) on 1 April 2015.

4.0 Budget Strategy Implementation

- 4.1 As in previous years, during the Autumn, Budget preparations gain momentum. As part of scheduled work, a fundamental review of the Council's financial planning assumptions is undertaken to refine the quantification of the indicative funding gap. The aim of refining the indicative budget gap is to minimise, as far as possible, the need for new savings proposals by ensuring budgets are aligned with planned expenditure and reflect all known factors.
- 4.2 Exhibit 1 shows the indicative gap as reported in August 2014. This position assumes that the provisional allocations set out in Circular 6/2014 are delivered, giving rise to a cumulative indicative gap of £20.2million to 31 March 2018 and an annual gap of £7.6million for 2015/16. This is the starting position for the recent review of financial planning assumptions.

Exhibit 1: Indicative budget Gap based on revised assumptions to 2017/18

	2015/16	2016/17	2017/18
	£000	£000	£000
Net expenditure	121,706	127,191	131,629
Net Funding	114,098	112,962	111,388
Cumulative indicative Funding Gap	7,608	14,229	20,241
Indicative Annual Gap	7,608	6,621	6,011

- 4.3 As previously reported, a significant consideration for future years is the potential level of pay inflation. At this stage negotiations are progressing. However, nationally UNISON balloted their membership for strike action, and locally strike action was proposed to take place on the 21 October 2014. The Council was notified on the 14th October that the strike action had been withdrawn following further consultation with COSLA.
- 4.4 Exhibit 2 sets out the indicative funding gap based on a pay inflation rate of 1.5% and Exhibit 3 sets out the indicative funding gap based on a pay inflation rate of 2%. In both cases the indicative funding gaps also reflect the changes in assumptions highlighted in paragraph 4.5. This results in cumulative indicative funding gaps of £21.85 m and £22.24m respectively over the three years to 2017/18. This equates to an annual (2015/16) gap of between £9.2m and £9.6m, depending on the pay inflation rate applied.

Exhibit 2: Indicative budget Gap based on rate of 1.5% pay inflation

	2015/16	2016/17	2017/18
	£000	£000	£000
Net expenditure	123,306	128,800	133,238
Net Funding	114,098	112,962	111,388
Cumulative indicative Funding Gap	9,208	15,838	21,850
Indicative Annual Gap	9,208	6,630	6,011

Exhibit 3: Indicative budget Gap based on rate of 2.0% pay inflation

	2015/16	2016/17	2017/18
	£000	£000	£000
Net expenditure	123,689	129,191	133,630
Net Funding	114,098	112,962	111,388
Cumulative indicative Funding Gap	9,591	16,229	22,242
Indicative Annual Gap	9,591	6,638	6,012

4.5 As indicated in paragraph 4.4, alongside the impact of pay inflation, a number of other amendments have been made to the financial planning assumptions. These changes are set out below:

- an increase in the level of assumed demand pressures from £1m per annum to £1.5m per annum. This better reflects the level of demand pressures approved in respect of the 2014/15 Budget and the level of draft Demand pressure bids received to date.
- budget growth of £1.5m in respect of Social Services in line with the current projected outturn for the Service.
- removal of Adult Change Fund Budget of £600k.
- removal of Welfare reform Budget of £746k.

4.6 These changes to financial planning assumptions have been made on the basis of: an evaluation of the annual review of the financial planning assumptions undertaken by Directors of Finance, review of the Council's current outturn monitoring information

and, consideration of up to date information on funding streams and demand pressures. The changes are also reflective of the level of uncertainty which exists around a number of national and local influences.

- 4.7 It is important to note that any differences in these assumptions have the potential to impact the indicative gap further, either positively or adversely. For instance, Exhibits 2 and 3 currently assume budget growth of £1.5m in respect of Social Services. This is prudent and in line with the current level of forecast overspend in the service. However, significant work is ongoing, including the completion of the Zero Based Budgeting (ZBB) exercise, which aims to confirm the budget requirement for the future. The output from this work is anticipated to give a more robust assessment of the extent to which budget growth is required and, if needed, to what level. If the level of growth for Social Services was capped at £1m, this would result in an indicative funding gap of between £8.7m and £9.1m in 2015/16 dependent on the rate of pay inflation applied.

Corporate Financial Performance

- 4.8 In considering the preparation of the Budget for 2015/16, it is important that the Council controls its expenditure in the current financial year. On 25th September 2014, the Council's financial monitoring report was presented to the Resources and Audit Committee. This report highlighted a projected outturn for the Council by 31st March 2015 of £1.854m overspend. The key areas contributing to this position were detailed in the report and a number of management actions detailed, including:

- work with Social Services to investigate the areas of overspend in greater detail and to identify potential areas to reduce the level of the anticipated overspend.
- the preparation of additional monthly outturns for Social Services.
- additional Budget Challenge sessions with Social Services.
- commencement of a ZBB exercise for Social Services.
- additional corporate management actions, with all chief officers reviewing budgets to identify areas where robust management of the budget may facilitate a reduction in expenditure.

- 4.9 The report also indicated that an update on progress would be provided to Council at this meeting.

- 4.10 Much work has been completed already, including:

- the preparation of a service action plan which will be reported to the Housing, Health and Care Committee on the 30th October 2014.
- commencement of an Internal Audit review of budgetary control within Social Services.
- commencement of a ZBB exercise which is being progressed jointly between

Social Services and Accountancy.

- the identification of management savings and revised financial planning assumptions for 2014/15.
- expedition of corporate outturn reporting to allow for the monitoring and reporting of the impact of actions taken to date.

4.11 The management savings were agreed by Executive Team and verified by Accountancy as achievable based on current information. These savings have subsequently been reflected into the outturn position detailed in paragraph 4.13 and Exhibit 4.

4.12 The outturn position may be subject to further refinement in preparation for service committees, though it is not anticipated that this further work would materially change the position reported in Exhibit 4.

4.13 Exhibit 4 indicates that the Council's outturn position has been considerably improved from £1.854m to £0.281m overspend by the end of March 2014.

Exhibit4:Summary of Service Budget Variances

Service	Annual Budget	Projected 31.03.15 (under)/over @ 30 June 2014	Projected 31.03.15 (under)/over @ 31 August 2014	Variance June to August
Support Services	£6.947m	(£116K)	(£77K)	£39K
Strategy and Customer Services	£6.468m	(£363k)	(£379K)	(£16K)
Facilities Management	£24.911m	£94k	(£67K)	(£161K)
Social Services	£26.464m	£1.685K	£1.519K	(£166K)
Education	£34.302m	£23k	(£397K)	(£420K)
Housing	£2.405m	(£56K)	(£114K)	(£59)

Service	Annual Budget	Projected 31.03.15 (under)/over @ 30 June 2014	Projected 31.03.15 (under)/over @ 31 August 2014	Variance June to August
Community and Regulatory	£5.359m	(£283K)	(£227K)	£57K
PCU	(£0.789m)	0	0	0
Corporate Adjustments	£0.936	£429K	£13K	(£417K)
Non Distributed Costs	£1.528	NIL	(£3K)	(£3K)
Total	£107.138m	£1.414m	£369K	(£1.046K)

The outturn also reflects a movement in respect of Council Tax of £528k as a consequence of the review and updating of figures on Council Tax collection based on the mid year estimates return. In overall terms Exhibit 4 indicates an improvement of £1.046K on the previously reported overspend outturn. Once this is considered alongside the improvement in the Council tax position, this results in a further reduction in the forecast overspend to £281k (paragraph 4.13).

4.14 It is critical that this position continues to be robustly monitored by both elected members and management to ensure it is, as a minimum sustained, but preferably, improved upon by the end of March 2015. Failure to deliver this position would result in a significant additional call on the Council's uncommitted reserves to balance the current year's budget, and potentially suggest further budget growth requirements for 2015/16.

4.15 Given progress with the ongoing Budget Challenge process, it is not proposed that additional new savings are brought forward for Council approval at this meeting. However, it is considered prudent that other precautionary management measures are taken to ensure that it is possible to sustain an improved outturn in the current year and present a balanced budget in February for 2015/16. These measures include review of the list of current vacancies across the council and the review and renewal, as appropriate, of statutory redundancy notification requirements should it prove necessary to reduce staff numbers in the near future.

Budget Challenge Process

4.16 The refreshed Budget Challenge process is progressing broadly in line with the timetable previously reported to Council in August 2014:

- Round Table Session 1 Discussions have been completed for all services.
- The aggregated output from the Round Table 1 discussions has been shared with elected members and Trade Union representatives.

- Round Table 2 Discussions (Cross cutting Groups) are currently taking place. A list of the Groups and their membership is attached at Appendix A
- work is being scoped to look at the Capital Programme limits in consultation with Capital, the Council's Treasury Management advisors.
- a draft budget consultation approach is being developed.
- detailed work is progressing to finalise the change in status of the Council's former Significant Trading Organisation (STO), Property Contracts Unit (PCU).
- demand pressure bids are being verified and resubmitted.
- work to verify savings proposals continues between services and the service accountants.

4.17 The next engagement with elected members and Trade Union representatives is planned for early December at which time details of: the indicative funding gap; progress with the Round Table discussions; an update on budget consultation progress, and the aggregated outputs and proposals will be shared.

Community Development Grants (CDG)

4.18 In February 2014, Council approved the establishment of a new £200k capital Grant Fund for community improvements as part of MCB. The funding aims to incentivise communities to work with the Council to improve the physical environment and community facilities. In particular, the Council is seeking to incentivise organisations to assist in meeting the ambitions set out within MCB of more integrated, accessible services within communities.

4.19 The Capital Investment Group prepared the detailed Guidance notes and application template and these were submitted to the Resources and Audit Committee on the 19th June 2014 prior to opening the application process at the start of July.

4.20 The CIG has received and reviewed 9 bids. 3 of these met the criteria agreed by Council. Details of the successful bid projects will be reported to the next Enterprise and Environment Committee on the 6th November 2014.

5.0 Conclusions

5.1 Significant work continues to provide a sustainable approach to the Council's financial planning. The most recent work highlights continuing uncertainty with respect national and local factors influencing the accurate calculation of the indicative funding gap. For this reason a wider range of potential scenarios are presented to Council as part of this report.

5.2 The scenarios reflect a fundamental review of the underpinning financial assumptions built into the calculation of the indicative funding gap. The scenarios presented suggest a cumulative indicative financial gap of between £21.85m and £22.24m up to 2017/18. This translates to an annual gap in a range of £9.2m to £9.6m for 2015/16.

5.3 A significant influence and consideration is the Council's current forecast of overall financial performance by March 2015 which is showing an overspend of £0.281m. This position represents a considerable improvement on the position reported to the Resources and Audit Committee on the 25th September following a significant management intervention to minimise expenditure and hence budget requirements in the current financial year. Work is continuing with the aim of delivering a more sustainable position for current and future years.

5.4 Recent progress with the implementation of the redesigned Budget Challenge process and the new Community Development Grant Scheme is also detailed in this report.

6.0 Implications

6.1. The Council's budget and its approval will allow services to deliver against sustainable outcomes.

7.0 Resource Implications

7.1. *Financial Details*

7.2. Finance have been consulted and have agreed the financial implications as set out in the report. **Yes**

7.3. *Staffing*

as above

8.0 Exempt Reports

8.1. Is this report exempt? **No**

9.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities**

The area has a positive image and attracts people and businesses
Our communities are more cohesive and inclusive
People are better skilled, trained and ready for learning and employment
Our communities are safer
Vulnerable people and families are supported
Substance misuse and its effects are reduced
Health is improving and health inequalities are reducing
The environment is protected and enhanced for all
The Council is effective, efficient and recognised for excellence

(2) **Council Policies** (Please detail)

10.0 Equalities Impact

10.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations? **Yes**

11.0 Legality

11.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. **Yes**

12.0 Appendices

12.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

Appendix A: Cross cutting Groups and associated membership

13.0 Background Papers

13.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered) **YES**

Council Budget 2014/15	February 2014
Capital Investment Group	July 2014
Finance Circular 6/2014	July 2014
Council Financial Performance	September 2014
Management savings	September 2014

Author(s)

NAME	DESIGNATION	TEL NO / EXTENSION
Nikki Bridle	Depute Chief Executive	01259 452030

Approved by

NAME	DESIGNATION	SIGNATURE
Nikki Bridle	Depute Chief Executive	Signed: N Bridle
Elaine McPherson	Chief Executive	Signed: E McPherson

Cross-cutting Groups & Priority Activities for MCB / TOMs

Appendix A

Proposed Cross-Cutting Groups & Members

1. TOM (1) - Integrated Universal Transactional Services

Proposed core membership of cross-cutting group:

- Customer Services Manager
- Revenues Manager
- Housing Services Manager
- IT Services Manager
- PCU Manager

2. TOM (2) - Integrated Family & Community-based Services & Facilities

Proposed core membership of cross-cutting group:

- Asset Manager
- Development Services Manager
- Senior Manager Education
- Senior Manager Social Services
- Customer Services Manager (Library & Leisure Ops)

3. TOM (4) - Universal Community Services

Proposed core membership of cross-cutting group:

- Environment Manager
- Regulatory Services Manager
- Roads & Transportation Manager
- Development Services Manager

**4. TOM (3) - Integrated Preventative & Early Intervention Services for
Vulnerable People and Families
*and***

TOM (5) - Centralised Specialist Services (e.g. *social workers,
psychologists, Occupational therapists, counselling, advisers, etc.*)

Two significant subsets of these TOMs, *Reshaping Care for Older People* and *Health & Social Care Integration* are identified from SMF output as major pieces of work in their own right. On the basis that we would not wish to divert resource or focus from these key priorities, it is suggested that these are progressed as the initial phase of development for TOMs (3) & (5).



Cross-cutting Groups & Priority Activities for MCB / TOMs

Proposed core membership of cross-cutting group:

As per existing programme arrangements, with oversight on developments to be shared with SMF.

5. Advice & Guidance

This is a core piece of work that underpins and informs all TOMs to some extent.

Proposed core membership of cross-cutting group:

- Revenues Manager
- Senior Social Work Manager
- Senior Housing Manager
- Strategy & Performance Manager

6. Workforce Planning & other Organisational Development

SMF identified this as a core piece of work that underpins and informs all TOMs. As a result, this was identified as a piece of cross-cutting work requiring urgent attention and impetus.

Proposed core membership of cross-cutting group:

- Governance Manager
- Chief Accountant
- Business Support Manager
- Representatives from each Service area, including HR, OD and Learning & Development, as appropriate.

Report to Clackmannanshire Council

Date of Meeting: 23 October 2014

Subject: Developments in Community Planning

Report by: Head of Strategy & Customer Services

1.0 Purpose

- 1.1. The purpose of this report to bring Council up to date with a number important developments within community planning in Clackmannanshire following the latest meeting of Clackmannanshire Alliance, held on 5 September 2014.

2.0 Recommendations

- 2.1. It is recommended that Council notes the report, commenting and challenging as appropriate.

3.0 Considerations

- 3.1. When Clackmannanshire Alliance met on 5 September 2014, a number of important topics were considered in some depth, including: the Clacks 1000, Alliance governance, including proposals for public protection, and joint resourcing.
- 3.2. The Christie Commission, and the resulting Statement of Ambition from the Scottish Government and COSLA, has placed Community Planning Partnerships (CPPs) at the heart of the public sector reform. The Statement of Ambition, amongst other things, requires that community planning partnerships act as genuine boards, integrate public services, including through joint resourcing, ensuring a decisive shift to prevention and early intervention, enabling improved outcomes and reducing inequalities.
- 3.3. Clackmannanshire Alliance continues to develop its response to these challenges, with the following providing an outline of significant recent developments.

Governance

- 3.4. The Statement of Ambition expects that CPPs must be genuine boards that hold partners to account, and, must provide the foundation for effective partnership working within which wider reform initiatives will happen.

- 3.5. In considering these matters, the Alliance has recognised that arrangements thus far have fostered a strong partnership ethos in Clackmannanshire that it would not want to lose, however, it has also recognised that there is a compelling case for change.
- 3.6. For instance, if the Alliance is to be a genuine board, an important question is whether there is currently sufficient distinction between those that set strategic direction and allocate resources, and those responsible for the execution of strategy?
- 3.7. By way of illustration, the Alliance agreed in September 2014 that public protection arrangements should quite rightly sit within local community planning partnership arrangements. For a number of years the public protection agenda has been dealt with at a Forth Valley wide level, with the chief officers of the three councils, NHS Forth Valley and Central Scotland Police (as was) sitting as a strategic policy-making and scrutiny group. This arrangement, known as the G5, was developed primarily because health and police services covered the three local authority areas, to assist in reducing duplication of effort and promote mutual assistance.
- 3.8. Since these G5 arrangements were established, there has been significant change in public sector arrangements including:
- the abolition of a number of police forces and the creation of Police Scotland which has created two local areas across the former central Scotland area (i.e. Clackmannanshire & Stirling and Falkirk);
 - the establishment of shared education and social services across Clackmannanshire and Stirling;
 - health and care integration where it is intended that there will be two partnerships in the Forth Valley area, namely Clackmannanshire & Stirling and Falkirk;
 - the national drive to strengthen the purpose, effectiveness and accountability of community planning partnerships.
- 3.9. Accordingly, the Forth Valley chief executives' group has disbanded to enable public protection more properly to become aligned within local community planning arrangements. The resulting joint Clackmannanshire & Stirling Public Protection Partnership, will in due course report directly to the Alliance and Stirling CPP. This however creates a question of sufficient separation and distinction of role, given the Partnership members, i.e. the chief executives of Clackmannanshire & Stirling councils, Forth Valley NHS and the divisional police commander, also currently sit on respective CPP boards.
- 3.10. With issues such as this, and wider public sector reforms, e.g. Integration of Health & Social Care, the Joint Inspection of Services for Children & Young People and Community Justice being overseen by CPPs, the Alliance has tasked officers on its Executive Group to develop a governance options appraisal for consideration at its March 2015 meeting.

Joint Resourcing

- 3.11. As a result of the Joint Agreement on Community Planning and Resourcing, published in September 2013, CPP partners are required, individually and collectively, to:
- ensure the Single Outcome Agreement is the focal point for the planning and deployment of resources locally;
 - share budget, investment and resource planning information through the CPP;
 - at an early stage in the decision-making process, including setting out the broad financial parameters they are working to, key milestones, and how resources already and can further support SOA delivery;
 - agree how total resources can most effectively be deployed and aligned between partners to achieve the outcomes set out in the agreed SOA and ensure that deployment and alignment in practice; and
 - demonstrate commitment and adherence to this Agreement through their engagement with CPPs and in relevant governance and budget making processes, including in final budget documents, delivery plans and subsequent accountability arrangements.
- 3.12. The Accounts Commission, in its publication *An Overview of Local Government in Scotland 2014*, outline expectation on the key planning and resourcing elements that should underpin SOAs; these are:
- Partnership Prevention Plans;
 - Shared Workforce Development Strategies;
 - Joint Asset Planning;
 - Partner Resources Directed to Agreed Improvement Areas.
- 3.13. Work on bringing approaches and processes together is underway, e.g. prevention plans are under development, though, given the scale of the task, joint resourcing realistically should be viewed over the term of the SOA. As a step on that journey, it was agreed at the Alliance that there should be greater structure and formalisation of the annual SOA review presentation.
- 3.14. The next SOA annual review will take place on Friday 5 December 2014. It is proposed that it takes a similar format to last year, whereby each partner will deliver a presentation outlining their contribution to the SOA, immediately following a shortened Alliance meeting.
- 3.15. The content of the presentation this year, however, will be much more focused on joint resourcing, broadly reflecting an approach already adopted by the Council. A template will provide a framework structured as follows:
- high level overview of how the SOA is embedded in organisational strategic planning, investment, budget and scrutiny arrangements;

- organisational contribution, intended impact, and where available, impact on relevant SOA delivery/prevention plans. These should include details of current or planned joint resourcing activity;
- major programmes, investments or initiatives to be progressed over the coming period that may create risks or opportunities for delivery of prevention plans;
- key budget, investment and resource planning information that is informing upcoming financial planning and budgeting decisions;
- major asset plans (or suggestions) that may create risks or opportunities for delivery of prevention plans;
- broad financial parameters and key milestones that impact on Clackmannanshire and the SOA.

3.16. It is also intended that any joint resourcing requests for the Alliance and or partners' consideration be included in presentations to help better inform partners individual planning and budgeting considerations.

Clacks 1000

3.17. The Clacks 1000 is an accurate citizen survey that has been conducted in Clackmannanshire since 2006, providing a rich source of information over time on how our residents perceive a range of issues that affect them. In recent years, the survey has been more closely aligned with agreed outcomes within the SOA.

3.18. A summary of some of the main results is attached at Appendix 1, which illustrates year on year continuous improvement across a wide spectrum of activity of interest to the Council and its partners. These include:

- satisfaction with Clackmannanshire as a place to stay - 76% in 2006, and 91% by 2014, with ward level results showing a great deal of consistency with the broader picture;
- Panel members are asked to rate their neighbourhood as a place to live. In 2010, 89% felt this was either 'fairly good' or 'very good', a rate which has continued to rise to 93% in 2014;
- there has been a rise in the proportion of Panel members satisfied with how crime is being tackled (up from 56% in 2013 to 64% in 2014) and improving perceptions of road safety (up from 45% to 53%);
- a high proportion of Panel members feel 'very safe' (66%) or 'quite safe' (33%) walking in their neighbourhood during the day, a slight improvement on the findings in 2013, though slightly fewer feel safe at night (84%) than they did in the previous year;
- less than a quarter (18%) said they were fearful about becoming a victim of crime in the last year, a slight fall from 2013 (but a significant 15% fall since 2012). In the regeneration areas the fall has been even more significant in the last year (down 8%);

- experience of most health related public services is good;
- attitudes to current health and well being are positive, with the vast majority (89%) describing their health as “good” or “fairly good. In the regeneration areas those describing their health as “not good” in 2012 (29%) fell to 13% in 2013 and to 11% in 2014, the same level recorded for the rest of Clackmannanshire;
- there has been a rise in the proportion who described their general mental or emotional well being as either ‘very happy’ or ‘fairly happy’;
- in 2007, 62% of residents said that public agencies in Clackmannanshire are improving. This has risen to 93% in 2014.

3.19. Areas where we continue to see ongoing levels of dissatisfaction include:

- only 5% of residents believe that Clackmannanshire has good job prospects;
- a continued perception that local jobs are poorly paid (49%), tend to be part time (54%) and not in the right occupations (43%);
- most (73%) also feel there are not more job opportunities compared to a year ago;
- only 36% believing Clackmannanshire has good choice of shopping facilities; and
- 44% agreeing that they should be consulted more on how local services are delivered.

3.20. There is significant support for action aimed at bringing more jobs to the area (72%), getting more young people into work (44%, a rise of 13% since 2013), creating more apprenticeships (32%) and getting more adults into work (23%).

3.21. Overall, some of the most encouraging results for the Alliance are reflected by the closing gap between perceptions in former regenerations areas and the rest of Clackmannanshire.

Conclusions

3.22. Clackmannanshire Alliance faces significant challenges and opportunities as it embraces the public sector reform agenda. This will require substantial and likely fundamental shifts in areas such as governance and joint resourcing.

3.23. As the Clacks 1000 Panel results suggest, throughout this period of change, there are many areas of good progress that the Alliance would want to maintain and further develop, as well as a number where significant progress is still required.

4.0 Sustainability Implications

4.1. There are no direct sustainability implications arising from this report.

5.0 Resource Implications

- 5.1. *Financial Details - no direct implications from this report.*
- 5.2. The full financial implications of the recommendations are set out in the report. This includes a reference to full life cycle costs where appropriate. Yes
- 5.3. Finance have been consulted and have agreed the financial implications as set out in the report. Yes
- 5.4. *Staffing - there are no direct staffing implications arising from this report.*

6.0 Exempt Reports

- 6.1. Is this report exempt? Yes (please detail the reasons for exemption below) No

7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

- (1) **Our Priorities** (Please double click on the check box)

- | | |
|--|-------------------------------------|
| The area has a positive image and attracts people and businesses | <input checked="" type="checkbox"/> |
| Our communities are more cohesive and inclusive | <input checked="" type="checkbox"/> |
| People are better skilled, trained and ready for learning and employment | <input checked="" type="checkbox"/> |
| Our communities are safer | <input checked="" type="checkbox"/> |
| Vulnerable people and families are supported | <input checked="" type="checkbox"/> |
| Substance misuse and its effects are reduced | <input checked="" type="checkbox"/> |
| Health is improving and health inequalities are reducing | <input checked="" type="checkbox"/> |
| The environment is protected and enhanced for all | <input checked="" type="checkbox"/> |
| The Council is effective, efficient and recognised for excellence | <input checked="" type="checkbox"/> |

- (2) **Council Policies** (Please detail)

Single Outcome Agreement 2013 - 2023

8.0 Equalities Impact

- 8.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?
Yes No n/a

9.0 Legality

- 9.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

10.0 Appendices

- 10.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

Appendix 1 - Summary of Clacks 1000 results for 2014

11.0 Background Papers

- 11.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

Yes (please list the documents below) No

Papers on Clackmannanshire Alliance Agenda, 5 September 2014

Author(s)

NAME	DESIGNATION	TEL NO / EXTENSION
Stuart Crickmar	Head of Strategy & Customer Services	2127

Approved by

NAME	DESIGNATION	SIGNATURE
Stuart Crickmar	Head of Strategy & Customer Services	Signed: S Crickmar
Garry Dallas	Executive Director	Signed: G Dallas

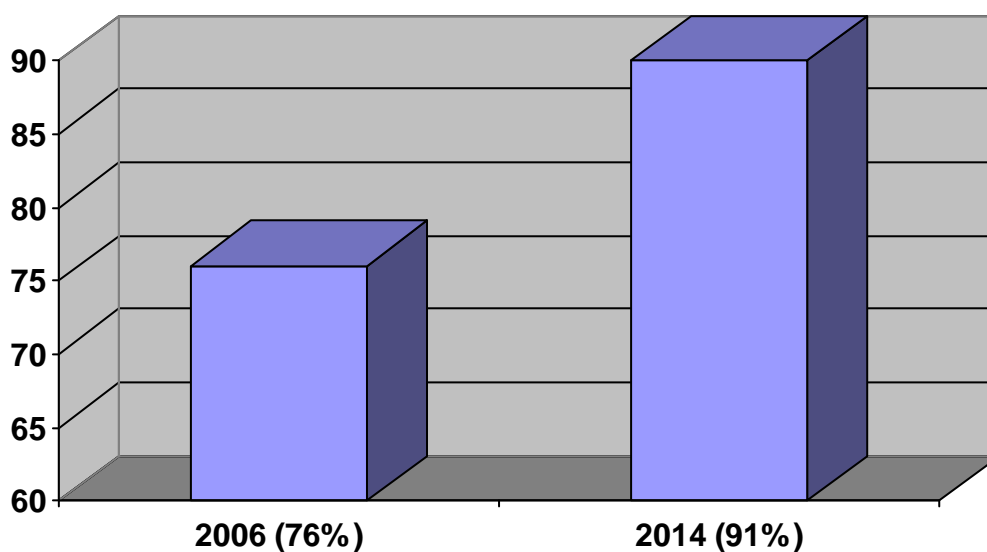
Appendix 1 - Summary of Clacks 1000 Survey 2014

Detailed below are the summary results of the eleventh survey of the Clacks 1000 Citizen Panel carried out in summer 2014. The results are summarised under SOA priority areas.

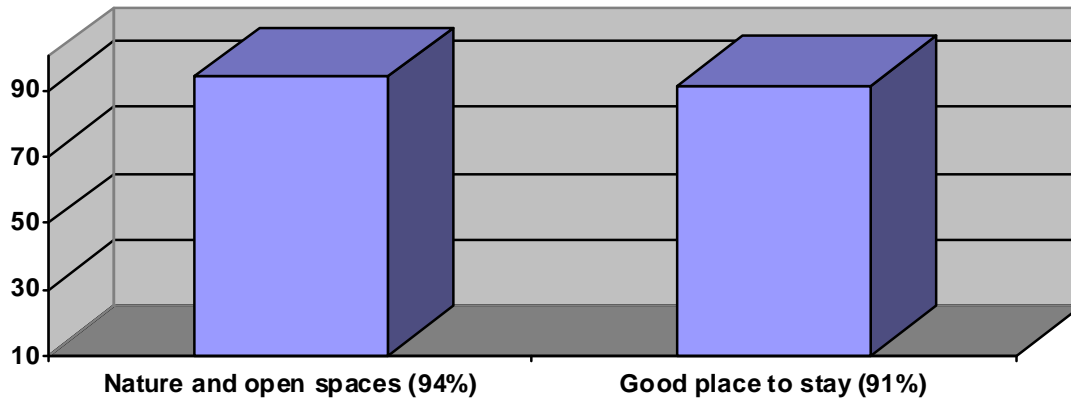
1. Clackmannanshire has a positive image and attracts people and business

- In 2006, 76% of panel members said they were satisfied with Clackmannanshire as a place to live and this level has risen steadily since then. For example, by 2012 the estimate had increased to 86% and the 2014 survey shows this has risen again, to 91%, demonstrating a consistently high level of satisfaction with Clackmannanshire as a place to live over an eight year period. This result is consistent by ward.

Satisfaction with Clackmannanshire

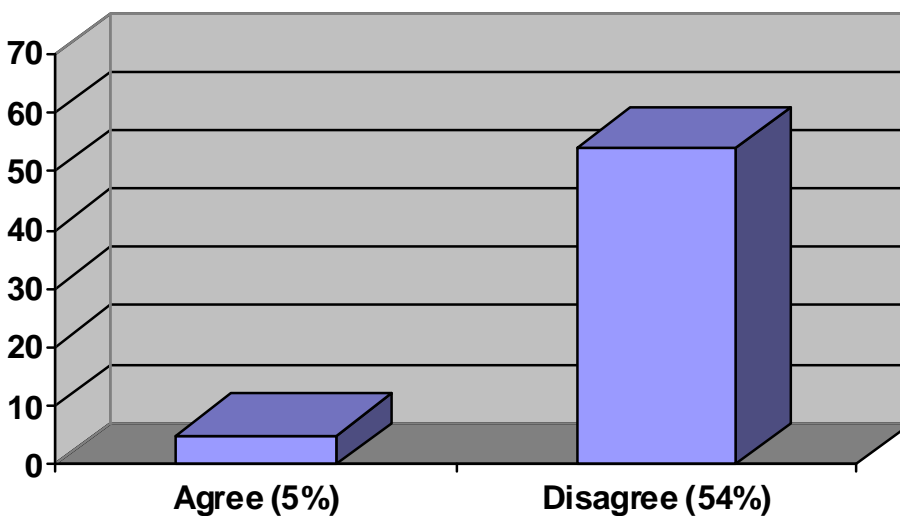


- Clackmannanshire is perceived as having good access to nature and open spaces (94%), is a good place to stay (91%) and has good walking networks (89%)



- Conversely, the most negative perceptions focused on Clackmannanshire not having good job prospects (54%) or a good choice of shopping facilities (36%)

Clackmannanshire has good job prospects



- Panel members were also asked to rate their neighbourhood as a place to live. In 2010 89% felt this was either 'fairly good' or 'very good', a rate which has risen marginally to 93% in 2014.
- Panel members were asked to indicate whether they would recommend eight Clackmannanshire attractions to tourists. The Ochil Hills was the most highly recommended (71%), while approximately half would also highly recommend Gartmorn Dam (54%) and Castle Campbell (46%).

2. Our communities are more cohesive and inclusive

- The majority of Panel members (58%) agree Clackmannanshire has a strong sense of community (similar to the finding of 54% in 2012 but a fall from the 70% recorded in 2013). A similar proportion also agree people in Clackmannanshire help their neighbours (56%) and get involved in community groups/activities (50%)
- Just under a third of all Panel members (32%) say they undertake work or activities on a voluntary basis, similar to the level recorded in 2013 but a rise on the 23% measured in 2012. Helping local people (63%), helping local groups (61%) and being more involved in their community (59%), were the three main reasons cited for volunteering
- Mixed views were recorded on Panel members' perceptions of the Council. For example, just over half (56%) agreed they were satisfied with the way the Council runs things while 44% agreed that they should be consulted more on how local services are delivered
- In relation to preferred methods of consultation, more than half (57%) said they would like to receive a letter along with a paper survey, while 34% would prefer to complete surveys on line at Clacksweb

3. People are better skilled, trained and ready for learning and employment

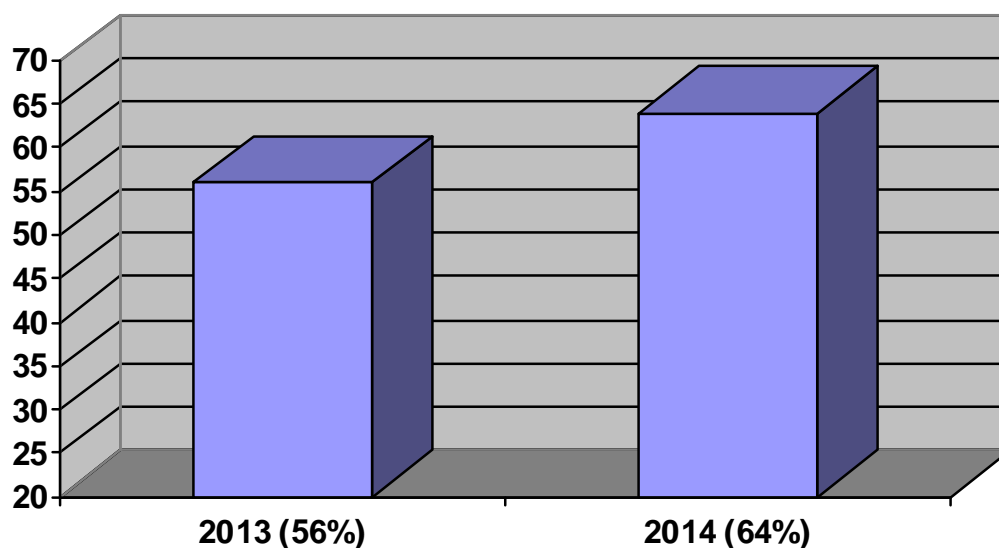
- The perception of public educational services in Clackmannanshire is very positive, with 95% saying that nursery and primary schools and Forth Valley college are good while 87% stated that secondary schools are good
- There are more mixed views on economic and employment prospects in Clackmannanshire. For example, while 35% said Clackmannanshire is benefitting from economic revival, 21% disagree. However, the majority of Panel members (57%) agree that Clackmannanshire has good opportunities for adult based learning

- There is a continued perception that local jobs are poorly paid (49%), tend to be part time (54%) and not in the right occupations (43%). Most (73%) also feel there are not more job opportunities compared to a year ago
- There is support for action aimed at bringing more jobs to the area (72%), getting more young people into work (44%, a rise of 13% since 2013), creating more apprenticeships (32%) and getting more adults into work (23%)

4. Our communities are safer

- There has been a rise in the proportion of Panel members satisfied with how crime is being tackled (up from 56% in 2013 to 64% in 2014) and improving road safety (up from 45% to 53%). More than half (53%) are also satisfied with how anti social behaviour is being tackled

Satisfaction with tackling crime



- Experience of the public services which contribute to making communities safer is very positive. Both of the emergency services scored highly (99% for the Fire service and 79% for Police Scotland), although almost half (47%) also felt criminal justice was poor

- A very high proportion of Panel members feel ‘very safe’ (66%) or ‘quite safe’ (33%) walking in their neighbourhood during the day, a slight improvement on the findings in 2013. Slightly fewer Panel members feel safe at night (84%)
- Less than a quarter of Panel members (18%) said they were fearful about becoming a victim of crime in the last year, a slight fall from 2013 (but a 15% fall since 2012). In the regeneration areas the fall has been more significant (down 8%)

5. Vulnerable people and families are supported

- The majority of Panel members agree that voluntary organisations and charities in Clackmannanshire work well to support vulnerable people and families (60%) and 49% agree that public agencies in Clackmannanshire work well to support vulnerable people and families. Conversely, only 16% agree that benefits applications are administered fairly and efficiently.
- Knowledge of the Government’s Welfare Reform programme is low, with only 20% saying they have enough information (similar to the 2013 measure).
- Almost half of all Panel members (43%) said they did not know where to access money advice services locally, the same proportion measured in 2013.
- Almost a quarter of all respondents (23%) said they provided care for a sick, disabled or frail person.

6. Substance misuse and its effects are reduced

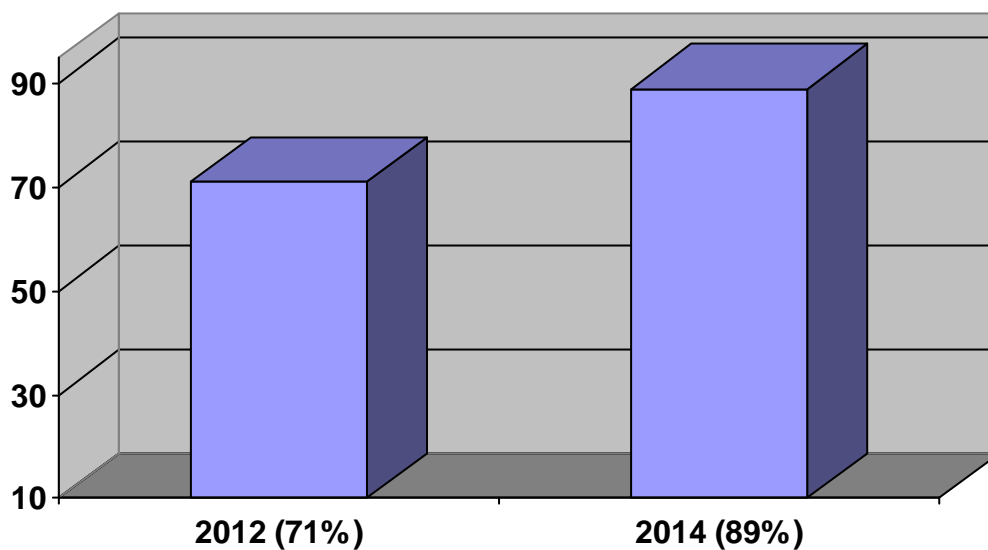
- Over half of Panel members (51%) believe alcohol use in their community is more common now than it was five years ago (with 36% feeling it is “a lot more common”). However, this represents a fall of 13% since 2012. The same proportion (51%) believes drug use is also more common

- The vast majority of Panel members said alcohol and drug misuse leads to public disorder (76%), family problems (81%), violence (72%) and family problems (72%). However, only 6% said misuse had a negative impact on their family in the last year
- Only 14% of Panel members smoke, with most (9%, or 64% of smokers) wanting to give up or cut down. However, awareness among smokers of how to access stop smoking sessions locally is mixed, with 44% not aware

7. Health is improving and health inequalities are reducing

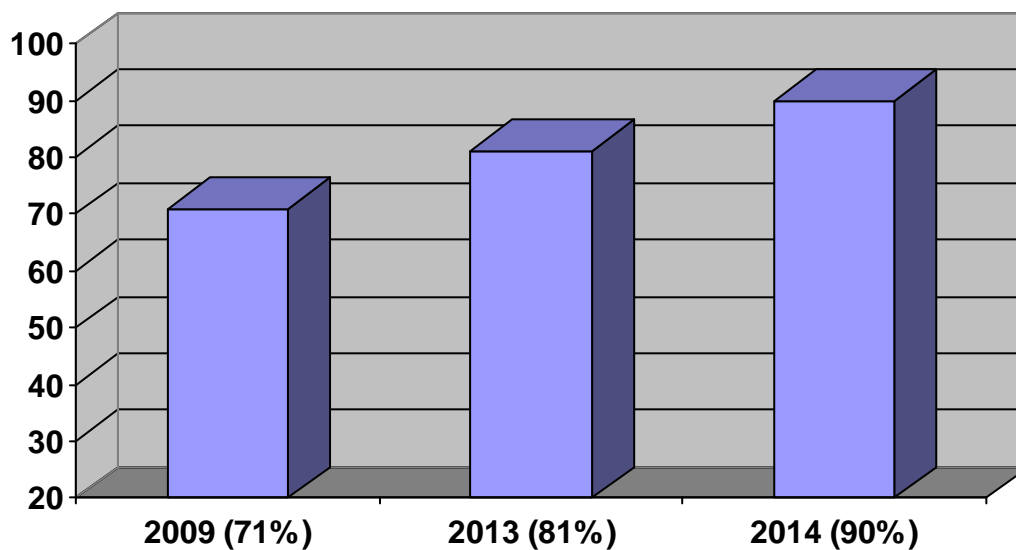
- There has been a fall in the proportion of Panel members who agree that Clackmannanshire is a community where health is improving, from 37% in 2013 to 28% in 2014
- Panel members' experience of most health related public services is very good. For example, more than 80% feel that the GP service, Forth Valley Royal hospital and Clackmannanshire Community Health Centre are good. Views are more mixed in relation to Social Work Community Care, which 57% of service users rate as good but 43% rate as poor
- Panel members' attitudes to their current health and well being are very positive, with the vast majority (89%) describing their health as "good" or "fairly good" (similar to the level in 2013).
- The perception of good health of those living in the regeneration areas has continued to improve. For example, the proportion of Panel members in the regeneration areas describing their health as "not good" in 2012 (29%) fell to 13% in 2013 and to 11% in 2014, the same level recorded for the rest of Clackmannanshire.

Perceptions of good health; Regeneration Areas



- There has also been a rise in the proportion who described their general mental or emotional well being as either 'very happy' or 'fairly happy'. In 2009, almost three quarters of Panel members (71%) described their general mental or emotional well being in this way. By 2014, this has risen significantly to 90%.

Perceptions of good mental health / well-being



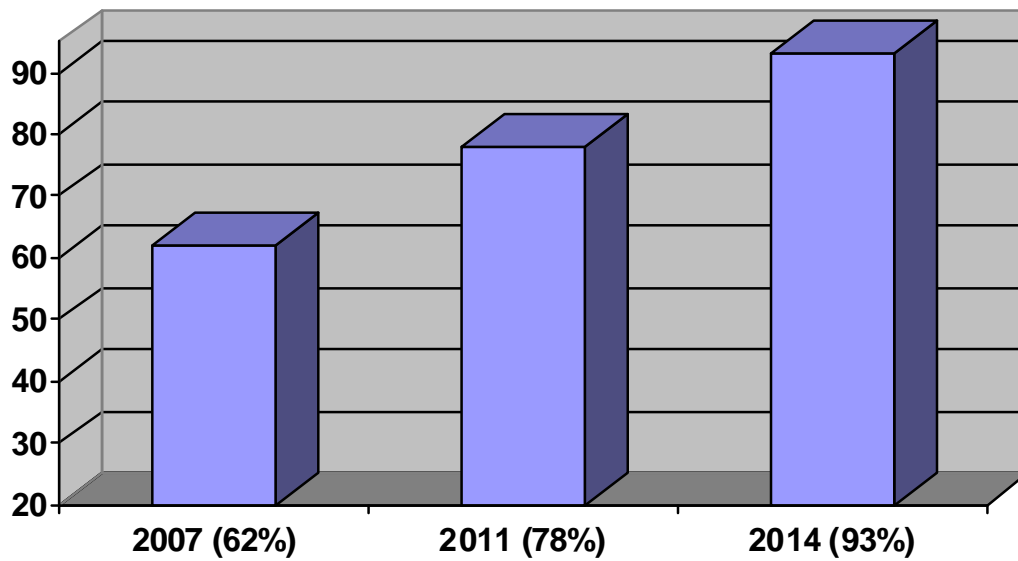
8. Our environment is protected and enhanced for all

- With the Ochil Hills being an important destination for Panel members, it is not surprising that the vast majority (97%) said they were important to them, with 70% stating they were 'very important'
- Awareness of the work of the Ochils Landscape Partnership has risen once more, with typically between a third and half of Panel members aware of specific activities of the Partnership. This peaks at 56% for conservation of the natural environment and falls to 14% for the online virtual visitor centre
- Almost two thirds of Panel members (60%) are aware of the industrial heritage of the Ochils but only 28% feel there is enough opportunity to learn about the nature, built and cultural heritage of the Ochil Hills and Hillfoots villages. Consequently, there is significant interest in seeing improvements including a visitor information centre (67%), web site (43%) and posters/leaflets in each town and village (43%)
- Between half and three quarters of Panel members said they have installed double glazing, draught proofing, insulation and upgraded their central heating system, while 64% also said they have turned down the heating thermostat in their home. Although only 6% have installed microgeneration technologies, 29% said they will do this or consider doing so in the future

9. Public agencies are improving

- The vast majority (93%) rated their experience of public services in general as either 'very good' or 'fairly good', a rise on the 83% recorded by Panel members in 2012 and 91% in 2013. However, there has been no significant change in the proportion of Panel members who agree that public agencies work well together in Clackmannanshire (42%)

Public Agencies are improving



- Very positive ratings were also recorded for some individual services, particularly refuse collection/recycling (96%), community access points (96%) and libraries (94%)

Report to Council

Date of Meeting: 23rd October 2014

Subject: Bus Services to Forth Valley Royal Hospital

Report by: Head of Development & Environment

1.0 Purpose

- 1.1. This report is to update Council on the agreement to continue the H1 & H2 bus services between Clackmannanshire and Forth Valley Royal Hospital (FVRH) until 31st March 2018, further to the report to the Enterprise & Environment Committee in March 2013.

2.0 Recommendations

- 2.1. That Council notes and welcomes the proposal to continue the H1 & H2 bus services until 31st March 2018 and the renewed opportunity for partnership working between the Council and NHS Forth Valley which results.

3.0 Considerations

- 3.1. Clackmannanshire Council contracts for supported bus services were due to expire in March 2013 and the NHS Forth Valley funded contracts for the H1 H2 bus services between Menstrie/Dollar and FVRH were due to terminate in August 2013. As part of a review of service provision the opportunity was taken to explore the potential for integrating Council services with the NHS Forth Valley supported services.
- 3.2. NHS Forth Valley arranged to have the "H" bus services extended to 31st December 2014, following which it was proposed to replace the "H" services with an hourly shuttle bus service between Alloa and FVRH.
- 3.3. Following representation by the Council and Scottish Government Ministers discussions were held between Council, NHS Forth Valley and MSPs where it was agreed that the "H" services will be extended in their current form to 31st March 2018 to coincide with the termination date for the Council's supported bus service contracts. This presents a further opportunity for the integration of the "H" services with the Council's supported bus services to be considered from 2018 onwards.

4.0 Sustainability Implications

- 4.1. Public transport links between Clackmannanshire and Forth Valley Royal Hospital will continue and the current level of service will be maintained for patients, visitors and hospital staff.

5.0 Resource Implications

5.1. Financial Details

- 5.2. There are no new financial implications for the Council emanating from the recommendations of this report.

- 5.3. Finance have been consulted. Yes

- 5.4. There are no staffing implications emanating from the recommendations of this report.

6.0 Exempt Reports

- 6.1. Is this report exempt? Yes (please detail the reasons for exemption below) No

7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

- (1) **Our Priorities** (Please double click on the check box)

- | | |
|--|-------------------------------------|
| The area has a positive image and attracts people and businesses | <input checked="" type="checkbox"/> |
| Our communities are more cohesive and inclusive | <input checked="" type="checkbox"/> |
| People are better skilled, trained and ready for learning and employment | <input type="checkbox"/> |
| Our communities are safer | <input checked="" type="checkbox"/> |
| Vulnerable people and families are supported | <input checked="" type="checkbox"/> |
| Substance misuse and its effects are reduced | <input type="checkbox"/> |
| Health is improving and health inequalities are reducing | <input checked="" type="checkbox"/> |
| The environment is protected and enhanced for all | <input checked="" type="checkbox"/> |
| The Council is effective, efficient and recognised for excellence | <input checked="" type="checkbox"/> |

- (2) **Council Policies** (Please detail)

Local Transport Strategy

8.0 Equalities Impact

8.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?

Yes No

9.0 Legality

9.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

10.0 Appendices

10.1 None

11.0 Background Papers



11.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

Yes (please list the documents below) No

Author(s)

NAME	DESIGNATION	TEL NO / EXTENSION
Mac West	Roads & Transportation Mgr	2624

Approved by

NAME	DESIGNATION	SIGNATURE
Gordon McNeil	Head of Development & Environment	
Garry Dallas	Executive Director	

Report to: Clackmannanshire Council

Date of Meeting: 23 October, 2014

Subject: Review of Leisure Services

Report by: Chief Executive

1.0 Purpose

- 1.1. The purpose of this report is to present to Council the findings of the externally commissioned review of Leisure Services and to seek Council's views on key matters going forward in respect of the longer term provision of leisure services in Clackmannanshire.

2.0 Recommendations

- 2.1. It is recommended that Council:
- a) notes the Review of Clackmannanshire Leisure Services, its overall findings and recommendations;
 - b) agrees to develop a ten year Leisure Strategy for Clackmannanshire by December 2015 when the existing Strategy expires;
 - c) notes the Review's finding that the overall service provided by Wasp Leisure represents good value for money;
 - d) agrees to continue its contract with Wasp Leisure to the end of September, 2019 (subject to satisfactory negotiation of terms and conditions with the contractor), to ensure there is no loss of leisure provision while the Council develops a long term strategy and that there is continuity of leisure provision pending decisions which may flow from such a strategy and their implementation.

3.0 Background

- 3.1 In December of last year, on the recommendation of the Education, Sport & Leisure Committee, Council approved an interim Leisure & Sport Strategy for 2013-15. The rationale for having an interim Strategy was to enable the document to be revisited in response to potential future developments which could arise as a result of:
- a) relevant *Making Clackmannanshire Better* initiatives which could impact on provision of leisure and sport, generally, and the Council's role in that provision, specifically; and

b) the Leisure & Sport Strategy's aim to *"develop a core infrastructure that is sufficiently flexible to support participation and development in a range of leisure and sport activities."*

3.2 Related to b) above, a significant factor was that the contract for the provision of leisure and sport services at the Alloa Leisure Bowl was due for review at the end of September, 2014. While the terms of the original contract allowed for a five year continuation to the end of September, 2019, it was considered prudent only to pursue a contract for a year (to the end of September, 2015) in the first instance to allow a review to take place to inform future key decisions.

3.3 The remit of the Review was as set out below and the contract for the commission was placed on the public procurement portal.

Review of Leisure Provision - Remit

Purpose

The purpose of the review is

1 - to assess the current provision (as delivered by Alloa Leisure Bowl) against the following criteria:

- a. range and quality of activities offered
- b. cost and value of activities offered
- c. fitness for purpose of the facility taking into account the following contexts:

- other leisure facilities within Clackmannanshire
- other leisure facilities outwith but accessible to Clackmannanshire
- service user demand
- potential alternative models of provision
- the Council's interim Leisure & Sport Strategy

2 - to assess the potential capacity for other leisure provision in Clackmannanshire against the same criteria as above and taking into account the same contexts.

Outputs

The outputs of the review will be a report outlining:

- a) the assessments referred to above
- b) the provision of a range of options for future leisure provision which best align with the ambitions of the Council and the financial constraints that it faces
- c) an options appraisal of these options

3.4 Three organisations submitted tenders for the work and the contract was awarded to Alan Jones Associates. A well-attended all-member briefing on the Review took place on 8 September, 2014; copies of the full review report were also provided at that time.

4.0 The Review - Findings

4.1 The Review took account of the quality and quantity of leisure provision in Clackmannanshire, its accessibility and affordability and how it compares to provision in other areas of the country.

4.2 In addition, the Review assessed the Council's contract for the Alloa Leisure Bowl and whether that represented value for money based on comparison with other similar single site leisure facilities.

4.3 The Review included consultation with service users, providers, elected members and staff on their perceptions of the services, activities and facilities available in Clackmannanshire.

4.4 Key findings of the review were as follows:

a) in respect of Alloa Leisure Bowl:

- the Leisure Bowl meets many local needs at prices which are affordable; however, the overall ambiance of the building is reflective of its age
- the Leisure Bowl offers value for money and the Council is receiving a good value for money service within the constraints of an ageing building
- a large majority of users feel the facility is fit for purpose (76%), that the range of activities offered is satisfactory (78%) and that the quality of service is good/satisfactory (79%)
- 86% of users think the facility is accessible
- 88% of users think the facility offers good value for money.

b) in respect of general provision of leisure:

- from our experience of reviewing other local authority provision, the facilities provided by Clackmannanshire Council are of a good standard and, when coupled with the affordability and accessibility factors, the overall provision should clearly meet any test of adequacy
- while many buildings are very old, these are in reasonably good condition and reflect the Council's investment in these buildings on an ongoing basis, despite the cuts in local authority budgets
- Clackmannanshire has proportionately more sport and leisure centres and halls for its size and population than do Falkirk and Stirling
- Clackmannanshire Council's pricing policies are relatively low when compared to other local authority providers
- there is a fragmented approach to Council provision due to a lack of strategic approach; Council needs to be clear on what it wishes to provide or support under the banner of Leisure
- Council leisure provision needs to be repositioned and there are different strategies to achieve that

- the leisure facilities at the three secondary schools are not used by the community as much as they could be and this should be addressed via a marketing strategy within any long term Leisure Strategy.

5.0 The Review - Recommendations

5.1 From these findings, the Review has put forward a number of recommendations, the most relevant to the purposes of this report being the following:

- 1) the Council should commission a ten year strategy for leisure
- 2) this strategy should define what comes under the leisure banner, link to relevant outcomes, be based on local needs and expectations, build on best practice and give clearly defined roles and responsibilities to relevant council services
- 3) any future strategy should have an evaluation framework for future planning and investment, as well as for decommissioning facilities which have fulfilled their purpose
- 4) a comprehensive assessment of operational performance, including locally derived performance Indicators, should provide benchmarks for the proposed strategy
- 5) an associated ten year capital facilities plan for leisure facilities should be drawn up, as well as a programme for replacing facilities coming to the end of their useful lives
- 6) the Council should commission the external market testing of options for the future delivery of services
- 7) Wasp Leisure's contract with the Council should be extended by up to 5 years during which time the Council will be able to commission, finalise and approve its Leisure Strategy and have sufficient time to market test for a future leisure operator. It will also be in a position to make an informed decision on either the replacement or the future of Alloa Leisure Bowl.

6.0 Considerations

6.1 The Review has provided clear recommendations on key strategic decisions which face the Council.

6.2 The most immediate issue is the future of existing provision of services at the Alloa Leisure Bowl, which was a key driver for the commissioning of the external review.

6.3 The Review has found that that provision offers good value for money within the constraints of an ageing building and recommends that the contract with Wasp Leisure should be continued for up to five years.

6.4 The benefits of continuing the current contract for that period are:

- a *to ensure there is no loss of provision while the Council develops a long term strategy*; this process (phase 1) could take up to a year
- b *to ensure continuity of provision pending decisions flowing from the agreed strategy being taken on future options for leisure provision in Clackmannanshire* (phase 2); given the Leisure Bowl as a facility now has a limited life, such decisions could include, among other things, providing a replacement for the Leisure Bowl or an alternative to the services offered there; market testing of various options could take up to a year
- c *to ensure continuity of provision while any such decisions were being implemented* (phase 3); providing a replacement facility, for instance, could take up to two years
- d *to incentivise the contractor to undertake care, maintenance and improvement of the facility* by offering certainty over a five year period.

6.5 The Review suggests that in order to reach a view on significant decisions, Council should develop a long term leisure strategy which would have an associated capital plan for investment in facilities and a programme for replacing facilities which are coming to the end of their useful life.

6.6 In order to inform the scope of any such strategy, it is suggested that preliminary members' workshops should take place to inform a number of issues and to provide those commissioned to develop the long term strategy with information on members' views at the outset. An illustrative work plan for the development of the long term strategy is set out as an Appendix to this report.

7.0 Conclusions

7.1 The Council faces a number of fundamental strategic decisions in an increasingly challenging financial context. Given competing pressures, there will be a need to be clear about the outcomes the Council aims to achieve through its service provision, its relative priorities, the extent of its investment in agreed priorities and the nature of its role in delivering these priorities.

7.2 The Review refers to a repositioning of leisure within a range of contexts and this direction of travel is consistent with the principles of *Making Clackmannanshire Better* which are guiding current thinking, activities and decisions.

8.0 Sustainability Implications

8.1 The development of a long term strategy should enable the Council to reposition the provision of leisure and put it on a sustainable footing.

9.0 Resource Implications

9.1 *Financial Details* - the overall costs of continuing the contract for the five years to the end of September, 2019, would be £2.619M broken down annually as follows (including indexation of 2.6% per annum): 2014-15: £497k, 2015-16: £510k, 2016-17: £524k; 2017-18: £537k, 2018-19: £551k. This compares with

a total of £2.278M for the first five years of the contract (indexation included). If the Council externally commissioned the development of a long term strategy, there would be a cost associated with that. Council previously committed 50k for this purpose and there remains circa 37k of that resource.

9.2 *Staffing* - there are no changes to the Council's establishment as a result of this report.

10.0 Exempt Reports

10.2 Is this report exempt? No

11.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) Our Priorities

Health is improving and health inequalities are reducing
The Council is effective, efficient and recognised for excellence

(2) Council Policies (Please detail)

Community Plan, Single Outcome Agreement, Interim Leisure Strategy 2013-15

12.0 Equalities Impact

12.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?

N/A

13.0 Legality

13.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers.

Yes.

14.0 Appendices

14.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

Notional Work Programme








15.0 Background Papers

15.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

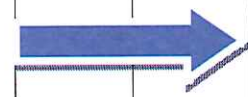
Review of Clackmannanshire Leisure Services

NAME	DESIGNATION	
Elaine McPherson	Chief Executive	Signed E McPherson

Phase 1 - Notional Work Programme

Principle Outputs	Jan 2015	Feb 2015	March 2015	April 2015	May 2015	June 2015	July 2015	Aug 2015	Sept 2015	Oct 2015	Nov 2015	Dec 2015
Review of Leisure Services												
Desk top review of Initial Review of Leisure Services												
Workshop for Members- Defining Leisure Services												
Workshop for Members – Pricing Policies												
Workshop for Members – Locally based or Remote Facilities Community Transport Discounted Access for Leisure												
Workshops on Capital Projects for Leisure in Clackmannanshire												
Creation (inc consultation) of 10 Year Leisure Strategy incorporating, e.g.: <ul style="list-style-type: none"> Leisure facilities and services (to be clearly defined) Sports and Sports Pitches Policy Open Spaces Policy Marketing, Events and Promotions Policy Pricing Policy Ten Year Capital Projects Policy 												

Presentation of Leisure Strategy to Members													
Future Governance Options for Leisure Services, e.g. <ul style="list-style-type: none"> • In House (e.g. within Education)? • Stand Alone Trust? • Combined Trust Option? • Outsource to private operator? 													
Phase 2 - decisions and market testing (2016)													
Phase 3 - implementation (2017+, dependent on decisions)													



Report to Council

Date of Meeting: 23rd October 2014

Subject: Authorisation of Trading Standards Scotland

Report by: Head of Development & Environment

1.0 Purpose

- 1.1. To inform Members of the establishment of a Scotland-wide trading standards team, Trading Standards Scotland (“**TSS**”), forming part of COSLA. The team will complement the work of local trading standards services throughout Scotland dealing with national and cross border issues as well as crimes of a specialist nature such as illegal money lending and e-crime;
- 1.2. To seek the agreement of Council to the proposed mechanisms for delegating the Council’s functions and powers under trading standards and consumer protection legislation to Stirling Council who carry out the Trading Standards service for this Council and further to enable Stirling Council to authorise TSS staff;
- 1.3. To invite Members to approve changes to the Scheme of Delegation to give effect to the necessary delegation of functions and powers to Stirling Council.
- 1.4. The Scheme of Delegation forms part of the Council's Standing Orders. Notice was given at the Meeting of Council on 14 August 2014 of the intention to bring forward amendments to Standing Orders and this report benefits from that notice.

2.0 Recommendations

It is recommended that the Council:

- 2.1. appoints Stirling Council to discharge this Council's relevant trading standards and consumer protection functions as enabled by section 56(1) of the Local Government (Scotland) Act 1973; and further authorises them to appoint Trading Standards Scotland to discharge the functions under the relevant trading standards and consumer protection legislation falling within the remit of Trading Standards Scotland on behalf of this authority;
- 2.2. approves the proposed changes to the Scheme of Delegation in Appendix A to this report.

3.0 Background

- 3.1. Trading standards and consumer protection functions are currently performed by each of the 32 local authorities local authorities as local weights and measures authorities. For some time now they have been supported in their role by three national teams set up to target major scams and trading malpractices which individual authorities would not have the resources to deal with. These teams were initially set up within host Councils, the illegal money lending unit hosted by Glasgow City Council and the Scambusters/Ecrime units hosted jointly by North Lanarkshire and Dundee City Councils.
- 3.2. From 1 July 2014, a fully amalgamated national team (TSS) was set up within COSLA to replace the three separate teams. It is being funded by the UK Government, with the remit of providing a Scottish-wide service, delivered through COSLA. The new team will be overseen by COSLA's TSS Chief Officer and COSLA will have responsibility for the team's strategic and personnel management.
- 3.3. TSS staff will require powers to undertake enforcement action within the scope of their role, including (but not limited to) statutory powers enabling them to:
 - 3.3.1. investigate any suspected illegal activities;
 - 3.3.2. enter and inspect premises, and to inspect goods and equipment;
 - 3.3.3. require production of documents and other records and to take copies of documents;
 - 3.3.4. sample goods for analysis and testing;
 - 3.3.5. seize and detain goods and equipment for examination and testing;
 - 3.3.6. undertake test transactions of goods and services;
 - 3.3.7. serve enforcement notices; and
 - 3.3.8. impose civil penalties.
- 3.4. These powers are currently conferred on local weights and measures authorities and / or their duly authorised officers. Local authorities and their officers will retain these powers, as TSS operations will compliment existing local trading standards functions which will remain the function of the local authorities. It is simply a resource intended to add capacity to local authority trading standards teams in relation to the specialist functions of tackling illegal money lending and e-crime, and it also has a role in coordinating and enforcing cross-boundary and national casework. For TSS to be fully

effective in its role, its operational officers need to be properly authorised to undertake the full range of trading standards activities.

- 3.5. In establishing the new team TSS have indicated it is important that the delegation arrangements put in place are sufficiently robust, rather than being left to more informal arrangements between local authorities. It is also considered appropriate that delegation arrangements are sufficiently specific to avoid their being challenged on grounds for lack of clarity or lack of specification. To ensure that the authorisation process is correct and beyond any legal challenge COSLA sought independent legal advice which was then discussed with the Society of Local Authority Lawyers & Administrators in Scotland (SOLAR) and the process outlined below has been agreed.
- 3.6. The legal advice is that all 32 local authorities in Scotland take a co-ordinated approach to the delegation process and the suggested mechanism for delegation is in essence, that the various Councils will authorise the Chief Officer of TSS and through the principle of sub-delegation, to authorise individual officers, on their appointment to TSS, to carry out operational activities under the specific legislation identified within the schedule in each Council area.
- 3.7. The suggested way to do this is a two step process, firstly to appoint all TSS staff as officers of the relevant Council and then secondly to authorise those officers to discharge the appropriate functions of the local authority.
- 3.8. It is therefore proposed that local authorities will use section 56(1) to authorise their functions under the relevant trading standards legislation to be carried out by the Chief Officer of TSS. This means that all of the necessary authorisations of each authority will flow to the Chief Officer. In turn, the Chief Officer will also be granted the power by the local authorities to delegate further the functions of each authority to all TSS staff (each of whom would separately have been appointed as officers of the relevant local authority for this purpose). In this manner, TSS employees could acquire the whole suite of enforcement powers necessary for the fulfilment of their duties.

4.0 Considerations

- 4.1. As members know, the Trading Standards Service for Clackmannanshire Council, is carried out on our behalf by Stirling Council and to that end it is more appropriate to have Stirling Council authorise the TSS staff on our behalf rather than this Council authorising TSS staff directly. In order to do that it is recommended that we should follow the same process as outlined above to transfer Clackmannanshire Councils' trading standards and consumer protection functions to Stirling Council rather than to TSS. Once this has been done it will allow Stirling Council to transfer these in turn to TSS.
- 4.2. The effect of doing this means that this authority will have followed a legally robust process for authorising Stirling Councils' staff which is in line with how other Local Authorities will have gone about authorising staff that are not employees of their own Council. It also allows Stirling Council to fully manage all aspects of Trading Standards, including the authorisation of TSS staff and the maintaining of lists of such authorised officers.

- 4.3. In order to achieve this in practice, changes are required to the scheme of delegation. The amended wording for the scheme of delegation is provided in Appendix A.
- 4.4. Stirling Council have been consulted upon this proposal and are in agreement that this is the best solution to addressing not only the authorisation of Stirling Council staff but also TSS staff.

5.0 Sustainability Implications

- 5.1. There are no sustainability implications arising from this report

6.0 Resource Implications

6.1. *Financial Details*

- 6.2. There are no financial implication arising from this report

- 6.3. Finance have been consulted on the contents of this report.

Yes

6.4. *Staffing*

7.0 Exempt Reports

- 7.1. Is this report exempt? Yes (please detail the reasons for exemption below) No

8.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

- (1) **Our Priorities** (Please double click on the check box)

- | | |
|--|-------------------------------------|
| The area has a positive image and attracts people and businesses | <input checked="" type="checkbox"/> |
| Our communities are more cohesive and inclusive | <input type="checkbox"/> |
| People are better skilled, trained and ready for learning and employment | <input type="checkbox"/> |
| Our communities are safer | <input checked="" type="checkbox"/> |
| Vulnerable people and families are supported | <input type="checkbox"/> |
| Substance misuse and its effects are reduced | <input type="checkbox"/> |
| Health is improving and health inequalities are reducing | <input type="checkbox"/> |
| The environment is protected and enhanced for all | <input type="checkbox"/> |
| The Council is effective, efficient and recognised for excellence | <input checked="" type="checkbox"/> |

- (2) **Council Policies** (Please detail)

9.0 Equalities Impact

9.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?
Yes No

10.0 Legality

10.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

11.0 Appendices

11.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

Appendix A

12.0 Background Papers

12.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)
Yes (please list the documents below) No

Author(s)

NAME	DESIGNATION	TEL NO / EXTENSION
Ian Doctor	Regulatory Services Manager	Extension : 2577
Andrew G Wyse	Legal Services Team Leader	Extension : 2088

Approved by

NAME	DESIGNATION	SIGNATURE
Gordon McNeil	Head of Development & Environment	Signed: G McNeil
Garry Dallas	Executive Director	Signed: G Dallas

Proposed amendment to Scheme of Delegation

1. Delete existing paragraph 11.16 and insert and re-number subsequent paragraphs 11.17 to 11.63 as 11.16 to 11.62
2. Insert new paragraph 14 as follows:-

14.0 Discharge of Functions by other local authorities

14.1 We have arranged that our duties under trading standards and consumer protection laws and any new laws or amendments that come into force shall be discharged by Stirling Council on our behalf in accordance with sections 56(1), (2), and (3) of the Local Government (Scotland) Act 1973

14.2 For the avoidance of doubt, in their discharge of our duties under trading standards and consumer protection laws set out in 14.1 we have authorised Stirling Council to arrange the discharge by officers of Trading Standards Scotland of those parts of our duties falling within the remit of Trading Standards Scotland

14.3 In this section trading standards and consumer protection laws includes

Agricultural Produce (Grading and Marking) Act 1928

Agriculture Act 1970

Agriculture (Miscellaneous Provisions) Act 1968

Animal Health Act 1981

Animal Health and Welfare Act 1984

Animal Health and Welfare (Scotland) Act 2006

Antisocial Behaviour Etc (Scotland) Act 2004

Children and Young Persons (Protection from Tobacco) Act 1991

Children and Young Persons (Scotland) Act 1937

Civic Government (Scotland) Act 1982

Clean Air Act 1993

Climate Change Act 2009

Companies Act 2006

Consumer Credit Act 1974

Consumers, Estate Agents and Redress Act 2007

Consumer Protection Act 1987
Control of Pollution Act 1974
Copyright, Designs and Patents Act 1988
Copyright etc and Trade Marks (Offences and Enforcement) Act 2002
Counter- Terrorism Act 2008
Customs and Excise Management Act 1979
Development of Tourism Act 1969
Education Reform Act 1988
Energy Act 1976
Energy Conservation Act 1981
Enterprise Act 2002
Estate Agents Act 1979
European Communities Act 1972
Explosives Act 1875 and 1923
Fair Trading Act 1973
Farm and Garden Chemicals Act 1967
Financial Services Act 2012
Financial Services and Marketing Act 2000
Fireworks Act 2003
Food and Environmental Protection Act 1985
Hallmarking Act 1973
Health and Safety at Work Etc Act 1974
Medicines Act 1968
Motor Cycle Noise Act 1987
Motor Vehicles (Safety Equipment for Children) Act 1991
Olympic Symbol Etc (Protection) Act 1995
Pesticides Act 1998
Petroleum (Consolidation) Act 1928 being replaced by Health and Safety at Work Etc Act 1974 and Petroleum (Consolidation) Regulations 2014
Petroleum (Transfer of Licences) Act 1936
Poisons Act 1972
Prices Acts 1974 and 1975
Protection of Animals (Scotland) Act 1912
Road Traffic Act 1988
Telecommunications Act 1984
Timeshare Act 1992
Tobacco Advertising and Promotion Act 2002

Tobacco and Primary Medical Services (Scotland) Act 2010

Trade Descriptions Act 1968

Trade Marks Act 1938 and 1994

Unsolicited Goods and Services Acts 1971 and 1975

Video Recordings Act 1984 and 1993 by virtue of Video Recordings Act 2010

Weights and Measures Acts 1979 and 1985

CLACKMANNANSHIRE COUNCIL

Report to: Clackmannanshire Council

Date of Meeting: 23rd October 2014

Subject: Additional Capital Funding – Kelliebank

Report by: Chief Accountant

1.0 Purpose

1.1 The purpose of this report is to seek approval for the additional spend of £300K required to complete the Kelliebank Capital project.

2.0 Recommendations

2.1 It is recommended that the Council approves £300K from the current General Fund Capital Programme underspend of £2.956M (Appendix A) to complete programmed works at Kelliebank.

3.0 Background

3.1 During the 2013/14 budget setting process capital funds were approved to build operational mess and changing facilities for staff at Kelliebank. A budget of £100K was approved to be spent during the 2013/14 financial year and a further indicative budget of £400K approved to be spent the following year.

3.2 After these budgets had been approved, a subsequent proposal was received from Scottish Government to provide councils with additional Capital Grants to fund 'shovel ready projects' that were not planned in the current year but could be brought forward quickly from future years. This opportunity was reported to Council and the Kelliebank Project was approved to be submitted as eligible for this additional funding. Consequently the £400k of programmed works for 2014/15 were brought forward to the 2013/14 financial year.

3.3 To date, the full £500K budget provision has been fully spent and the following works completed:

- Groundworks
- Timber Kit purchased and built
- External Finish Walls and Roof
- Mechanical works (part).

- 3.4 Recently, the Capital Investment Group's detailed review and rephrasing of the Capital Programme highlighted the fact that whilst the approved budget has been fully utilised, the project is not complete and approval for additional funding is required in order that the project can be completed. An additional £300k budget approval is required in order for the project to be completed.
- 3.5 At this stage in the project, the works completed mean that the upgraded facility is wind and water tight. However a further £100k is required to complete all of the required external works including the completion of some mechanical and electrical works.
- 3.6 The remaining £200k for which approval is sought is required to carry out a range of internal works, including the installation of toilet and shower facilities, the erection of internal walls, flooring and doors, the supply and fit of acoustic folding screens, and the supply and fit of wet and dry lockers. These internal works will ensure that the original project specification can be delivered for Kelliebank staff.
- 3.7 It is proposed that the £300k additional capital resource could be funded from the current year's underspend on the capital programme of £2.956m (Appendix A).
- 3.8 Resources, including facility for awarding the necessary contracts, are in place to ensure this work can be carried out should approval for the additional capital funding be obtained. The majority of these internal works will be supported by our trade apprentices offering them valuable work experience.

4.0 Sustainability Implications

- 4.1 There are no sustainability implications

5.0 Resource Implications

- 5.1 Finance have been consulted and have agreed the financial implications as set out in the report. **Yes**
- 5.2 There are no staffing implications

6.0 Exempt Reports

- 6.1 Is this report exempt? **No**

7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

- (1) **Our Priorities**
- (2) **Council Policies** (Please detail)

8.0 Equalities Impact

8.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations? This will be undertaken as part of the full business case.

9.0 Legality

9.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. **Yes**

10.0 Appendices

10.1 Appendix A – General Fund Capital Out-turns June 2014.

11.0 Background Papers

None

Author(s)/

Liz Shaw	Chief Accountant	01259 452072
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Approved by:

NAME	DESIGNATION	SIGNATURE
Nikki Bridle	Depute Chief Executive	Signed: N Bridle
Elaine McPherson	Chief Executive	Signed: E McPherson

General Services Capital Programme Budget 2014/15	Amended Budget 14/15 incl c/wds - Approved 21/02/14	Additional C/wds	Annual Budget 2014/15	Actual Expenditure to 30/06/14	Actual Income to 30/06/14	Net Expenditure to 30/06/14	Projected Output 31.03.15	Variance Budget v Projected	Comments	(Savings) / Overspend	Carry Forward to 15/16	Total Over / (Under) Spend
Property Asset Management Plan												
3-12 School Development (Primary & Nursery) & School Fund & Additional 12-13 Funding												
Fiat Roof Replacement	72,000	12,300	84,300	(6,194)	0	(6,194)	84,300	0				
Electrical Upgrades	130,000		130,000	3,479	0	3,479	130,000	0				
Nursery Upgrades 2014/15				12,918	0	12,918		0				
Park Nursery (Previously Tower Nursery)	20,000		20,000	12,918	0	12,918	20,000	0				
Primary Upgrades 2014/15	20,000	0	20,000	12,918	0	12,918	20,000	0		0	0	0
Park Primary	85,000		85,000	0	0	0	85,000	0				
Banchory Primary	35,000		35,000	0	0	0	35,000	0				
Abercromby Primary	30,000		30,000	0	0	0	30,000	0				
Strathdon Primary	25,000		25,000	0	0	0	25,000	0				
St Bernadette's	10,000		10,000	0	0	0	10,000	0				
Alva Primary	45,000		45,000	0	0	0	45,000	0				
TOTAL 3-12 SCHOOL DEVELOPMENT	822,000	12,300	834,300	10,202	0	10,202	834,300	0		0	0	0
2 Year Old School Development	300,000	0	300,000	360	0	360	300,000	0		0	0	0
Banchory PS				0	0	0	0	0				
Clackmannan PS				0	0	0	0	0				
Tillicoultry PS				0	0	0	0	0				
Sauchie Nursery				0	0	0	0	0				
ABC Nursery				0	0	0	0	0				
TOTAL 2YR OLD SCHOOL DEVELOPMENT	300,000	0	300,000	360	0	360	300,000	0		0	0	0
Alva Autism Unit	92,710	(4,050)	88,660	4,041	0	4,041	88,660	0				
Fire Certificate Compliance work				5,114	0	5,114		0				
Lornhill Academy - Floodlights				0	(151,178)	(151,178)		0				
Alloa Town Centre Regeneration: Speirs Centre	650,000	66,030	716,030	673,923	0	673,923	716,030	0				
Speirs additional funding	100,000		100,000				100,000	0				
Redwell	2,200,000	14,500	2,214,500	1,143,391	0	1,143,391	2,214,500	0				
Safe Route to Schools - Redwell Pleasure Grounds (Sustrans match funding)				0	0	0	0	0				
Tillicoultry Asset Plan: Conversion of family centre to community hub				(16,920)	0	(16,920)		0				
Tillicoultry Asset Plan: Redevelop existing CAP/Library to housing		10,620	10,620	29,477	0	29,477	10,620	0				
Property Asset Management Improvements - Kinncraigs	50,000	40,660	90,660	107,608	0	107,608	90,660	0				
Property Asset Management Improvements - Kelliebank	280,000	(76,310)	203,690	37,014	0	37,014	203,690	0				
Village / Town Centre Initiative (Phase 1: Sauchie)	100,000	13,540	113,540	(98,680)	0	(98,680)	113,540	0				
Village and Small Towns Initiative Phase 2	400,000		400,000	0	0	0	400,000	0				
CCTV	57,760		57,760	0	0	0	57,760	0				
Kinncraigs 1936 BPRA Project				1,419	0	1,419		0				
Photovoltaic installations - Retentions only for 14-15												
Whins Resource Centre						0		0				
Abercromby Primary School				(1,833)		(1,833)						
Banchory Primary School				(1,197)		(1,197)						
Ludgate House				(1,752)		(1,752)						
Menstrie Primary School				(1,484)		(1,484)						
St Serfs Primary School				(1,311)		(1,311)						
Sunnyside Primary School				(1,598)		(1,598)						
Park Primary School				(874)		(874)						
TOTAL PHOTOVOLTAIC INSTALLATIONS	0	0	0	(10,049)	0	(10,049)	0	0				
Westhugh Travellers Site				0	0	0	0	0				
Heritage Centre Improvements	441,180	(180,020)	261,160	3,379	0	3,379	261,160	0				
Central Production Kitchen				0	0	0	0	0				
Off the shelf purchase of temporary accommodation				1,835	0	1,835		0				
The Orchard Conversion	372,000		372,000	0	0	0	372,000	0				
Alva Glen Hotel	897,000		897,000	534	0	534	534	(896,466)	Project not for general fund capital at this is Social Housing to be funded by HRA.	(896,466)		(896,466)
Demolition of Tillicoultry community centre		99010	99,010	18,680	0	18,680	99,010	0				
Clearing of Claremont Site	120,000		120,000	0	0	0	120,000	0				
MCB - Tullibody	18,000		18,000	0	0	0	18,000	0				
Alloa Town Hall	140,000		140,000	0	0	0	140,000	0				
Football Pitch & Running Track	19,650		19,650	0	0	0	19,650	0				
Roads Asset Management Plan												
Bridge Strengthening	50,000		50,000	(350)	0	(350)	50,000	0				
Flood Prevention	100,000		100,000	0	0	0	100,000	0				
Flood Prevention Scheme - Tillicoultry (Eilstoun Drive)				0	0	0	0	0				
Road & Footway Improvements (SRMCS), including town centre	1,650,000	97000	1,747,000	176,596	0	176,596	1,747,000	0				
Accident Prevention, CWSS, Traffic management	125,000		125,000	166,999	0	166,999	125,000	0				
SESTRAN Public Transport & Walking				0	0	0	0	0				
SUSTRAN				0	0	0	0	0				
National Cycle Route		200000	200,000	0	0	0	200,000	0				
Mixed Leisure Route Upgrading				0	0	0	0	0				
Tillicoultry/Alva Cycle Route				0	0	0	0	0				
Shillinghill to the Town Hall: Relocated Road Crossing				0	0	0	0	0				
Replacement Lighting Columns				0	0	0	0	0				
Street Lighting	725,000	105000	830,000	68,015	0	68,015	830,000	0				
A908 / B908 Hallpark, Sauchie				0	0	0	0	0				
Integrating Rail to Alloa				0	(70,152)	(70,152)	0	0				
Gateways and Roundabouts				0	0	0	0	0				
SAK Project Net Rail Comm Prop				0	0	0	0	0				
A91 East of Tillicoultry				0	0	0	0	0				
B9140 Realignment of Bends	600,000		600,000	0	0	0	230,000	(370,000)	Site investigations along the proposed realignment have identified areas of soft ground which might be worsened by exposure to winter weather. As a result works on site have been rescheduled and will now commence in May 2015 when, hopefully, the weather will be better.		(370,000)	(370,000)
Tullibody - Install Table at TronCourt	20,000		20,000	0	0	0	20,000	0				
Land Asset Management Plan												
Black Devon Landfill Gas Collection & Treatment Project	10,000		10,000	0	0	0	10,000	0				
Cemeteries Strategy	200,000		200,000	0	0	0	200,000	0				
Contaminated Land / Alva Gas Works	0		0	0	0	0	0	0				
Parks, Play Areas & Open Spaces	50,000		50,000	0	0	0	50,000	0				
Kailashrae Skatepark				(3,083)	0	(3,083)	0	0				
Footpath, Mill Glen, Tillicoultry				0	0	0	0	0				
Landscape Partnership - conserve Ochills / Hillfoots		6,800	6,800	49,103	0	49,103	6,800	0				
Town Centre Regeneration Fund - Imagine Alloa				0	0	0	0	0				
Wheeled/Litter Bins / Strategic Waste Fund	30,000		30,000	0	0	0	30,000	0				
Streetscape Programme	125,000	91740	216,740	0	0	0	216,740	0				
Drainage	70,000	10930	80,930	0	0	0	80,930	0				
Bowmar Area Enhancements	50,000		50,000	0	0	0	50,000	0				
Fleet Asset Management Plan												
Vehicle Replacement Programme (for details, see below)	905,200	444450	1,349,650	314,667	(21,695)	292,973	1,349,650	0				
Plugged in places - grant funded				0	0	0	0	0				
IT Asset Management Plan												
IT Services		200,520	200,520	29,672	0	29,672	200,520	0				
Additional IT funding for major core systems		31520	31,520	8,049	0	8,049	31,520	0				
Network Infrastructure	360,000		360,000	99	0	99	260,000	(100,000)	tentatively for Q4 Jan-Mar. Until scoping completed unable to confirm. Projected 50% of project cost of £200K will be completed in Q1 of 15-16		(100,000)	(100,000)
Servers & Storage	18,000		18,000	447	0	447	18,000	0				
Security Systems	15,000		15,000	0	0	0	15,000	0				
Telephony (Provision of telephony services)	5,000		5,000	0	0	0	5,000	0				
Schools (maintenance & upgrade)	260,000		260,000	0	0	0	260,000	0				
Desktop Replacement Programme	30,000		30,000	0	0	0	30,000	0				
Software (replacements & upgrades)	50,000		50,000	0	0	0	50,000	0				
Business Continuity	60,000		60,000	0	0	0	60,000	0				
Contingency (essential replacement)	14,000		14,000	0	0	0	14,000	0				
Social Work Integrated System	50,000		50,000	0	0	0	50,000	0				
Finance Services - General Ledger system				720	0	720	0	0				
Telecare	75,000		75,000	16,443	0	16,443	75,000	0				
Efficient Government/Customer First Developments				0	0	0	0	0				
Welfare Reform Implementation		100,000	100,000	0	0	0	100,000	0				
Digital Broadband	1											

