



**Clackmannanshire
Council**

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Kilncraigs, Alloa, Scotland, FK10 1EB (Tel.01259-450000)

Clackmannanshire Council

Thursday 14 August 2014 at 10.00 am.

**Venue: Council Chamber, Patons Building,
Kilncraigs, Greenside Street, Alloa, FK10 1EB**

Contact Finance and Corporate Services, Clackmannanshire Council, Kilncraigs, Alloa, FK10 1EB
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Date	Time
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Clackmannanshire Council

There are 32 Unitary Councils in Scotland. Clackmannanshire Council is the smallest mainland Council. Eighteen Councillors are elected to represent the views of the residents and businesses in Clackmannanshire. The Council has approved Standing Orders that detail the way the Council operates. Decisions are approved at the 9 weekly meetings of the full Council and at Committee Meetings.

The Council is responsible for approving a staffing structure for the proper discharge of its functions, approving new policies or changes in policy, community planning and corporate governance including standards of conduct.

The Council has further responsibility for the approval of budgets for capital and revenue expenditure, it also has power to make, alter or cancel any scheme made under statute and to make, alter or cancel any orders, rules, regulations or bye-laws and to make compulsory purchase orders. The Council also determines the level of Council Tax and approves recommendations relating to strategic economic development.

Members of the public are welcome to attend our Council and Committee meetings to see how decisions are made.

Details of all of our Council and Committee dates and agenda items are published on our website at www.clacksweb.org.uk

If you require further information about Council or Committee meetings, please contact Finance and Corporate Services by e-mail at customerservice@clacks.gov.uk or by telephone on 01259 452106 or 452004.

06 August 2014

A MEETING of the CLACKMANNANSHIRE COUNCIL will be held within the Council Chamber, Patons Building, Kilncraigs, Alloa, FK10 1EB, on THURSDAY 14 AUGUST 2014 at 10.00 am.

**ELAINE MCPHERSON
Chief Executive**

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1. Apologies	--
2. Declaration of Interests Elected Members are reminded of their obligation to declare any financial or non-financial interest which they may have in any item on this agenda in accordance with the Councillors' Code of Conduct. A Declaration of Interest form should be completed and passed to the Committee Officer.	--
3. Confirm Minute of Meeting held Thursday 26 June 2014 (Copy herewith)	07
4. Committee Meetings Convened Since the Previous Council Meeting on 26/06/14 (<i>For information Only</i>)	- -
(a) Education Appeals Committees - 04/07/14, 09/07/14, 22/07/14	--
5. Notification of Changes to Standing Orders - Notice was given at the Meeting of Council of 26 June 2014 under Standing Order 20.7 of intention to bring to Council proposals to amend Standing Orders. No such proposals have been submitted and therefore no substantive report is submitted to this meeting.	--
6. Representation on Outside Bodies - Ochilview Housing Association Management Committee - report by Chief Executive (Copy herewith)	21
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| 10. | Proposed Stirling and Clackmannanshire Forestry and Woodland Strategy - report by Executive Director (Copy herewith) | 47 |

Contact Finance and Corporate Services, Clackmannanshire Council, Kilncraigs, Alloa FK10 1EB
(Tel 01259 452106/452004) (Fax 01259 452230) (email customerservice@clacks.gov.uk) (www.clacksweb.org.uk)

Clackmannanshire Council – Councillors and Wards

Councillors

Wards

Provost	Tina Murphy	1	Clackmannanshire West	SNP
Councillor	George Matchett, QPM	1	Clackmannanshire West	LAB
Councillor	Les Sharp	1	Clackmannanshire West	SNP
Councillor	Jim Stalker	1	Clackmannanshire West	LAB
Councillor	Donald Balsillie	2	Clackmannanshire North	SNP
Councillor	Archie Drummond	2	Clackmannanshire North	INDP
Councillor	Walter McAdam, MBE	2	Clackmannanshire North	SNP
Councillor	Bobby McGill	2	Clackmannanshire North	LAB
Councillor	Derek Stewart	3	Clackmannanshire Central	LAB
Councillor	Graham Watt	3	Clackmannanshire Central	LAB
Councillor	Gary Womersley	3	Clackmannanshire Central	SNP
Councillor	Janet Cadenhead	4	Clackmannanshire South	LAB
Councillor	Kenneth Earle	4	Clackmannanshire South	LAB
Councillor	Ellen Forson	4	Clackmannanshire South	SNP
Councillor	Craig Holden	4	Clackmannanshire South	SNP
Councillor	Alastair Campbell	5	Clackmannanshire East	CONS
Councillor	Irene Hamilton	5	Clackmannanshire East	SNP
Councillor	Kathleen Martin	5	Clackmannanshire East	LAB

MINUTES OF MEETING of the CLACKMANNANSHIRE COUNCIL held within the Council Chamber, Greenfield, Alloa, FK10 2AD, on THURSDAY 26 JUNE 2014 at 10.00 am.

PRESENT

Provost Tina Murphy (In the Chair)
Councillor Donald Balsillie
Councillor Janet Cadenhead
Councillor Archie Drummond
Councillor Kenneth Earle
Councillor Ellen Forson
Councillor Irene Hamilton
Councillor Craig Holden
Councillor Kathleen Martin
Councillor George Matchett, QPM
Councillor Walter McAdam, MBE
Councillor Bobby McGill
Councillor Les Sharp
Councillor Jim Stalker
Councillor Derek Stewart
Councillor Graham Watt
Councillor Gary Womersley

IN ATTENDANCE

Elaine McPherson, Chief Executive
Nikki Bridle, Depute Chief Executive
Garry Dallas, Executive Director
Stuart Crickmar, Head of Strategy and Customer Services
Val De Souza, Head of Social Services
Phillip Gillespie, Assistant Head of Social Services (Adult Care)
Alan Milliken, Assistant Head of Education
Graeme Finlay, Principal Planner
Julie Hamilton, Development Services Manager
John Munro, ICT Service Manager
Liz Shaw, Chief Accountant
Mac West, Roads and Transportation Manager
Andrew Wyse, Solicitor, Clerk to the Council

Before the start of business, on behalf of the Council, Councillor Sharp moved a vote of thanks to the Provost for her work in relation to the Clackmannanshire leg of the Queen's Baton Relay - Glasgow 2014 Commonwealth Games. The Provost responded and congratulated officers for their work in showcasing Clackmannanshire in a positive light.

In terms of Standing Order 11.6, the Provost advised the Council that an item of urgent (exempt) business in relation to the proposed lease of Lime Tree House, Alloa, had been submitted for consideration. In terms of Standing Order 11.7, the Provost intimated that this matter would be accepted onto the agenda as agenda item 20 given the Council was going into recess following today's meeting and the matter required a decision before the next meeting of the Council on 14 August 2014.

CC.214 APOLOGIES

Apologies for absence were received from Councillor Alastair Campbell.

CC.215 DECLARATIONS OF INTEREST

None

CC.216 MINUTES OF MEETING OF THE CLACKMANNANSHIRE COUNCIL HELD ON THURSDAY 15 MAY 2014

The minutes of the meeting of the Clackmannanshire Council held on Thursday 15 May 2014 were submitted for approval.

Decision

The minutes of the meeting of the Clackmannanshire Council held on Thursday 15 May 2014 were agreed as a correct record of proceedings and signed by the Provost.

CC.217 COMMITTEE MEETINGS CONVENED SINCE THE PREVIOUS COUNCIL MEETING ON 15 MAY 2014

The Council agreed to note the committee meetings that have taken place since the last Council meeting on 15 May 2014:

- Housing, Health and Care Committee 22/05/14
- Education Appeals Committee 30/05/14
- Appointments Committee 03/06/14 and 04/06/14
- Enterprise and Environment Committee 05/06/14
- Regulatory Committee 10/06/14
- Resources and Audit Sub Committee 11/06/14
- Planning Committee 12/06/14
- Education, Sport and Leisure Committee 19/06/14
- Resources and Audit Committee 19/06/14

CC.218 NOTIFICATION OF CHANGES TO STANDING ORDERS

Notice was given at the meeting of the Council on Thursday 15 May 2014 under Standing Order 20.7 of intention to bring to Council proposals to amend Standing Orders. No such proposals have been submitted and, therefore, no substantive report was submitted to this meeting.

In terms of Standing Order 20.7, Councillor Gary Womersley gave notice that proposals to amend Standing Orders will be brought before the next meeting of the Council on 14 August 2014.

CC.219 COMMITTEE RECOMMENDATIONS REFERRED TO COUNCIL

A report which sought Council approval of recommendations made by committees during the May to June 2014 cycle of meetings was submitted by the Chief Executive.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed:

- (1) From the Housing, Health and Care Committee of 22 May 2014 in relation to the report entitled "Housing and Community Safety Service Business Plan 2014-2015" to ratify the decision of the Committee to:
 - Approve the new three year community safety strategy with delivery plan.

- (2) From the Education, Sport and Leisure Committee on 19 June 2014 in relation to the report entitled "Consideration of Petitions re Artwork at Fairfield" Approve the action recommended by the Education, Sport and Leisure Committee following presentation of the two petitions in respect of artwork at Fairfield and consideration of the report by the Head of Education
 - The Clerk advised the Council that the Education Sport and Leisure Committee meeting had taken place one day after the agenda for the Council Meeting had been issued and consequently, on the casting vote of the Convenor, (Standing Order 14.4), the Committee had agreed to defer the above item of business until the next meeting of the Committee (02/10/14) and accordingly no action is required at this stage.

- (3) From the Education, Sport and Leisure Committee on 19 June 2014 in relation to the report entitled "Expansion of Entitlement to 600 Hours Early Learning and Childcare to Two Year Old Children" to ratify the decision of the Committee to:
 - Approve the amended recommendation as follows:
 - (a) £300k of interim capital funding be allocated from the uncommitted element of the Making Clackmannanshire Better (MCB) Programme.
 - (b) the required capital works at the five properties identified as suitable for the accommodation of two year old children.
 - (c) the reimbursement of the MCB interim funding on receipt of confirmation of allocated capital funds from Scottish Government.

Action

Chief Executive/Depute Chief Executive

CC.220 LEADER'S BRIEFING

A briefing report which informed elected members of a range of issues and activities which the Council Leader has been engaged with in the past quarter was submitted by the Leader of the Council. The intention of the report was to assist in raising awareness amongst elected members of a number of matters which affect the Council or the area and, as such, future workstreams.

The Council agreed to note the information set out in the report.

**CC.221 PROPOSED CLACKMANNANSHIRE LOCAL DEVELOPMENT PLAN,
OPEN SPACE STRATEGY AND DOLLAR/MUCKHART CONSERVATION
AREA APPRAISAL**

A report which sought approval of the Council's 'Schedule 4' responses and the Council's responses to the Directorate of Planning and Environmental Appeals (DPEA) was submitted by the Executive Director. The report also described the process undertaken to date and what will happen once the responses are agreed by Council.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed unanimously to approve:

- (a) the Schedule 4 responses to the representations received for submission to the Directorate for Planning and Environmental Appeals (DPEA) for consideration by a Reporter or Reporters
- (b) the associated Statement of Conformity with Participation Statement (appendix 1 of the report).
- (c) the Open Space Strategy subject to minor changes (appendix 2 of the report)
- (d) the Muckhart Conservation Area Appraisal subject to minor changes (appendix 3 of the report)
- (e) the Draft Dollar Conservation Area Appraisal for consultation

Action

Development Services Manager

CC.222 SHARED SERVICES

A report which sought Council's approval to achieve deeper integration of Education and Social Services across Clackmannanshire and Stirling by moving to full lead authority models for the provision of each of those services, subject to the development of appropriate business case(s) was submitted by the Chief Executive.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed unanimously:

- (a) to note the findings of the report.
- (b) to affirm the further development of shared social work and education services with Stirling Council.
- (c) to confirm the principle that the intention is to take forward that further development according to the lead authority model.
- (d) that full business cases be carried out on the lead authority model; and
- (e) that, prior to implementation of the model, full business cases are reported back to both councils for a final decision.

Action

Chief Executive

CC.223 HEALTH AND SOCIAL CARE INTEGRATION

A report which set out the background to health and social care integration, the outcomes that integration is seeking to achieve and a proposal for a model of governance to take forward the legislative requirements was submitted by the Chief Executive.

The Chief Executive pointed out a typographical error at paragraph 2.1(e) (page 67). The sentence should refer to a 'Scheme of Integration' and *not* a 'Scheme of Delegation'.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Les Sharp.

Decision

The Council agreed unanimously:

- (a) to note the provisions and requirements of the Public Bodies (Joint Working) (Scotland) Act 2014 as set out in the report.
- (b) to pursue health and care integration based on a body corporate model of governance

- (c) that, as far as possible, integration should be on a joint approach with Stirling Council consistent with shared service arrangements.
- (d) that the existing Partnership Board and Joint Management Team structures act as shadow bodies for the purposes required by legislation.
- (e) to note that a Scheme of Integration will be presented for approval to a future meeting of the Council.

Action

Chief Executive

CC.224 JOINT INSPECTION OF SERVICES FOR CHILDREN AND YOUNG PEOPLE IN CLACKMANNANSHIRE

A report which brought to Council's attention the publication of the report of the recent Joint Inspection of Services for Children and Young People in Clackmannanshire was submitted by the Chief Executive.

The joint inspection was undertaken by a team of inspectors from Education Scotland, the Care Inspectorate, Healthcare Improvement Scotland and HM Inspectorate of Constabulary and looked at services for children and young people in the Clackmannanshire community planning area and covered the full range of work including services provided by health visitors, school nurses, teachers, doctors, social workers, police officers and the voluntary sector.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Amendment 1

Amendment to 2.1c

Removal of "agrees that the Resources and Audit Sub Committee should receive monitoring reports on the implementation of the action plan", and replace with

"agrees that both the Resources and Audit Sub Committee and the Resources and Audit Committee should receive monitoring reports on the implementation of the action plan.

Moved by Councillor Bobby McGill. Seconded by Councillor Janet Cadenhead.

Voting on Amendment 1

The amendment was carried unanimously.

Amendment 2

I propose the following amendment to item 11 on the agenda.

In the recommendations at 2.0 on page 79 :

At 2.1(a) Delete - "notes the findings of the report" and insert - "notes that the Care Inspectorate is not confident in the quality and effectiveness of services to protect children".

And at 2.1(e) Insert - "action plan and" between "notes that the" and "follow up report" and add "for their consideration" after "the Council"

Moved by Councillor Archie Drummond. Seconded by Councillor Bobby McGill.

The Provost agreed to adjourn the meeting at this point in the proceedings (1230 hrs) to allow consideration of Amendment 2. When the meeting resumed at 1235 hrs, 17 members remained present.

Voting on Amendment 2

The amendment was carried unanimously.

Councillor Drummond withdrew from the meeting at this point in the proceedings (1312 hrs). Sixteen members remained present.

Decision

The Council agreed unanimously to support the motion as amended by amendments 1 and 2.

Accordingly, the Council agreed :

- (a) to note that the Care Inspectorate is not confident in the quality and effectiveness of services to protect children.
- (b) to note that the community planning partnership is preparing an action plan to address the improvement areas referred to in the inspection report.
- (c) that both the Resources and Audit Sub-Committee and the Resources and Audit Committee should receive monitoring reports on the implementation of the action plan.
- (d) to note that the inspection team will review the partnership's progress in taking forward these actions in a year's time, and
- (e) to note that the action plan and follow-up report will also be presented to the Clackmannanshire Alliance and the Council for their consideration.

The Provost adjourned the meeting at this point in the proceedings (1320 hrs).

Councillor McAdam and Councillor McGill withdrew from the meeting at this point.

When the meeting resumed at 1350 hrs, 14 members remained present.

**CC.225 NHS FORTH VALLEY SUPPORTED BUS SERVICES IN
CLACKMANNANSHIRE**

A report which updated Council on NHS Forth Valley proposals for replacement of their current H1 and H2 Bus Services linking Clackmannanshire to Forth Valley Royal Hospital was submitted by the Senior Service Manager. The report provided an opportunity for the Council to be consulted on NHS Forth Valley proposals which it is understood was considered by their Performance and Resources Committee on 24 June 2014, subject to any subsequent comments from the Council.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Balsillie.

Decision

Having considered and commented on the proposals contained in the NHS Forth Valley report attached as Appendix 1 to the report, the Council agreed unanimously that notwithstanding the identification by the Project Team of Option 10a as the most viable option a letter based on a draft produced to councillors by Councillor Balsillie be issued to NHS Forth Valley stating the Council's preference for Option1(a) in the report to retain the status quo until such time as a workable solution can be found. It was further agreed that consultation would take place between the respective political groups on the terms of the letter to be sent.

Action

Chief Executive

CC.226 SUMMER HOLIDAY HEALTHY LUNCH SCHEME

A report which updated Council on the provision of a summer holiday healthy lunch scheme from the 30 June 2014 to the 18 August 2014 for primary school children who ordinarily receive free school meals was submitted by the Chief Executive.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Ellen Forson. Seconded by Councillor Jim Stalker.

Decision

The Council agreed unanimously to note :

- (a) arrangements in place to provide access to a healthy lunch on week days to all primary school children who ordinarily receive free school meals, throughout the course of the forthcoming summer holidays starting 30 June 2014.
- (b) engagement with parents of children entitled to free school meals, and the latest update on likely uptake.
- (c) engagement to date with potential community partner organisations across Clackmannanshire.
- (d)/

- (d) that the Head of Strategy and Customer Services will prepare an evaluation report on conclusion of the scheme.

Action

Head of Strategy and Customer Services

CC.227 ANNUAL REVIEW OF DEBTORS 2013-14

A report which provided Council with an update on income collection rates, arrears positions and provided recommendations for writing off those arrears classified as irrecoverable or 'bad debts' was submitted by the Revenues and Payments Manager.

The report also set out the main improvement actions currently being developed by the service to improve on performance.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

Having commented on the continuing challenges and developments in respect of income collection and recovery arrangements, the Council agreed unanimously to:

- (a) Note the trends in income collection levels and the related arrears positions.
- (b) Approve the write off of £740,908 which represents 1.06% of the total Council debt raised in the year (Table 3 of the report refers)
- (c) Note the continuing challenges and developments in respect of income collection and recovery arrangements.
- (d) Approve the revision proposed in the report to the Corporate Debt and Write Off Policy (paragraphs 6.2 and 6.4 of the report refers)
- (e) Note that ongoing monitoring of performance is being undertaken through the respective Service Committees and corporately through the Resources and Audit Committee (paragraph 8.1 of the report refers)

Action

Revenues and Payments Manager

CC.228 DRAFT FINANCIAL STATEMENTS 2013/14

A report which indicated to Council that it is required by law to prepare a statement of accounts in accordance with 'proper practices' which sets out its financial position at the end of each financial year was submitted by the Depute Chief Executive.

In line with the draft Financial Statements, the report also incorporated a summary of the financial outlook for the Council and replaced the usual update provided as part of the separate Budget Strategy update report.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed unanimously to:

- (a) approve the 2013/14 draft Financial Statements as presented to 23 June 2014 elected member briefing and summarised in the report
- (b) approve the 2013/14 Clackmannanshire Council Sundry Trust Funds draft Report and Financial Statements as presented to 23 June 2014 elected member briefing and summarised in the report.
- (c) approve the submission of these draft Financial Statements to the Controller of Audit no later than 30 June 2014, and
- (d) otherwise note the information set out in the report.

Action

Depute Chief Executive

CC.229 ANNUAL TREASURY REPORT 2013/14

A report which detailed the Treasury Management activities for the Council for 2013/14 and invited the Council to consider the Annual Report for 2013/14 of the Council's Treasury Management activities was submitted by the Depute Chief Executive.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed unanimously to note and approve the Annual Report for 2013/14 of the Council's Treasury Management activities.

**CC.230 CLACKMANNANSHIRE COUNCIL ASSURANCE AND IMPROVEMENT
PLAN 2014-2017**

A report which advised Council formally of the publication in June by Audit Scotland of the Clackmannanshire Council Assurance and Improvement Plan (AIP) Update 2014-2017 (attached as an appendix to the report) was submitted by the Chief Executive.

While the Resources and Audit Committee will be invited to review the publication in more detail, given the overarching nature and corporate importance of the AIP, the report was submitted to full Council for information.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed unanimously to:

- (a) Welcome and note the recent publication by Audit Scotland of the Assurance and Improvement Plan Update 2014-17 for Clackmannanshire
- (b) Note the findings and intended planned scrutiny activity to March 2017.

Action

Depute Chief Executive

Councillor Irene Hamilton withdrew from the meeting at this point in the proceedings (1510hrs).

Thirteen members remained present.

EXEMPT INFORMATION

The Council resolved in terms of Section 50(A) of the Local Government (Scotland) Act, 1973, that the press and public be excluded from the meeting during consideration of the following item of business on the grounds that it involved the likely disclosure of exempt information as detailed in Schedule 7A, Part 1, Paragraphs 8 (CC.221) and 9 (CC.222).

CC.231 GEOGRAPHIC INFORMATION SERVICES

A report which brought to the attention of Council certain issues in regard to the company thinkWhere (formerly Forth Valley GIS) was submitted by the Chief Executive.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed unanimously to support the recommendations set out in the report.

Action

Chief Executive

Councillor George Matchett withdrew from the meeting during discussion of the following item (1553 hrs).

Twelve members remained present.

CC.232 PROPOSED SALE OF GREENFIELD HOUSE, ALLOA

A report which advised Council of the outcomes of marketing Greenfield House for sale and to seek agreement on a preferred bidder following the closing date on 4 June 2014 was submitted by the Executive Director.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed unanimously to support the recommendation set out in the report.

Action

Executive Director

EXEMPT INFORMATION

The Council resolved in terms of Section 50(A) of the Local Government (Scotland) Act, 1973, that the press and public be excluded from the meeting during consideration of the following item of business on the grounds that it involved the likely disclosure of exempt information as detailed in Schedule 7A, Part 1, Paragraphs 6 and 9.

CC.233 PROPOSED LEASE OF LIME TREE HOUSE, ALLOA

In terms of Standing Order 11.7, the Provost had indicated previously that this item of urgent business in relation to the proposed lease of Lime Tree House, Alloa, would be taken as a matter of urgency given the Council was going into recess following today's meeting and the matter required a decision before the next meeting on 14 August 2014.

A report which advised members of an interest in leasing the Council's former office accommodation at Lime Tree House was submitted by the Executive Director.

Motion

That Council agrees the recommendations set out in the report.

Moved by Councillor Gary Womersley. Seconded by Councillor Donald Balsillie.

Decision

The Council agreed unanimously to support the recommendation set out in the report.

Action

Executive Director

Ends 1635 hrs

Report to Clackmannanshire Council

Date of Meeting: 14th August 2014

**Subject: Representation on Outside Bodies -
Ochilview Housing Association Management Committee**

Report by: Chief Executive

1.0 Purpose

- 1.1. Councillor Les Sharp has submitted his resignation as the Council's representative on Ochilview Housing Association Management Committee. The purpose of this report, therefore, is to seek a decision from Council on its future representation on the Management Committee.

2.0 Recommendations

- 2.1. It is recommended that Council:
- a) considers whether or not it wishes to continue to have a representative on the Management Committee of Ochil View Housing Association;
 - b) should it agree to have a representative on that Management Committee, nominates an elected member to that position.

3.0 Considerations

- 3.1 In June, 2012, Council nominated Councillor Sharp as its representative on Ochil View Housing Association Management Committee. Councillor Sharp intimated in July, 2014, that he no longer wishes to act as the Council's representative on that Committee. The resulting vacancy, if it is to be filled, is required to be determined by Council.
- 3.2 In considering whether it wishes to continue to have a representative on the Management Committee, members' attention is drawn to guidance provided by the Standards Commission for Scotland which states as follows:

"Authorities will frequently appoint councillors to outside bodies. When doing so councillors will then have responsibilities as members of those outside bodies. These responsibilities will potentially include personal liabilities and may also raise questions of conflict of interest. Conflicts of interest may arise through competing personal interests, or the competing interests of the respective organisations of which the councillor is a member. Councils will,

therefore, require to consider this issue carefully when appointing councillors to outside bodies and individual councillors will require to consider carefully whether they can accept such appointments in each case."

4.0 Other Matters

4.1 Should Council nominate an elected member to the Management Committee, that councillor will have a personal responsibility to register the position in the register of interests. Training on duties in respect of the role may also required to be undertaken. It is understood that the Management Committee meets the last Thursday of each month.

5.0 Resource Implications

5.1 *Financial Details*

N/A

5.2 *Staffing*

N/A

6.0 Exempt Reports

6.1 Is this report exempt? No

7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities** (Please double click on the check box)

The Council is effective, efficient and recognised for excellence

(2) **Council Policies** (Please detail)

8.0 Equalities Impact

8.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?

Yes No

9.0 Legality

9.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

10.0 Appendices

10.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

None

11.0 Background Papers

11.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

The Standards Commission for Scotland, Guidance on the Councillors Code of Conduct

Author(s)

NAME	DESIGNATION	TEL NO / EXTENSION
Elaine McPherson	Chief Executive	452002

Approved by

NAME	DESIGNATION	SIGNATURE
Elaine McPherson	Chief Executive	

Report to : Council

Date of Meeting: 14th August, 2014

Subject: Appointment to Licensing Board

Report by: Chief Executive

1.0 Purpose

- 1.1. This report results from the intimation from Councillor Archie Drummond on 22 July 2014 of his resignation from the Licensing Board and invites the Council to consider the appointment of a replacement for Councillor Drummond and the number of members appointed to the Board.

2.0 Recommendations

- 2.1. It is recommended that (one) the Council appoints another member to the Licensing Board to replace Councillor Drummond and (two) considers the appointment of a further member or two further members to the Board to provide increased availability of members to serve on the Board or its sub-committees.

3.0 Background and Options

- 3.1. At its first statutory meeting, under Standing Order 1.5, the Council must appoint no fewer than five and no greater than ten members to the Licensing Board. This is obligatory under Schedule 1 of the Licensing (Scotland) Act 2005. Additionally it should be noted that all members appointed must then undergo compulsory training before they can participate in making Board decisions.
- 3.2. There is no statutory obligation on the Council to maintain a political balance on the Licensing Board and the Licensing Board was not included within the considerations relating to Political Balance submitted by the Chief Executive to the first Meeting of Council on 17 May 2012. That notwithstanding when considering the separate item relating to the appointment of Board Members the Council did have regard to political balance.
- 3.3. After a division of votes the Council appointed six members to the Licensing Board, namely:- Councillors Walter McAdam MBE, Les Sharp, Irene Hamilton, Kenneth Earle, George Matchett QPM, and Councillor Archie Drummond.

- 3.4. By virtue of Schedule 1 paragraph 12(1) of the 2005 Act the quorum for the Board is half the membership or not less than three.
- 3.5. There are several options available to the Council :-
- (a) make no appointment and continue with five members;
 - (b) invite Councillor Alastair Campbell as the other member of the minority opposition "group" to take up the place vacated by Councillor Drummond, thus maintaining the political balance previously agreed by the Council;
 - (c) appoint another member to fill the vacant place;
 - (d) appoint further member(s) to the Board, in the light of the information contained in paragraph 4.4 below.

4.0 Consideration

- 4.1. Option (a) would potentially place the Council in further difficulties regarding the availability of members highlighted at paragraph 4.4 to ensure that the Board's statutory duties were duly met.
- 4.2. Option (b) would fulfil the objectives of the decision taken on 15 May 2012 but not address paragraph 4.4. This option also assumes that Councillor Campbell would be willing to be appointed to the Board.
- 4.3. Option (c) would require the Council to depart from any consideration based on political balance since no member of the minority opposition "group" would be represented on the Board
- 4.4. Option (d) would address recent concerns expressed on behalf of the Clerk to the Board regarding difficulties in obtaining a quorum for meetings. This is not a reflection on members and has arisen as a result of members' unavoidable personal circumstances and their commitments elsewhere both within and outwith the Council. There has therefore been considerable reliance on particular individual members.
- 4.5. Members are therefore invited to consider the appointment of a member or members to the Board following Councillor Drummond's resignation.

5.0 Sustainability Implications

- 5.1. There are no sustainability implications for the Council.

6.0 Resource Implications

6.1. Financial Details

There are no new financial implications for the Council arising from the recommendations of this report.

6.2. Staffing

There are no staffing implications resulting from this report.

7.0 Exempt Reports

7.1. Is this report exempt? Yes (please detail the reasons for exemption below) No

7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) **Our Priorities** (Please double click on the check box)

- The area has a positive image and attracts people and businesses
- Our communities are more cohesive and inclusive
- People are better skilled, trained and ready for learning and employment
- Our communities are safer
- Vulnerable people and families are supported
- Substance misuse and its effects are reduced
- Health is improving and health inequalities are reducing
- The environment is protected and enhanced for all
- The Council is effective, efficient and recognised for excellence

(2) **Council Policies** (Please detail)

None

8.0 Equalities Impact

8.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?

Yes No

9.0 Legality

9.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

10.0 Appendices

10.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

None

11.0 Background Papers

11.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

Yes (please list the documents below) No

Author(s)

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Approved by

NAME	DESIGNATION	SIGNATURE
Elaine McPherson	Chief Executive	

CLACKMANNANSHIRE COUNCIL

Report to Council

Date of Meeting: 14th August 2014

Subject: Budget Strategy Update

Report by: Depute Chief Executive

1.0 Purpose

- 1.1. The purpose of this report is to maintain Council's regular updates on the medium term financial outlook and indicative funding gap. This report also provides an update on the latest Finance Circular, the new Community Development Grants (CDG) process and the Budget 2015/16 preparation timetable.

2.0 Recommendations

It is recommended that Council:

- 2.1 notes the financial outlook set out in paragraphs 3.1 to 3.3,
- 2.2 notes the potential impact of the updated 2015/16 funding allocations as set out in Local Government Finance Circular 6/2014 and summarised in Exhibit 1.
- 2.3 notes the revised indicative funding gap to 2017/18 of £20.2m (Exhibit 2) taking account of the provisional allocations set out in Exhibit 1.
- 2.4 notes the potential range of the indicative financial gap from £20.2million to £22.6million as a consequence of the pay inflation scenarios set out in Exhibit 3.
- 2.5 notes the key milestones and associated indicative timelines for the preparation of the 2015/16 Budget (Appendix A).
- 2.6 notes progress with the implementation of the redesigned Budget Challenge process and the scheduled briefings for elected members and Trade Unions in late August (paragraph 4.11).
- 2.7 notes progress in the implementation of the Community Development Grant scheme under the administration of the Capital Investment Group (paragraph 4.14).

3.0 Financial outlook

- 3.1 Council has received regular updates on the medium term financial outlook in its regular Budget Strategy Update reports. The Council's report on the Draft Financial

Statements, presented to Council on the 26th June 2014, incorporated a briefing on the most recent (May) Centre for Public Policy for Regions (CPPR) Briefing.

3.2 In the intervening period the Directors of Finance CIPFA Forum met to consider and share information on financial planning assumptions. This is an annual review which is undertaken as councils move to consider their more detailed budget preparations. The review considers:

- top 3 areas of budget pressure for 2014/15
- top 3 areas of budget pressure 2015/16
- most effective savings approaches
- financial planning assumptions 2015/16- 2017/18
- level of savings required 2015/16-2017/18
- role of community planning partners in the budget preparation process.

3.3 The summary of this workshop has recently been circulated to all s95 Officers in each Council. At Clackmannanshire we are currently analysing the information to identify trends, themes or any potential areas that the Council should consider more fully.

4.0 Budget Strategy Implementation

4.1 In addition to the annual review outlined at paragraphs 3.2 and 3.3, there is ongoing and detailed review of the assumptions built into the indicative funding gap. This exercise has the aim of refining the indicative budget gap and minimising the need for new savings proposals by ensuring budgets are, as far as possible, aligned with planned expenditure and reflect all known factors. Recently the focus has been in 3 areas in particular:

- assessment of the Social Services Budget Requirement for the future
- the potential for cash reductions in future years
- pay inflation.

4.2 At the Council meeting on 26th June 2014, the Draft Financial Statements were presented for approval. The covering report indicated that the Social Services' outturn in respect of the financial year 2013/14 had the potential to change as a consequence of the ongoing review of commissioning activity within the Service. At this stage, the position, and consequently the financial statements, remain unchanged from that reflected in the draft financial statements. Related work is being taken forward to look at the Service's future budget requirement, including reviewing the first quarter outturns for 2014/15 in an additional Budget Challenge session on the 30th July. More detail of this is provided in the Social Services Performance report being presented to the Housing, Health and Care Committee on the 21st August 2014.

4.3 On the 7th July 2014, Local Government Finance Circular 6/2014 was received. The Circular provides updated details of the provisional total revenue and capital funding allocations for 2015/16. The allocations have been calculated based on the standard

agreed distribution methodology, including uprating of the needs based indicators, which was the subject of discussion between COSLA and the Scottish Government earlier in the year. At this stage there is no Scottish Government information available on likely funding levels beyond 2015/16.

- 4.4 The Circular also includes an update on the Business Rate Incentivisation Scheme (BRIS). Earlier in the year the 2012/13 BRIS targets were subject to discussion between COSLA and the Scottish Government without any final agreement. As a result a review of the operation of BRIS is now underway. However, the Scottish Government has accepted the COSLA argument that those councils that exceeded the targets for the 2012/13 financial year, which amounts to around £9million across Scotland, should be allowed to retain their respective shares. This retention will be achieved by individual councils adjusting the NDR pool contribution for 2014/15. For Clackmannanshire, this means that the earmarked sum of £1.250million will be released to uncommitted reserves this year.
- 4.5 At this stage the circular has been issued for information and the usual consultation processes will take place in the Autumn and in the run up to Christmas. On this basis, councils should not set their budgets on the basis of these provisional allocations. However, if the position outlined in Circular 6/2014 is confirmed, this would result in the following position for Clackmannanshire:

Exhibit 1: Potential impact of updated 2015/16 provisional allocations

Allocation category 2015/16	Assumed allocation indicative funding gap at 26 June 2014 £000	Provisional allocation set out in Circular 6/2014 £000	Net increase/ (decrease) £000
Individual Revenue allocation 2015/16	90,947	91,713	766
Individual Capital Grant allocation 2015/16	6,127	6,136	9
BRIS retention sum	1,250	1,232	(18)

The increase in the provisional revenue funding is partially due to changes in the amount and treatment of funding in respect of the Children and Young People (Scotland) Act 2014 implementation and partially as a consequence of the uprated needs based indicators.

- 4.6 As usual, Council will be kept informed of the progression of the discussions referenced in paragraph 4.5 through these regular reports and as information is released. At this stage, the indicative allocations have been adjusted in the indicative gap forecast set out in Exhibit 2 as this represents the most up to date position.

- 4.7 Exhibit 2 sets out the revised gap reflecting adjustments made in respect of the provisional allocations set out in Circular 6/2014. This suggests a cumulative indicative gap of £20.2million to 31 March 2018 and an annual gap of £7.6million for 2015/16.

Exhibit 2: Indicative budget Gap based on revised assumptions to 2017/18

	2015/16	2016/17	2017/18
	£000	£000	£000
Net expenditure	121,706	127,191	131,629
Net Funding	114,098	112,962	111,388
Cumulative indicative Funding Gap	7,608	14,229	20,241
Indicative Annual Gap	7,608	6,621	6,011

The projected gap has increased by £731k for 2015-16 since reported in May 2014. This is due to the revised information in Finance Circular 6/2014. The main changes are:

- assumed income in respect of the Council Tax Reduction Scheme has reduced by £218k
- the projected cost to fully fund Probationary Teachers has increased by £230k in line with prior year spend.
- Other movements in base funding and assumed areas of spend £283k

- 4.8 A significant consideration for future years is the potential level of pay inflation. This is currently receiving significant media attention as nationally Trade Unions have/are considering balloting for strike action in respect of pay and pension related issues. It is also an area of significant variation between councils in the level assumed for financial planning purposes.
- 4.9 Discussions are at an early stage however, there remains the potential for the outcome to have a considerable impact on the budget requirement in future years. Exhibit 3 sets out the potential range of the financial gap for future years in four scenarios in addition to the currently assumed 1%: 1.25%; 1.5%, 1.75% and 2% pay inflation for the period. This suggests the cumulative indicative gap could range between £20.2million (Exhibit 3 @1% assumed pay inflation) to £22.6million (Exhibit 3@2% pay inflation).

Exhibit 3: Pay inflation scenarios 2015/16-2017/18

Pay inflation percentage	Indicative gap Financial year 2015/16 £000	Indicative gap financial year 2016/17 £000	Indicative gap financial year 2017/18 £000	Cumulative gap £000
1.0%	7,608	6,621	6,011	20,241
1.25%	7,799	6,817	6,207	20,823
1.5%	7,991	7,012	6,403	21,405
1.75%	8,182	7,207	6,598	21,988
2.0%	8,374	7,403	6,794	22,570

- 4.10 Over recent years the Budget process including consultation arrangements has developed and embedded. For ease the key milestones, indicative timelines and outputs in respect of the preparation of the 2015/16 Budget are set out in Appendix A.

Budget Challenge Process

- 4.11 The refreshed Budget Challenge process is now underway and Council will recall it comprises the following key elements:
- **Round Table Session 1: Service Discussion.** These sessions most closely resemble the former process. This round of discussions has recently been completed and briefings will be held with both elected members and Trade Union representatives in late August to share the draft outputs. As part of this process, services have reviewed their outturn position to ensure that the service budget remains aligned with planned activity, reaffirmed the delivery of any Year 2 savings previously submitted through the Budget process, set out known demand pressures and submitted some new savings proposals.
 - **Round Table Session 2: Cross-cutting discussions.** This is anticipated to commence in September this year. It will comprise a series of cross cutting RT discussions focussed on streamlining and maximising the integration of service delivery between services. This will be achieved by delivering service redesign proposals which seek to minimise the potential duplication and overlap in our current arrangements, access new funding streams and /or establish new partnership arrangements. The service groupings are currently being finalised with the engagement of senior managers through the Senior Managers Forum (SMF).
 - **Round Table Session 3: Corporate discussions.** These will take place in October/November and will take the form of a Corporate RT discussion which is attended by all chief officers. These sessions will review the outputs from RT sessions 1 and 2 with a view to identifying those proposals or principles which can/should be rolled out across the Council as a whole rather than just within

individual services or discrete cross-cutting service delivery areas. The session also provides the opportunity for peer challenge of previously submitted proposals. This process of corporate challenge is critical in delivering the Council's approved principle of the managed contraction of staffing in line with the agreed service delivery priorities.

Community Development Grants (CDG)

- 4.12 In February 2014, Council approved the establishment of a new £200k capital Grant Fund for community improvements as part of MCB. The funding aims to incentivise communities to work with the Council to improve the physical environment and community facilities. In particular, the Council is seeking to incentivise organisations to assist in meeting the ambitions set out within MCB of more integrated, accessible services within communities.
- 4.13 The Capital Investment Group prepared the detailed Guidance notes and application template and these were submitted to the Resources and Audit Committee on the 19th June 2014 prior to opening the application process at the start of July. To date whilst no bids have been received, there appears to be a good level of interest.
- 4.14 The CIG will oversee the administration of the bid process and the outcome will be reported to the Enterprise and Environment Committee following the assessment process.

5.0 Conclusions

- 5.1 Significant work continues to provide a sustainable approach to the Council's financial planning. The most recent work highlights that the Council needs to bridge a funding gap in the order of £20M by March 2018.
- 5.2 Recent and ongoing work reviewing the Council's financial planning assumptions is summarised and Council is provided with a range of pay inflation scenarios to demonstrate the potential impact on the Council's Budget requirement for future years.
- 5.3 Recent progress with the implementation of the redesigned Budget Challenge process and the new Community Development Grant Scheme is also detailed in this report. Appendix A to the report sets out a schedule of the key indicative milestones, the associated timescales and outputs in the budget preparation process.

6.0 Implications

- 6.1. The Council's budget and its approval will allow services to deliver against sustainable outcomes.

7.0 Resource Implications

7.1. Financial Details

- 7.2. Finance have been consulted and have agreed the financial implications as set out in the report. **Yes**

7.3. Staffing

as above

8.0 Exempt Reports

8.1. Is this report exempt? **No**

9.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) Our Priorities

The area has a positive image and attracts people and businesses
Our communities are more cohesive and inclusive
People are better skilled, trained and ready for learning and employment
Our communities are safer
Vulnerable people and families are supported
Substance misuse and its effects are reduced
Health is improving and health inequalities are reducing
The environment is protected and enhanced for all
The Council is effective, efficient and recognised for excellence
(2) Council Policies (Please detail)

10.0 Equalities Impact

10.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations? **Yes**

11.0 Legality

11.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. **Yes**

12.0 Appendices

12.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

Appendix A: Budget Preparation 2015/16; Key milestones, timescales and outputs.

13.0 Background Papers

13.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered) **YES**

Council Budget 2014/15 February 2014

CPPR briefing May 2014


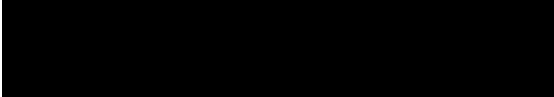
Capital Investment Group July 2014

Finance Circular 6/2014 July 2014

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Approved by

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Nikki Bridle	Depute Chief Executive	
Elaine McPherson	Chief Executive	

Budget 2015/16 Key Milestones, timeline and outputs

Task/ milestone	Timing	Stakeholders/ attendees	Output
Ts&Cs consultation	ongoing	TUs, Management	Proposals for efficiency/ redesign linked to MCB
Budget Challenge RT1	June 2014	Each service, Executive Team; Chief Accountant, Team Leader (Accountant); Service Accountant	Aggregated schedules of year 2 savings; new savings; demand pressures
Identification of cross cutting service groupings	July 2014	Head of Strategy & Customer Services, Chief Accountant working with SMF	Service Membership for cross cutting RT2 discussions linked to MCB TOMs
Budget Challenge RT1, elected member briefing	Late August 2014	Elected members, Executive Team, Chief Accountant, Team Leader (Accountant), Service representatives, Service Accountants	Indicative potential savings feedback
Budget Challenge RT1, TU briefing	Late August 2014	TU reps, Executive Team, Chief Accountant, Team Leader (Accountant)	Feedback from TUs
Capital Bid process Round 1	Late August 2014	Capital Investment Group	Aggregated capital bids
Budget Challenge : cross cutting RT2	September 2014	Cross cutting service groupings, Executive Team; Chief Accountant, Team Leader (Accountant);	Service redesign options; saving proposals, investment requirements and timescales.
Budget Challenge RT2: Service review of Plan B	September 2014	Individual Service MT, Executive Team, Chief Accountant, Team Leader (Accountant, Service Accountants);	Proposals for service reduction/alternative delivery models in respect of discretionary service provision and potential savings in respect of reduction in the level of statutory service performance standards.

Task/ milestone	Timing	Stakeholders/ attendees	Output
Budget consultation: Outline approach internally and externally	September 2014	Head of Strategy & Customer Services, Depute Chief Executive, Team Leader (Communications), Chief Accountant	Consultation outline approach and action plan
Budget Challenge RT2: cross cutting, elected member briefing	October 2014	Elected members, Executive Team, Chief Accountant, Team Leader (Accountant, cross cutting service representatives	Indicative potential savings feedback plus potential policy option feedback
Budget Challenge RT2; cross cutting, TU briefing	October 2014	TU reps, Executive Team, Chief Accountant, Team Leader (Accountant	Feedback from TUs
Capital Bid Corporate Round Table	Late October/early November	CMT, Chief Accountant	Draft Capital bids
Member dialogue on budget preparation (detailed evaluation)	October/ November 2014 and ongoing	Administration and political grouping as appropriate	Indicative budget including necessary savings proposals, policy decisions and prioritisation
Capital Bid RT2: Bid refinement	Early November	Capital Investment Group	Refined schedule of Capital bids
Draft Demand pressures review	Early November	Executive Team	Refined schedule of demand pressures, clarification query schedule
Budget Challenge RT3; corporate	November 2014	CMT; Chief Accountant, Team Leader (Accountant; Service Accountant	Corporate service redesign proposals, savings, investment requirements and timescales
Income and Charging Strategy Refresh	November 2014	Chief Accountant	Refreshed Income and Charging Strategy scenarios
Budget Challenge RT3, corporate, elected member briefing	December 2014	Elected members, Executive Team, Chief Accountant, Team Leader (Accountant, service reps, Service Accountants	Indicative potential savings feedback
Budget Challenge RT3: corporate, TU briefing	December 2014	TU reps, Executive Team, Chief Accountant, Team Leader (Accountant	Feedback from TUs

Task/ milestone	Timing	Stakeholders/ attendees	Output
Capital Bids: Consultation	December	Capital Investment Group and Capital Investment Forum	CIF assessment of bid process
Finalise demand pressures	December 2014	Executive Team	Finalised demand pressures to incorporate within budget
Pre consultation draft Budget	December 2014	CMT, Administration, Chief Accountant	Draft Budget subject to consideration of consultation responses.
Consultation	October - January 2015	Head of Strategy & Customer Services, Depute Chief Executive, Team Leader (Communications), Chief Accountant	Aggregated Consultation responses from stakeholders for inclusion in the Budget
Income and Charging Strategy	January 2015	CMT, Chief Accountant	Finalised schedule of charges and refreshed Strategy.
Budget setting	By end of February 2015	Special Council	Final Budget

Key			
Green	Consultation	Aqua	Income and charging refresh
Pink	Capital bid development	Yellow	Demand Pressures
Purple	Budget challenge	Red	Budget

Report to: Clackmannanshire Council

Date of Meeting: 14 August, 2014

Subject: Health and Social Care Integration

Report by: Head of Social Services

1.0 Purpose

- 1.1. This report provides an update on progress in taking forward health and care integration further to the decision by Council in June 2014 to pursue this based on the body corporate model of governance and jointly with Stirling Council.

2.0 Recommendations

- 2.1. It is recommended that Council notes:
- a) the progress which has been made in taking forward health and care integration;
 - b) the intention to submit a draft consultative Scheme of Integration to partners in October, 2014.

3.0 Background

- 3.1 The report to Council on 26 June, 2014, on Health and Social Care Integration provided details about the national policy objectives of integration and the scope of the integration schemes as detailed in proposed secondary legislation.
- 3.2 Council agreed at that meeting a number of matters including the adoption of the body corporate model as the proposed governance model. This model requires that all functions within the scope of integration are overseen by a newly established, separate legal entity - the Integration Joint Board - which will include representation from the Health Board and elected members.
- 3.3 In this model, a Chief Officer must be recruited, that person being accountable to the chief executives of both the Council and the Health Board. No staff will transfer to the Integration Joint Board and services will continue to be delivered by the Council and the Health Board. The Integration Joint Board, however, will be responsible for the allocation of resources to deliver the services and will be accountable for service delivery and performance.

- 3.4 Integration Schemes setting out governance, finance and planning arrangements for integration have to be submitted for Ministerial approval by 1 April, 2015, having been through a period of statutory consultation.
- 3.5 In addition to an Integration Scheme, partnerships are also required to produce a Strategic Plan for the delivery of integrated services and this requires to be finalised by 1 April, 2016. The Strategic Plan will incorporate commissioning strategies for all adult care groups. A Strategic Group requires to be established to oversee the development of the Strategic Plan and the proposed membership of the Group includes representation from key partners and stakeholders including service user and carer representation and third and independent sector.

4.0 Local Context & Progress

- 4.1 Further to the decisions of this Council and Stirling Council in June to progress integration on a shared basis with NHS Forth Valley, work has been progressed jointly.
- 4.2 A core group of chief officers from the local authorities and NHS Forth Valley is co-ordinating activities and overseeing the following six workstreams:
- Governance
 - Finance
 - Human Resources & Organisational Development
 - Consultation and Engagement
 - Clinical and Practice Governance
 - Planning and Operational
- 4.3 Key tasks being taken forward within each workstream are as follows:

Governance

- Formation of new partnership structure including purpose, remit, accountability and scheme of delegation, links to existing structures e.g. CPP
- Determine transfer of each service and necessary service support
- Establish information/data sharing protocol within partnership.
- Complete Privacy Impact Assessment
- Initiate development of integrated performance management framework
- Support HR/OD & Finance Groups

Finance

- Establish budgets for all services within scope (revenue and capital)
- Establish costing methodology to determine transfer of resource to new governance arrangement
- Establish financial control & monitoring framework

HR/OD

- Establish HR framework
- Establish joint recruitment procedures
- Liaise with trade unions as appropriate
- Link with OD and training

- Work with Consultation & Engagement Group to inform communication to staff and public

Consultation & Engagement

- Develop communications and engagement strategy for internal and external stakeholder
- Establish Strategic Planning Group to initially facilitate partner and public involvement
- Work with HR/OD group regarding appropriate key messages for staff

Clinical & Practice Governance

- Clarify and agree clinical and practice governance arrangements, control and monitoring
- Links to acute services etc

Planning & Operational

- Develop Strategic Plan
- Clarify outcomes & service delivery planning
- Develop Commissioning Strategy
- Establish clarity regarding operational activity and implications of new structure
- Performance Management Framework
- Organisational Development and workforce planning
- Locality Planning Approach

- 4.4 There is significant officer engagement from Clackmannanshire Council in these workstreams, not just from social services but also from Legal, HR and Finance.
- 4.5 Albeit there are two partnerships in Forth Valley (i.e. Clacks & Stirling Partnership and Falkirk Partnership), developments are being progressed on a Forth Valley basis where appropriate to support consistency and economies of scale. In this regard, the working relationship with officers of Falkirk Council has been very positive.
- 4.6 A full day event focused on integration took place on 10 July 2014 when around 60 key officers representing the three Councils and the Health Board met. The outputs from this event are informing the preparation of the draft integration scheme. A further event is planned to take place mid August
- 4.7 It is anticipated that the consultative draft integration scheme will be finalised so that each partner can consider it in October. Subject to that consideration, it is anticipated that there will be formal consultation on the draft Scheme between October and December 2014, with the Scheme being finalised in the first quarter of 2015 to ensure submission for Ministerial approval by the statutory deadline. The strategic timeline for development of the Scheme and implementation of integrated arrangements is set out in the Appendix to this report. (While statutory regulations relating to the legislation were at the time of writing this report still subject to consultation, it is not anticipated these regulations will be amended so significantly as to alter this strategic timeline.)

4.8 As agreed in June, the current Partnership Board will form the basis of a Shadow Integration Board and proposals will be put to that Board when it meets on 9 September, 2014, to take this forward. This will include requirements for expanded membership as set out in the Regulations.

4.9 Transitional resources have been allocated by the Scottish Government to support the delivery of integration. A plan has been developed to use the transitional resources to support the key statutory requirements of the legislation and delivery.

5.1 Sustainability Implications

5.1 There are no specific sustainability implications identified at this stage.

6.0 Resource Implications

Financial Details

6.1 There are no financial implications directly from this report. There will be implications as a result of health and care integration and these will be set out in the Scheme of Integration and reported to Council in future.

Staffing

6.2 There are no implications for the staffing establishment directly from this report. The body corporate model requires at least the appointment of a Chief Officer and details of that will come forward with the draft Scheme of Integration.

7.0 Exempt Reports

7.1 Is this report exempt? No

8.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

(1) Our Priorities

Vulnerable people and families are supported	<input checked="" type="checkbox"/>
Substance misuse and its effects are reduced	<input checked="" type="checkbox"/>
Health is improving and health inequalities are reducing	<input checked="" type="checkbox"/>
The Council is effective, efficient and recognised for excellence	<input checked="" type="checkbox"/>

(2) Council Policies (Please detail)

9.0 Equalities Impact

9.1 Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations? N/A

10.0 Legality

10.1 It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

11.0 Appendices

11.1 Please list any appendices attached to this report. If there are no appendices, please state "none".

Strategic Timeline

12.0 Background Papers

12.1 Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)

1 - Report to Council of 26 June, 2014, - Health & Social Care Integration

2 - Summary of Workstream Remits

Author(s)

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Approved by

NAME	DESIGNATION	SIGNATURE
Val de Souza	Head of Social Services	
Elaine McPherson	Chief Executive	

APPENDIX

Health and Social Care Integration - Strategic Timeline	By Whom	Start By	Complete By
Authority to proceed with proposed model, scope and timeline and to establish shadow Health and Social Care Partnership	Councils & NHS Board		June 2014
Take forward actions to support development of framework and delivery plan under the following workstreams: <ul style="list-style-type: none"> • Governance • Finance (including cost methodologies) • ICT • Outcomes and Performance • Workforce and Organisational Development • Consultation, Communications & Engagement (including stakeholder involvement) • Clinical Governance 	Council and NHS FV chief officers reporting to partners and shadow integration board	June 2014	March 2015
Establish Shadow Integration Board	Councils and NHS Board via Partnership Board	July 2014	September 2014
Develop draft Integration Scheme for presentation to partners	Council and NHS chief officers reporting to partners and shadow integration board	June 2014	October 2014
Formal consultation period on draft Integration Scheme	Councils and NHS Board	October 2014	December 2014
Final Integration Scheme agreed	Councils and NHS Board	January 2015	March 2015
Submit Integration Scheme for Ministerial Approval	Chief officers of Council and NHS FV		By end March
Appoint Chief Officer	Shadow Integration Board & Integration Board	March 2015	July 2015
Establishment of Integrated Joint Board by Ministerial Approval	Minister		April 2015
All Integrated arrangements in place	Chief Officer reporting to Integration Board		By April 2016

Report to Council

Date of Meeting: 14th August 2014

**Subject: Proposed Clackmannanshire and Stirling Forestry and
Woodland Strategy**

Report by: Director of Services to Communities

1.0 Purpose

- 1.1. This report is to seek approval of the Strategy. It also describes the process undertaken to date.
- 1.2. Once approved, the Clackmannanshire and Stirling Forestry and Woodland Strategy will be published and be the basis for Supplementary Guidance to the Local Development Plan.

2.0 Recommendations

- 2.1. It is recommended that the Council approve the proposed Clackmannanshire and Stirling Forestry and Woodland Strategy.

3.0 Considerations

Background

- 3.1. The existing approach to forestry and its interface with the planning system is currently set out in the Indicative Forestry Strategy (IFS) of the Clackmannanshire and Stirling Structure Plan. This has influenced the Council's response to forestry proposals which it has been consulted upon by Forestry Commission Scotland. This is now out of date as both Stirling and Clackmannanshire Council's are moving towards the adoption of Local Development Plans to supersede the Structure Plan. It is also not aligned with the Scottish Forestry Strategy and national planning policy as outlined in the National Planning Framework and Scottish Planning Policy. These documents have changed forestry objectives to combine economic activity with the wider Government objectives for climate change, access, environmental quality and biodiversity.
- 3.2. The Forestry Commission Scotland approached both Councils to support the delivery of a Forestry and Woodland Strategy (FWS) to replace the Indicative Forestry Strategy. With the support of the Central

Scotland Green Network Strategy, consultants were appointed to develop a strategy for the Councils. The Strategy covers the whole of Clackmannanshire, and the Stirling Council area outwith the Loch Lomond and Trossachs National Park. It has been developed against the background of the Councils' planning and environmental policies to provide a strategic approach to woodland planting and felling proposals.

- 3.3. The Strategy replaces the Indicative Forestry Strategy of the Clackmannanshire and Stirling Structure Plan Second Alteration which was developed in line with guidance in Planning Circular 9/1999, and relevant Forestry Commission guidance in the early 2000s. Since its development, the background for considering forestry proposals has undergone a considerable change in terms of environmental sensitivities and legislative regimes. This resulted in the locational guidance in IFS of preferred, potential and sensitive areas for woodland becoming outdated and not aligned with current guidance such as the SPP and the Forestry Commission publication 'The right tree in the right place'. Other significant issues were the emergence of the Central Scotland Green Network as a national development in the National Planning Framework and the designation of Loch Lomond and Trossachs National Park, which has its own woodland strategy.
- 3.4. The Strategy has been developed to provide indicative locational guidance on preferred, potential and sensitive areas for woodlands as well as showing areas unsuitable for tree planting.
 - Preferred - areas of greatest scope to accommodate future expansion of a range of woodland types
 - Potential - areas which offer considerable potential to accommodate future expansion of a range of woodland types but where at least one significant sensitivity exists
 - Sensitive- areas where a combination of sensitivities means there is limited scope for future woodland expansion
- 3.5. These have been developed to take account of a large number of environmental sensitivities including Sites of Special Scientific Interest, Special Protection Areas, geodiversity and biodiversity and cultural assets such as battlefields and designed landscapes, which are detailed in the strategy. The role of woodlands in delivering wider benefits for: health and well being, climate change, access, flood risk management and water quality are highlighted in the strategy. The Councils will take into these issues when responding to Forestry Commission consultations on woodland planting and felling proposals are also highlighted.
- 3.6. The Strategy has been the subject of public consultation, Strategic Environment Assessment and Habitat Regulations Assessment, which have been taken account of in its development. Additionally account was taken of constraints in relation to aspects such as peat, designated cultural, natural and built heritage assets, landscape character and land capability for forestry.

- 3.7. The significant differences between the IFS and the FWS are listed below .
- IFS was fundamentally orientated towards commercial forestry,
 - IFS while taking account of environmental sensitivities did not include geodiversity or cultural assets such as battlefields,
 - FWS takes account of water quality and flood risk management legislation,
 - FWS takes into consideration climate change issues,
 - FWS takes into account access and health and wellbeing issues,
 - FWS acknowledges the wide role of woodlands have in relation to economic, environmental and social issues.
- 3.8. The majority of the Ochils are considered in the Strategy to be unsuitable for woodlands due to issues such as peat, unsuitable land capability for woodland, and geodiversity. The southern escarpment of the Ochils is classed as a potential area but there are sensitivities such as geodiversity and soil cover that will likely limit any substantial planting in this area. Eastern Clackmannanshire is where the majority of the preferred area is situated.
- 3.9. The Strategy will enable the Council to be more fully engaged in the consultation process and influence the final design of schemes to deliver community benefits through access ,biodiversity, water quality and flood risk. This holistic approach was essentially not possible against the IFS background and should result in woodlands being developed with greater sensitivity to the natural and cultural environment as well as the local community. The strategy will also provide forestry sector parties with guidance on the potential acceptability of their proposals.
- 3.10. It should be borne in mind that the Council's role in the processing of forestry proposals is as a consultee and it is Forestry Commission's role to take a final decision on any proposals.

Representations on the Forestry and Woodland Strategy

- 3.11. Consultations involved a Survey Monkey questionnaire to obtain feedback on the themes in the Scottish Forestry Strategy and their relevance to Stirling and Clackmannanshire, as well as challenges and opportunities. Public meetings and on line consultations on the draft strategy were also held.
- 3.12. There was strong support for access and health, environmental quality and biodiversity to be priorities in both Council areas. Additionally, in Clackmannanshire there was support for using woodlands for education and economic development to create and retain value through local timber processing.

- 3.13. Specific representations on the draft strategy were made by a number of parties including local residents, RSPB, SNH, SEPA, Friends of the Ochils, Scottish Water, Historic Scotland and Stirling Council's Archaeologist. These are outlined below where they have relevance to Clackmannanshire.
- 3.14. Maps are small scale and difficult to use - Comment Strategy will be a web based document and GIS mapping will allow more detailed interrogation.

Geodiversity is not addressed - Comment Strategy has been amended to reference geodiversity.

Request 'Drinking Water Protected Areas' should be included as a 'sensitive' area - Comment To ensure a consistent approach across Forestry and Woodland Strategies the Strategy Working party agreed that Forestry Commission Scotland should take this issue up at national level.

Environment benefits of woodland in relation to the water environment, sustainable flood management and soil erosion should be recognised - Comment Appropriate comments included in strategy.

Strategy is too long - Comment Document has been revised and shortened with background details included in appendices.

Strategy should set out clear principles for the protection and enhancement of the highly valued landscape of the Ochil Hills - Comment The strategy incorporates strategic guidance, supported by small scale mapping, based on the methodologies detailed in the Strategy and the government policy guidance in the Scottish Forestry Strategy and the Scottish Planning Policy. It is not intended to set out woodland planting potential in specific geographical areas such as the Ochils.

Strategy will have negative impact on the landscape and seeks to maximise commercial forestry and is not balanced - Comment The strategy has been developed against the background of government policy to increase woodland cover in Scotland and the Strategy highlights the sensitivities that the Council will consider in responding to forestry consultations which take account of landscape quality, climate change, access and recreation as well as biodiversity. Each forestry proposal will be responded to on the basis of the site's characteristics and its relationship to the themes detailed in the Strategy.

Lack of detail about Ochil Hills Woodland Park - Comment Reference to this recreational asset facility is as a general backdrop to the Strategy and if there were any proposals for the woodland park they would not be detailed in a strategic document.

4.0 Sustainability Implications

- 4.1. The Strategy has been subject to a Strategic Environment Assessment and Habitat Regulations Appraisal, see 3.6 above.
- 4.2. The Strategy takes due account of the issues raised by Assessment and Appraisal and the responses from their statutory consultees.

5.0 Resource Implications

- 5.1. The resources for preparing the Strategy are already provided for in the Development Services budget.
- 5.2. Finance have been consulted and have agreed the financial implications as set out in the report. Yes
- 5.3. No additional staff resources would be required from Services to Communities and Support Services.

6.0 Exempt Reports

- 6.1. Is this report exempt?

Yes (please detail the reasons for exemption below) No

7.0 Declarations

The recommendations contained within this report support or implement our Corporate Priorities and Council Policies.

- (1) **Our Priorities** (Please double click on the check box)

- | | |
|--|-------------------------------------|
| The area has a positive image and attracts people and businesses | <input checked="" type="checkbox"/> |
| Our communities are more cohesive and inclusive | <input checked="" type="checkbox"/> |
| People are better skilled, trained and ready for learning and employment | <input type="checkbox"/> |
| Our communities are safer | <input type="checkbox"/> |
| Vulnerable people and families are supported | <input type="checkbox"/> |
| Substance misuse and its effects are reduced | <input type="checkbox"/> |
| Health is improving and health inequalities are reducing | <input type="checkbox"/> |
| The environment is protected and enhanced for all | <input checked="" type="checkbox"/> |
| The Council is effective, efficient and recognised for excellence | <input checked="" type="checkbox"/> |

- (2) **Council Policies** (Please detail)

The Stirling and Clackmannanshire Forestry and Woodland Strategy accords with and supports the Council's key strategies including, the Single Outcome Agreement, the Local Housing Strategy, Local

Transport Strategies, Open Space Strategy and the Sustainability and Climate Change Strategy.

8.0 Equalities Impact

- 8.1. Have you undertaken the required equalities impact assessment to ensure that no groups are adversely affected by the recommendations?
Yes No

9.0 Legality

- 9.1. It has been confirmed that in adopting the recommendations contained in this report, the Council is acting within its legal powers. Yes

10.0 Appendices

- 10.1 Please list any appendices attached to this report.

Appendix 1 Stirling & Clackmannanshire Forestry & Woodland Strategy

11.0 Background Papers

- 11.1. Have you used other documents to compile your report? (All documents must be kept available by the author for public inspection for four years from the date of meeting at which the report is considered)
Yes (please list the documents below) No

- Strategic Environmental Assessment
- Habitats Regulations Assessment

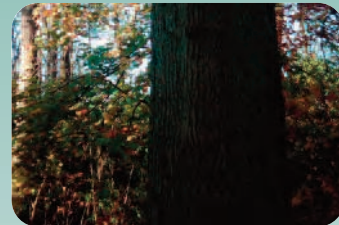
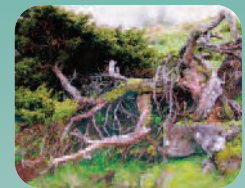
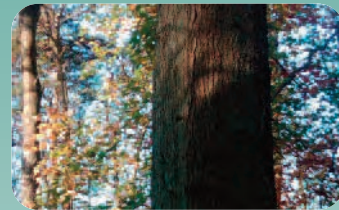
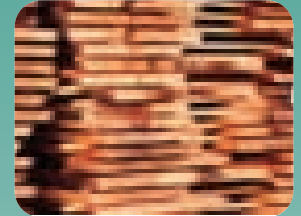
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STIRLING & CLACKMANNANSHIRE



Forestry & Woodland Strategy

Supplementary Guidance

June 2014





STIRLING & CLACKMANNANSHIRE Forest and Woodland Strategy Supplementary Guidance

Published **June 2014** (Stirling Council)

Further Information



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Clackmannanshire Council

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www.clacksweb.org.uk



Hillhouse ridge, Shottskirk Road, Shotts, North Lanarkshire ML7 4JS
www.csgnt.org.uk



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Appendices referred to in this document have not been included in the published version of the Strategy, but can be viewed online in both Stirling and Clackmannanshire Council’s websites.



1

Introducing the Strategy

THE TREES, WOODLANDS AND FORESTS of Stirling & Clackmannanshire contribute greatly to the quality of the landscape, environment, biodiversity, cultural heritage and the local economy. They also incorporate, or provide a backdrop to, popular recreation and tourism destinations such as Gartmorn Dam Country Park & Nature Reserve, the Carron Valley Forest and Reservoir, the Ochil Hills Woodland Park, Balquhidderock Wood and Mugdock and Plean Country Parks.

Given these inherent qualities it is essential to ensure that any future proposals for developing and expanding Stirling and Clackmannanshire's woodlands and forests integrate, in a complimentary and balanced way, with other land uses.

The Stirling & Clackmannanshire Forestry and Woodland Strategy (SCFWS) sets out the Councils' vision, strategy and objectives for the future of woodlands and forestry. It is based around a 40-year vision to 2052, with options for 5 yearly reviews in line with Local Development Plan timescales. Map 1 shows the area covered by the Strategy, and its relationship to the Central Scotland Green Network and the Loch Lomond & Trossachs National Park (covered by a separate National Park Partnership Plan 2012 – 2017).

The Strategy has been developed by Stirling and Clackmannanshire Councils, in partnership with Forestry Commission Scotland and the Central Scotland Forest Trust, and with advice and guidance from a Steering Group comprising a range of other key players including Scottish Natural Heritage and the Community Woodlands Association.

A consultant team comprising RDI Associates Ltd, C J Piper & Co, Chartered Foresters and Land Use Consultants was engaged to develop the strategy and provide professional forestry, GIS and facilitation support. There has been wide ranging public consultation that has helped inform the final version of the document. Consultation responses are summarised in **Appendix I**.

“The trees, woodlands and forests of Stirling & Clackmannanshire contribute greatly to the quality of the landscape, environment, biodiversity, cultural heritage and the local economy.”

The Strategy has also been the subject of a Strategic Environmental Assessment (SEA), which assessed significant environmental effects, and a Habitats Regulations Appraisal (HRA), which assessed the likelihood of significant effects on 'European' sites, that is Special Areas of Conservation and Special Protection Areas.

The SCFWS forms a link between forestry and woodland activities and other Scottish Government initiatives aiming to enhance the wide range of economic, environmental and social benefits derived from woodlands and forests. It also provides a strategic framework for the development and expansion of a variety of forest and woodland types across Stirling and Clackmannanshire.

At the broadest strategic level, the purpose of the SCFWS is to provide a local expression of how the national vision and priorities for the protection and expansion of Scotland's forest and woodland resource as set out in the Scottish Forestry Strategy (SFS) will be achieved.

Definitions

The Strategy uses the following definitions adopted in the Scottish Forestry Strategy:

Forestry - the practice of all aspects of tree management, including forest and woodland management, arboriculture, urban forestry and environmental forestry and research, education and training in these fields.

Forest - usually applied to a large area of woodland of varied ages and tree species.

Wood or woodland – more often describes a smaller area of trees.

Map 1 Strategy Location





2

The Context for Forestry & Woodland

2.1 National Policy Context

National policy is set by the **Scottish Forestry Strategy (SFS)** (2006), the Scottish Government's framework for forestry up until 2050 and beyond.

It has the following seven themes:-

Scottish Forestry Strategy Themes

- 1 Helping Scotland mitigate and adapt to **climate change**.
- 2 Getting the most from Scotland's **timber** resource.
- 3 Supporting sustainable economic growth through the **business development** of the Scottish woodland sector.
- 4 Supporting **community development** to improve quality of life and wellbeing.
- 5 Improving **access** to woodlands, to help improve the **health** of Scotland.
- 6 Protecting the **environmental quality** of our natural resources.
- 7 Helping to conserve and enhance Scotland's **biodiversity**.

The following documents are also relevant:-

The Scottish Government's Rationale for Woodland Expansion (FCS 2009)
Climate Change Action Plan 2009-11 (FCS 2009)

The Scottish Government's Policy on Control of Woodland Removal (FCS 2009)

Any recommendations in this strategy for forest management, forest operations and woodland creation also fall within the scope of existing Best Practices and Guidance, in particular the **UK Forestry Standard** and its associated Guidelines, and **The Right Tree in the Right Place**.

The following Scottish Government planning policy documents are also relevant:

National Planning Framework (NPF) reiterates the objectives of the SFS and the need to plan for the expansion of woodland cover. NPF confirms the need to protect existing woodland and removal

should only be permitted where there are significant and clearly defined public benefits. NPF also promotes green networks and habitat networks. The consequential increase in woodland cover will improve landscape quality, biodiversity and amenity and help to absorb CO₂.

The Central Scotland Green Network

Trust (CSGNT) is a 'National Development' in the NPF. It aims to restore and improve the rural and urban landscapes of Central Scotland under the following five themes:



Central Scotland
Green Network Trust

A Place for Growth - Creating an environment for sustainable economic growth.

A Place in Balance - Creating an environment more in balance to thrive in a changing climate.

A Place to Feel Good - Creating an environment which supports healthy lifestyles and well being.

A Place for Nature - Creating an environment where nature can flourish.

A Place to Belong - Creating an environment that people can enjoy and where they live.

The SCFWS has been developed with a specific aim of contributing to the complementary aims of the SFS and CSGNT.

Scottish Planning Policy (SPP) draws attention to the high biodiversity value of woodlands, trees and hedgerows. Ancient and semi-natural woodland should be protected and enhanced. Development impacts on habitat connectivity should be ameliorated through mitigation measures. Woodland removal should only be allowed where it will achieve public benefit. Planning authorities should consider preparing woodland strategies as supplementary guidance.



2.2 National Regulation & Control

Forestry Commission Scotland (FCS) manages the national forest estate and is also the Scottish Government's regulatory body for forestry. FCS assesses potential forest projects for their environmental impact, approves and monitors publicly funded woodland proposals and ensures compliance with local and national policies and best practice guidelines. FCS also maintains a [Register of New Planting and Felling](#), [Register of Environmental Impact Assessments](#) and [Registers of Woodland Creation](#) which provide information on key forest proposals.

Forestry activities such as planting and felling are not normally subject to planning controls. Local authorities are, however, consulted by FCS on a range of planting and felling proposals and longer term forest plans and therefore can influence where future woodland expansion should occur and the development of the forest industry within their areas.

Where appropriate the SCFWS will inform the responses from Stirling and Clackmannanshire Councils to such consultations.

2.3 Local Policy Context

At the local level the SCFWS is informed by the existing plans and strategies of Stirling and Clackmannanshire Councils. Account has also been taken of views and comments of local residents, communities and other stakeholders submitted in response to the public consultation.

The SCFWS links with the Councils' [Single Outcome Agreements](#) and [Local Development Plans](#), together with a range of other policy and strategy documents connected to the themes of the SFS. These include:

For Clackmannanshire Council:

Community Plan 'Working Together for Clackmannanshire' (2010) - provides the overall framework in which community planning operates and provides a basis for the Single Outcome Agreement.

Local Development Plan (LDP) - published in 2013 for public consultation. The SCFWS will form Supplementary Planning Guidance in association with the adopted LDP.

Biodiversity Action Plan 2012-2017 - Supports the Council's **Sustainability and Climate Change Strategy (2010)**.

Economic Development Framework 2008-2018 - provides a focus for economic development in the area and a set of priorities to help Clackmannanshire realise its economic ambitions for 2008 - 2018.

Open Space Strategy (being finalised) - supports increased woodland cover in support of CSGN and SFS. This will help to mitigate climate change through the capture, storage and retention of carbon by woodland expansion and promotion of active travel.

Greening Clackmannanshire (2010) - provides a framework for action on the local environment and for taking forward the environment theme of the Clackmannanshire Alliance. It aims to enlist everyone's help to care for the physical environment, address climate change impacts and enhance communication and access.

For Stirling Council:

Community Plan (2005-2020) - sets out the local Community Planning Partnership's vision and plan for the future prosperity for Stirling.

Local Development Plan . The SCFWS will form Supplementary Guidance in association with the adopted LDP.

Countryside Access and Recreation Strategy 1999 (and Review 1997-2005) - this seeks to guide the development, management and promotion of countryside access opportunities.

Open for Business - Stirling Economic Strategy 2009-13 - this includes a vision and action plan based on the principles of sustainable growth and economic opportunity.

SGo2: Green Network – this forms supplementary guidance to the [Stirling Local Development Plan](#). It explains the concept and functions of the Green Network and introduces the Open Space Strategy and its relationship to the Local Development Plan, including Developer Contributions relative to Green Infrastructure.

Additional policy documents are listed in **Appendix II**.